
HARMONY TSHEPONG PV SOLAR FACILITY, FREE STATE PROVINCE

DRAFT ENVIRONMENTAL MANAGEMENT PROGRAMME

Submitted as part of the Final Basic Assessment Report

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PROJECT DETAILS

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DEFINITIONS AND TERMINOLOGY

Accelerated soil erosion: Soil erosion induced by human activities and ultimately leading to irreversible degradation of the ecosystem and loss of ecosystem functionality

Alternatives: Alternatives are different means of meeting the general purpose and need of a proposed activity. Alternatives may include location or site alternatives, activity alternatives, process or technology alternatives, temporal alternatives or the 'do nothing' alternative.

Archaeological material: Remains resulting from human activities which are in a state of disuse and are in or on land and which are older than 100 years,

Cumulative impacts: The impact of an activity that in itself may not be significant, but may become significant when added to the existing and potential impacts eventuating from similar or diverse activities or undertakings in the area.

Direct impacts: Impacts that are caused directly by the activity and generally occur at the same time and at the place of the activity (e.g. noise generated by blasting operations on the site of the activity). These impacts are usually associated with the construction, operation or maintenance of an activity and are generally obvious and quantifiable

'Do nothing' alternative: The 'do nothing' alternative is the option of not undertaking the proposed activity or any of its alternatives. The 'do nothing' alternative also provides the baseline against which the impacts of other alternatives should be compared.

Endangered species: Taxa in danger of extinction and whose survival is unlikely if the causal factors continue operating. Included here are taxa whose numbers of individuals have been reduced to a critical level or whose habitats have been so drastically reduced that they are deemed to be in immediate danger of extinction.

Endemic: An "endemic" is a species that grows in a particular area (is endemic to that region) and has a restricted distribution. It is only found in a particular place. Whether something is endemic or not depends on the geographical boundaries of the area in question and the area can be defined at different scales.

Environment: the surroundings within which humans exist and that are made up of:

- i. The land, water and atmosphere of the earth;

- ii. Micro-organisms, plant and animal life;
- iii. Any part or combination of (i) and (ii) and the interrelationships among and between them; and
- iv. The physical, chemical, aesthetic and cultural properties and conditions of the foregoing that influence human health and well-being.

Environmental impact: An action or series of actions that have an effect on the environment.

Environmental impact assessment: Environmental Impact Assessment (EIA), as defined in the NEMA Basic Assessment Regulations and in relation to an application to which scoping must be applied, means the process of collecting, organising, analysing, interpreting and communicating information that is relevant to the consideration of that application.

Environmental management: Ensuring that environmental concerns are included in all stages of development, so that development is sustainable and does not exceed the carrying capacity of the environment.

Environmental management programme: A plan that organises and co-ordinates mitigation, rehabilitation and monitoring measures in order to guide the implementation of a proposal and its ongoing maintenance after implementation.

Fossil: Mineralised bones of animals, shellfish, plants and marine animals. A trace fossil is the track or footprint of a fossil animal that is preserved in stone or consolidated sediment.

Hazardous Waste: Any waste that contains organic or inorganic elements or compounds that may, owing to the inherent physical, chemical or toxicological characteristics of that waste, have a detrimental impact on health and the environment (National Environmental Management : Waste Act, 2008)

Heritage: That which is inherited and forms part of the National Estate (Historical places, objects, fossils as defined by the National Heritage Resources Act of 2000).

Indigenous: All biological organisms that occurred naturally within the study area prior to 1800

Indirect impacts: Indirect or induced changes that may occur as a result of the activity (e.g. the reduction of water in a stream that supply water to a reservoir that supply water to the activity). These types of impacts include all the potential

impacts that do not manifest immediately when the activity is undertaken or which occur at a different place as a result of the activity.

Interested and affected party: Individuals or groups concerned with or affected by an activity and its consequences. These include the authorities, local communities, investors, work force, consumers, environmental interest groups and the general public.

