EMERGENCY PREPAREDNESS, RESPONSE AND FIRE MANAGEMENT PLAN

1. PURPOSE

The purpose of the Emergency Preparedness and Response Plan is:

- » To assist contractor personnel to prepare for and respond quickly and safely to emergency incidents, and to establish a state of readiness which will enable prompt and effective responses to possible events.
- » To control or limit any effect that an emergency or potential emergency may have on site or on neighbouring areas.
- » To facilitate emergency responses and to provide such assistance on the site as is appropriate to the occasion.
- » To ensure communication of all vital information as soon as possible.
- » To facilitate the reorganisation and reconstruction activities so that normal operations can be resumed.
- » To provide for training so that a high level of preparedness can be continually maintained.

This plan outlines response actions for potential incidents of any size. It details response procedures that will minimise potential health and safety hazards, environmental damage, and clean-up efforts. The plan has been prepared to ensure quick access to all the information required in responding to an emergency event. The plan will enable an effective, comprehensive response to prevent injury or damage to the construction personnel, public, and environment during the project. Contractors are expected to comply with all procedures described in this document. A Method Statement should be prepared at the commencement of the construction phase detailing how this plan is to be implemented as well as details of relevant responsible parties for the implementation. The method statement must also reflect conditions of the IFC Performance Standard 1 and include the following:

- » Identification of areas where accidents and emergency situations may occur;
- » Communities and individuals that may be impacted;
- » Response procedure;
- » Provisions of equipment and resources;
- » Designation of responsibilities;
- » Communication; and
- » Periodic training to ensure effective response to potentially affected communities.

2. PROJECT-SPECIFIC DETAILS

Montana 2 Solar Energy Facility (Pty) Ltd. the ("Independent Power Producer") proposes to develop the Montana 2 solar energy facility its and associated electrical infrastructure the ("Project/Facility") approximately 15km north- west of Nelspoort and 60km south-west of Beauford West within the Central Karoo District Municipality in the Western Cape Province. The Project site is located within the Beaufort West Renewable Energy Development Zone ("REDZ 11") and the Central Transmission Corridor. The facility is to be developed with a maximum installed capacity of 160 MW and will have a generating capacity of 140 MW.

The Project is earmarked for submission into the South African Government's Renewable Independent Power Producer Procurement Programme ("REIPPPP") or for a Private Off-take.

The Project (Montana 2 Solar Energy Facility) is part of a cluster known as the Poortjie Wes Cluster (the "Cluster"). The Cluster entails the development of six (6) solar energy facilities. All six (6) renewable energy ("RE") facilities will connect to the proposed 132kV Belvedere Collector Switching Station (the "Collector Switching Station") via 132kV Overhead Lines ("OHLs"). The proposed Collector Switching Station will connect to the new Poortjie Wes 400/132kV LILO substation ("Poortjie Wes LILO MTS") via a 132kV OHL.

A technically suitable project site of ~415ha has been identified by Montana 2 Solar Energy Facility (Pty) Ltd for the establishment of the PV facility. The project site is located on the following property:

» The Remainder Portion 3 of the Farm Montana No 123 in the Division of Beaufort West, Western Cape Province.

The development footprint for the facility allowing the facility to generate 140MWac will be approximately 315ha and will contain the following infrastructure: The

(1) Solar Facility

- » PV modules (mono or bifacial);
- » Single axis tracking structures, Fixed Axis Tracking, or Fixed Panels;
- » Fixed tilt mounting structure (to be considered during the design phase of the facility);
- » Galvanised steel and/or aluminium solar module mounting structures;
- » Solar module substructure foundations. These will likely be drilled into the ground, filled with concrete and then have posts fixed inside them. Alternately, ramming may be used; and
- » 45 to 50 Central Inverter stations.

(2) Building Infrastructure

- » Offices;
- » Operational and maintenance control centre;
- » Warehouse/workshop;
- » Panel maintenance and cleaning area;
- » Ablution facilities;
- » A conservancy tank for storage of sewage underground with a capacity of up to 35m³; and
- » Guard Houses.