Photovoltaic effect: Electricity can be generated using photovoltaic panels (semiconductors) which are comprised of individual photovoltaic cells that absorb solar energy to produce electricity. The absorbed solar radiation excites the electrons inside the cells and produces what is referred to as the Photovoltaic Effect.

Rare species: Taxa with small world populations that are not at present Endangered or Vulnerable, but are at risk as some unexpected threat could easily cause a critical decline. These taxa are usually localised within restricted geographical areas or habitats or are thinly scattered over a more extensive range. This category was termed Critically Rare by Hall and Veldhuis (1985) to distinguish it from the more generally used word "rare".

Red data species: Species listed in terms of the International Union for Conservation of Nature and Natural Resources (IUCN) Red List of Threatened Species, and/or in terms of the South African Red Data list. In terms of the South African Red Data list, species are classified as being extinct, endangered, vulnerable, rare, indeterminate, insufficiently known or not threatened (see other definitions within this glossary).

Significant impact: An impact that by its magnitude, duration, intensity, or probability of occurrence may have a notable effect on one or more aspects of the environment.

Waste:

- (a) any substance, material or object, that is unwanted, rejected, abandoned, discarded or disposed of, or that is intended or required to be discarded or disposed of, by the holder of that substance, material or object, whether or not such substance, material or object can be re-used, recycled or recovered and includes all wastes as defined in Schedule 3 to this Act; or
- (b) any other substance, material or object that is not included in Schedule 3 that may be defined as a waste by the Minister by notice in the Gazette, but any waste or portion of waste, referred to in paragraphs (a) and (b), ceases to be a waste:

- (i) once an application for its re-use, recycling or recovery has been approved or, after such approval, once it is, or has been re-used, recycled or recovered;
 - (ii) where approval is not required, once a waste is, or has been re-used, recycled or recovered;
 - (iii) where the Minister has, in terms of section 74, exempted any waste or a portion of waste generated by a particular process from the definition of waste; or
 - (iv) where the Minister has, in the prescribed manner, excluded any waste stream or a portion of a waste stream from the definition of waste.
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PROJECT DETAILS

CHAPTER 1

BBEntropie (Pty) Ltd, an Independent Power Producer (IPP), is proposing the establishment of a commercial solar energy facility (using photovoltaic technology) of up to 10 MW in capacity. The facility is proposed on the Farm Free State Geduld 448 under the jurisdiction of the Matjhabeng Local Municipality and the Lejweleputswa District Municipality, Odendaalsrus, Free State Province (refer to Figure 1.1). The proposed project will be referred to as the **Harmony Tshepong PV Solar Facility**.

The purpose of the facility will be to provide up to 10MW of power to the Tshepong Mining Shaft of the Harmony Gold Mining Company for operational purposes. The aim of the proposed project is to reduce the Harmony Gold Mining Company's dependency on Eskom to supply energy whilst simultaneously decreasing their carbon footprint.

In order to evacuate the generated power into the Harmony Gold Mining Company's Tshepong shaft a grid connection needs to be established. An overhead power line will be the connection between the mini substation on the PV Solar Facility and the main substation which will be used as the connection point to the shaft. The main substation associated with this grid connection will be the Anglo Geduld Substation.

The facility development footprint, which is proposed to be approximately 19.6ha in extent, will include the following infrastructure:

- » Photovoltaic (PV) panels of between 4m – 6m in height (fixed technology) with a generating capacity of up to 10MW.
- » Mounting structures to be either rammed steel piles or piles with pre-manufactured concrete footings to support the PV panels.
- » Cabling between the project components, to be lain in trenches ~ 1-2m deep.
- » Power inverters between the PV arrays.
- » Transformers with a step-up of 11kV.
- » A mini-substation of 6.6kV.
- » An over-head power line of 11kV voltage for the distribution of the generated power which will be connected to the Anglo Geduld substation.
- » A main external access road that leads to the development site and minor internal roads (5 meters in width) between the PV arrays.
- » Office, workshop area for maintenance and storage.
- » A water pipeline, of 40cm in diameter that will transport water from the Tshepong Mining Shaft's water network to the PV facility.
- » Lighting and fencing will be available in and around the facility for security and visibility purposes.
- » During construction (temporary infrastructure) such as laydown areas will also be required.

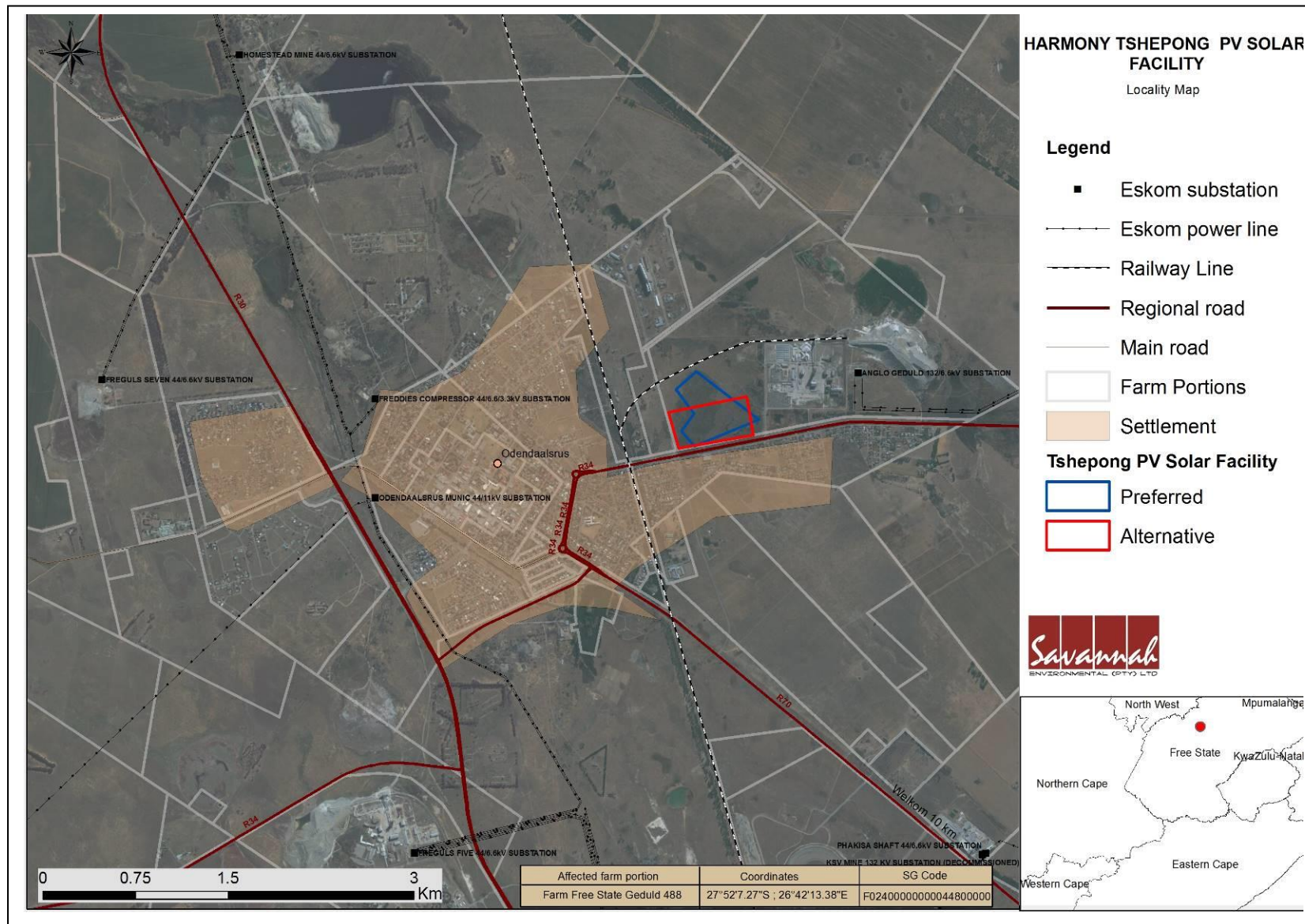


Figure 1.1: Locality map showing the location for the proposed Harmony Tshepong PV Solar Facility, Free State Province