(3) Associated Infrastructure

- » On-site substation building IPP owned (including lightening conductor poles);
- Eskom switching station, to be handed over to Eskom at Commercial Operation Date ("COD") (this forms part of a separate BA);
- » Battery storage (500MW/500MWh);
- » Internal distribution lines of up to 33 kV;
- » Underground low voltage cables or cable trays;
- » Internal gravel roads;
- » Fencing;
- » Stormwater channels:
- » Temporary work area during the construction phase; and

» An access road to site from an existing district gravel road.

Due to the scale and nature of this development, it is anticipated that the following risks could potentially arises during the construction and operation phases:

- » Fires:
- » Leakage of hazardous substances;
- » Storage of flammable materials and substances;
- » Flood events:
- » Accidents; and
- » Natural disasters.

3. EMERGENCY RESPONSE PLAN

There are three levels of emergency as follows:

- » Local Emergency: An alert confined to a specific locality.
- » Site Emergency: An alert that cannot be localised and which presents danger to other areas within the site boundary or outside the site boundary.
- » Evacuation: An alert when all personnel are required to leave the affected area and assemble in a safe location.

If there is any doubt as to whether any hazardous situation constitutes an emergency, then it must be treated as an Evacuation.

Every effort must be made to control, reduce or stop the cause of any emergency provided it is safe to do so. For example, in the event of a fire, isolate the fuel supply and limit the propagation of the fire by cooling the adjacent areas. Then confine and extinguish the fire (where appropriate) making sure that reignition cannot occur.

3.1. Emergency Scenario Contingency Planning

3.1.1. Scenario: Spill which would result in the contamination of land, surface or groundwater

i. Spill Prevention Measures

Preventing spills must be the top priority at all operations which have the potential of endangering the environment. The responsibility to effectively prevent and mitigate any scenario lies with the Contractor and the ECO. In order to reduce the risk of spills and associated contamination, the following principles should be considered during construction and operation activities:

- » All equipment refuelling, servicing and maintenance activities should only be undertaken within appropriately sealed/contained or bunded designated areas.
- » All maintenance materials, oils, grease, lubricants, etc. should be stored in a designated area in an appropriate storage container.
- » No refuelling, storage, servicing, or maintenance of equipment should take place within sensitive environmental resources in order to reduce the risk of contamination by spills.

- » No refuelling or servicing should be undertaken without absorbent material or drip pans properly placed to contain spilled fuel.
- » Any fluids drained from the machinery during servicing should be collected in leak-proof containers and taken to an appropriate disposal or recycling facility.
- » If these activities result in damage or accumulation of product on the soil, the contaminated soil must be disposed of as hazardous waste. Under no circumstances shall contaminated soil be added to a spoils pile and transported to a regular disposal site.
- » Chemical toilets used during construction must be regularly cleaned. Chemicals used in toilets are also hazardous to the environment and must be controlled. Portable chemical toilets could overflow if not pumped regularly or they could spill if dropped or overturned during moving. Care and due diligence should be taken at all times.
- » Contact details of emergency services and HazMat Response Contractors are to be clearly displayed on the site. All staff are to be made aware of these details and must be familiar with the procedures for notification in the event of an emergency.

ii. Procedures

The following action plan is proposed in the event of a spill:

- 1. Spill or release identified.
- 2. Assess person safety, safety of others and environment.
- 3. Stop the spill if safely possible.
- 4. Contain the spill to limit entering surrounding areas.
- 5. Identify the substance spilled.
- 6. Quantify the spill (under or over guideline/threshold levels).
- Notify the Site Manager and emergency response crew and authorities (in the event of major spill).
- 8. Inform users (and downstream users) of the potential risk.
- 9. Clean up of the spill using spill kit or by HazMat team.
- 10. Record of the spill incident on company database.

a) Procedures for containing and controlling the spill (i.e. on land or in water)

Measures can be taken to prepare for quick and effective containment of any potential spills. Each contractor must keep sufficient supplies of spill containment equipment at the construction sites, at all times during and after the construction phase. These should include specialised spill kits or spill containment equipment. Other spill containment measures include using drip pans underneath vehicles and equipment every time refuelling, servicing, or maintenance activities are undertaken.