1.1. Activities and Components associated with the Construction Operation and Decommissioning Solar Energy Facility

Table 1.1: Activities associated with the construction of a PV facility

Main Activity/Project Component	Components of Activity	Details
Construction		
Undertake site preparation	<ul style="list-style-type: none"> » Clearance of vegetation at the infrastructure footprints. » Where required, some levelling of the land may occur. 	<ul style="list-style-type: none"> » These activities will require the stripping of topsoil, which will need to be appropriately stockpiled for use in rehabilitation. » » Topsoil stockpiles must be placed in an area where it will not be disturbed by construction activities.
The creation of a main site access road and internal maintenance tracks	<ul style="list-style-type: none"> » Construct 5 m wide gravel roads around the site. 	<ul style="list-style-type: none"> » The proposed internal access roads will be comprised of gravel tracks or compacted rock-fill.
Fencing of the project site, which may also serve as a fire-break	<ul style="list-style-type: none"> » The construction of fences around the site. 	<ul style="list-style-type: none"> » Fencing will be placed around the site for security and maintenance purposes.
Construction of PV panels (fixed panel)	<ul style="list-style-type: none"> » Mounting structures will either be pile driven, screwed or pre-cast concrete footings » PV panels are transported in containers. » The assembling of the project structures will take place on site. 	<ul style="list-style-type: none"> » Mounting structures will not involve the utilization of concrete, but would involve be pile driven, screwed or pre-cast concrete footings. » The steel mounting structures, manufactured in South Africa, are custom made for the site. They are to be assembled on site.
Construction of a short power line as part of the grid connection and on site cabling	<ul style="list-style-type: none"> » A short 11KV power line is required to connect the PV solar facility to the grid. » The grid connection point will be through the Anglo Geduld Substation. 	<ul style="list-style-type: none"> » The electricity generated at the site will run through the power line to the substation, which will feed the generated electricity into the Harmony Tshepong Mining Shaft.
Construction of a mini-substation	<ul style="list-style-type: none"> » The PV panels will be connected to the Anglo Geduld Substation via underground cabling (where practical) and the on-site mini-substation. » Excavation of trenches for underground cables. 	<ul style="list-style-type: none"> » The installation of underground cables will require the excavation of trenches of approximately 1–2 meters deep within which they can then be laid. » The construction of a mini-substation on the

Main Activity/Project Component	Components of Activity	Details
Temporary construction camps	<ul style="list-style-type: none"> » Certain laydown areas will be established for the storing of machinery and any other equipment during the construction phase. 	<p>proposed site</p> <ul style="list-style-type: none"> » The areas must be placed outside of, and not in close proximity to any sensitive areas.
Transport of components and equipment to site	<ul style="list-style-type: none"> » Trucks will be used to transport all components to site, including: <ul style="list-style-type: none"> * The normal civil engineering construction equipment for the civil works (e.g. trucks, graders, compaction equipment, cement mixers, etc.). 	<ul style="list-style-type: none"> » The equipment will be transported to the site using appropriate National and Provincial routes, and the dedicated access/haul road to the site itself.
Undertake site rehabilitation	<ul style="list-style-type: none"> » Remove all construction equipment from the site. » Rehabilitation of temporarily disturbed areas where practical and reasonable. 	<ul style="list-style-type: none"> » On full commissioning of the facility (or a portion thereof), any access points to the site which are not required during the operation phase will be closed and prepared for rehabilitation.
Operation		
Operation	<ul style="list-style-type: none"> » PV panels. » Associated infrastructure. 	<ul style="list-style-type: none"> » The operational phase is proposed to run for a period of approximately 20 years. » During this time, full time security, maintenance, supervision, and monitoring will be required on site. » The PV facility will be operational during daylight hours only but not under circumstances of mechanical breakdown, or maintenance activities. » No energy storage mechanisms (i.e. batteries) which would allow for continued generation at night or on cloudy days are proposed. » An estimated 10 m³ litres of water per annum would be required for the cleaning of panels 2-3 times per annum. This water will be obtained