Specific spill containment methods for land and water contamination are outlined below.

Containment of Spills on Land

Spills on land include spills on rock, gravel, soil and/or vegetation. It is important to note that soil is a natural sorbent, and therefore spills on soil are generally less serious than spills on water as contaminated soil can be more easily recovered. It is important that all measures be undertaken to avoid spills reaching open water bodies located outside of the study area. The following methods could be used:

- » Dykes Dykes can be created using soil surrounding a spill on land. These dykes are constructed around the perimeter or down slope of the spilled substance. A dyke needs to be built up to a size that will ensure containment of the maximum quantity of contaminant that may reach it. A plastic tarp can be placed on and at the base of the dyke such that the contaminant can pool up and subsequently be removed with sorbent materials or by pump into barrels or bags. If the spill is migrating very slowly, a dyke may not be necessary and sorbents can be used to soak up contaminants before they migrate away from the source of the spill.
- » Trenches Trenches can be dug out to contain spills. Spades, pick axes or a front-end loader can be used depending on the size of the trench required. Spilled substances can then be recovered using a pump or sorbent materials.

b) Procedures for transferring, storing, and managing spill related wastes

Used sorbent materials are to be placed in plastic bags for future disposal. All materials mentioned in this section are to be available in the spill kits. Following clean up, any tools or equipment used must be properly washed and decontaminated, or replaced if this is not possible.

Spilled substances and materials used for containment must be placed into empty waste oil containers and sealed for proper disposal at an approved disposal facility.

c) Procedures for restoring affected areas

Criteria that may be considered include natural biodegradation of oil, replacement of soil and revegetation. Once a spill of reportable size has been contained, the ECO and the relevant Authority must be consulted to confirm that the appropriate clean up levels are met.

3.1.2. Scenario: Fire (and fire water handling)

iii. Action Plan

The following action plan is proposed in the event of a fire:

- 1. Quantify risk.
- 2. Assess person safety, safety of others and environment.
- 3. If safe attempt to extinguish the fire using appropriate equipment.
- 4. If not safe to extinguish, contain fire.
- 5. Notify the Site Manager and emergency response crew and authorities.
- 6. Inform users of the potential risk of fire.

Record the incident on the company database or filing register.

i. Procedures

Because large scale fires may spread very fast it is most advisable that the employee/contractor not put his/her life in danger in the case of an uncontrolled fire.

Portable firefighting equipment must be provided at strategic locations throughout the site, in line with the Building Code of South Africa and the relevant provincial building code. All emergency equipment including portable fire extinguishers, hose reels and hydrants must be maintained and inspected by a qualified contractor in accordance with the relevant legislation and national standards.

Current evacuation signs and diagrams for the building or site that are compliant to relevant state legislation must be provided in a conspicuous position, on each evacuation route. Contact details for the relevant emergency services should be clearly displayed on site and all employees should be aware of procedures to follow in the case of an emergency.

a) Procedures for initial actions

Persons should not fight the fire if any of the following conditions exist:

- » They have not been trained or instructed in the use of a fire extinguisher.
- » They do not know what is burning.
- » The fire is spreading rapidly.
- » They do not have the proper equipment.
- » They cannot do so without a means of escape.
- » They may inhale toxic smoke.

b) Reporting procedures

In terms of the requirements of NEMA, the responsible person must, within 14 days of the incident, report to the Director General, provincial head of department and municipality.

- » Report fire immediately to the site manager, who will determine if it is to be reported to the relevant emergency services and authorities.
- » The Site Manager must have copies of the Report form to be completed.

SUMMARY: RESPONSE PROCEDURE

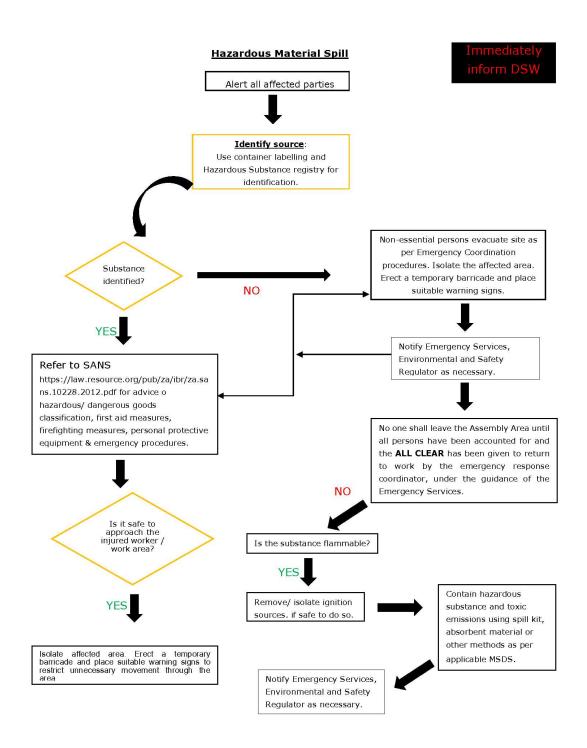


Figure 1: Hazardous Material Spill

Fire/Medical Emergency Situation Is it safe to approach area be the injured made safe? worker/inc ident area? YES YES Ensure the area is safe then asses the person's injuries. In the event of a fire If safe - extinguish the fire using the NOTE: If a person has received: appropriate firefighting equipment. AN ELECTRIC SHOCK; A DEEP LACERATION; A BLOW TO THE HEAD OR NECK; SUSPECTED INTERNAL DAMAGE; POISONING; CONCUSSED OR UNCONSCIOUS SUSPENDED IN A HARNESS; SHORTNESS OF BREATH DO NOT fight the fire if any of these conditions exist: YOU HAVE NOT BEEN TRAINED OR INSTRUCTED IN THE USE OF A FIRE EXTINGUISHER YOU DO NOT KNOW WHAT IS BURNING THE FIRE IS SPREADING RAPIDLY ...then it is to be treated as a YOU DO NOT HAVE THE PROPER life threatening injury and the EQUIPMENT **EMERGENCY PROCEDURE** is to YOU CANNOT DO SO WITHOUT YOUR be followed. MEANS OF ESCAPE Serious or unknown injury Apply first aid and report injury **EMERGENCY PROCEDURE**

Advice Emergency Service representative who you are, details and location of the incident or the number of people

DO NOT move the injured person / persons unless they or your self are exposed to immediate danger. The Safety Officer / First Aider will advise whether to take the injured person to the First Aid Facility or keep them where they

Comfort and support the injured person(s) where possible, until help arrives and alert others in the area and secure

Contact the Emergency Ambulance Service on 10117 or Fire Service on 10178

the area to the best of your ability to prevent further damage or injury.

injured and what injuries they have and whether you are able to help the injured person(s).

If directed by the Emergency Response Team, evacuate the site as per the Evacuation Procedure.

Fire/Medical Emergency Situation

Figure 2: Emergency Fire/Medical

4. PROCEDURE RESPONSIBILITY

The Contractor's Safety, Health and Environment (SHE) Representative, employed by the Contractor, is responsible for managing the day-to-day on-site implementation of this Plan, and for the compilation of regular (usually weekly) Monitoring Reports. In addition, the SHE must act as liaison and advisor on all environmental and related issues.

The local authorities will provide their assistance when deemed necessary, or when it has been requested and/or indicated in Section 30 (8) of NEMA. The provincial authority will provide assistance and guidance where required and conduct awareness programmes.