Main Activity/Project Component	Components of Activity	Details
Maintenance & Security	<ul style="list-style-type: none"> » Maintenance during the life cycle of the facility would include emergency repairs, routine panel maintenance, routine maintenance of medium voltage equipment and maintenance of the site. 	<p>from the mine.</p> <ul style="list-style-type: none"> » 24 hour on-site security, 2m – 5m high perimeter fencing, and 2-6 security guards.
<i>Decommissioning</i>		
Disassembling of panels	<ul style="list-style-type: none"> » The panels will be disassembled and removed. 	<ul style="list-style-type: none"> » The components of the plant will be disassembled and removed. Thereafter they will be reused and recycled (where possible) or disposed of in accordance with regulatory requirements.

1.2. Findings of the Basic Assessment Process

Through the environmental assessment of impacts associated with the Harmony Tshepong PV Solar Facility, both potentially positive and negative impacts have been identified. The most significant environmental impacts associated with the proposed project include:

- » The overall impact on **ecology** as a result of the construction and operation of the proposed facility is likely to be of **low to medium significance**. The site for the proposed Harmony Tshepong PV Solar Facility is not considered highly sensitive from an ecological perspective (refer Figures 1.2 and 1.3). The proposed development areas have been transformed in the past through anthropogenic activities and overgrazing and although there are some relatively more sensitive habitats in the vicinity, these are of limited extent and are outside of the development footprint of the current development layout. There is a small seasonal depression wetland at the western end of the proposed Harmony Tshepong PV solar energy facility. Due to the highly localized situation of the depression wetland along with the highly degraded state, the wetland does not contribute significantly to the overall ecological functionality of the area. The wetland is however considered as a no go area for development. Overall the study site is relative poor in species diversity. During the Ecological Impact Assessment a total of 56 species were noted of which 7 species were weeds and alien invasives. No rare, endangered or endemic species were found with only one species, *Schizocarpus nervosus*, noted that is listed in the Free State Nature Conservation Ordinance (Act 8 of 1969) as a Protected Plant (Schedule 1). Of the 7 different weeds and alien invasive species *Eucalyptus camldulensis* species is listed as a Category 2 Weed and *Opuntia lindheimeri* as a Category 1 according to CARA (1983). A slope seepage wetland is present outside the study area to the east (may be impacted by proposed route of the power line). This slope seepage wetland, which can be considered as being extremely fragmented and disturbed, is located to the east of the proposed development area. This wetland is considered as a no go area for development. This wetland forms part of a wetland cluster and is classified as a NFEPA wetland. As a result of the current ecological state of the proposed project site, and the chance of recovery to its natural state being very low, the construction of the proposed PV Solar Facility will not have a significant impact on the area.

- » The impacts to heritage resources as a result of the construction and operation of the proposed development are considered to be **low significance**. No heritage resources were recorded during the Archaeological Impact Assessment. Due to the subsurface nature of archaeological material and graves the possibility of the occurrence of unmarked or informal graves and subsurface finds cannot be excluded. If during construction any possible

finds such as stone tool scatters, artefacts or bone and fossil remains are made, the operations must be stopped and a qualified archaeologist must be contacted for an assessment of the find

Based on the findings of the studies undertaken, in terms of environmental constraints and opportunities identified through the Environmental Basic Assessment process, no environmental fatal flaws were identified to be associated with the establishment of the proposed Harmony PV Solar facility and associated infrastructure. Sensitive areas within which construction should not occur were however identified. These are detailed in Figures 1.2 and 1.3.

The nominated preferred layout for implementation is the Preferred Site Layout (refer to Figure 1.2). This layout is designed as to avoid the small depression wetland located to the west of the site and is located further away from the R34 than the Alternative Site Layout, which reduces the visibility of the facility.

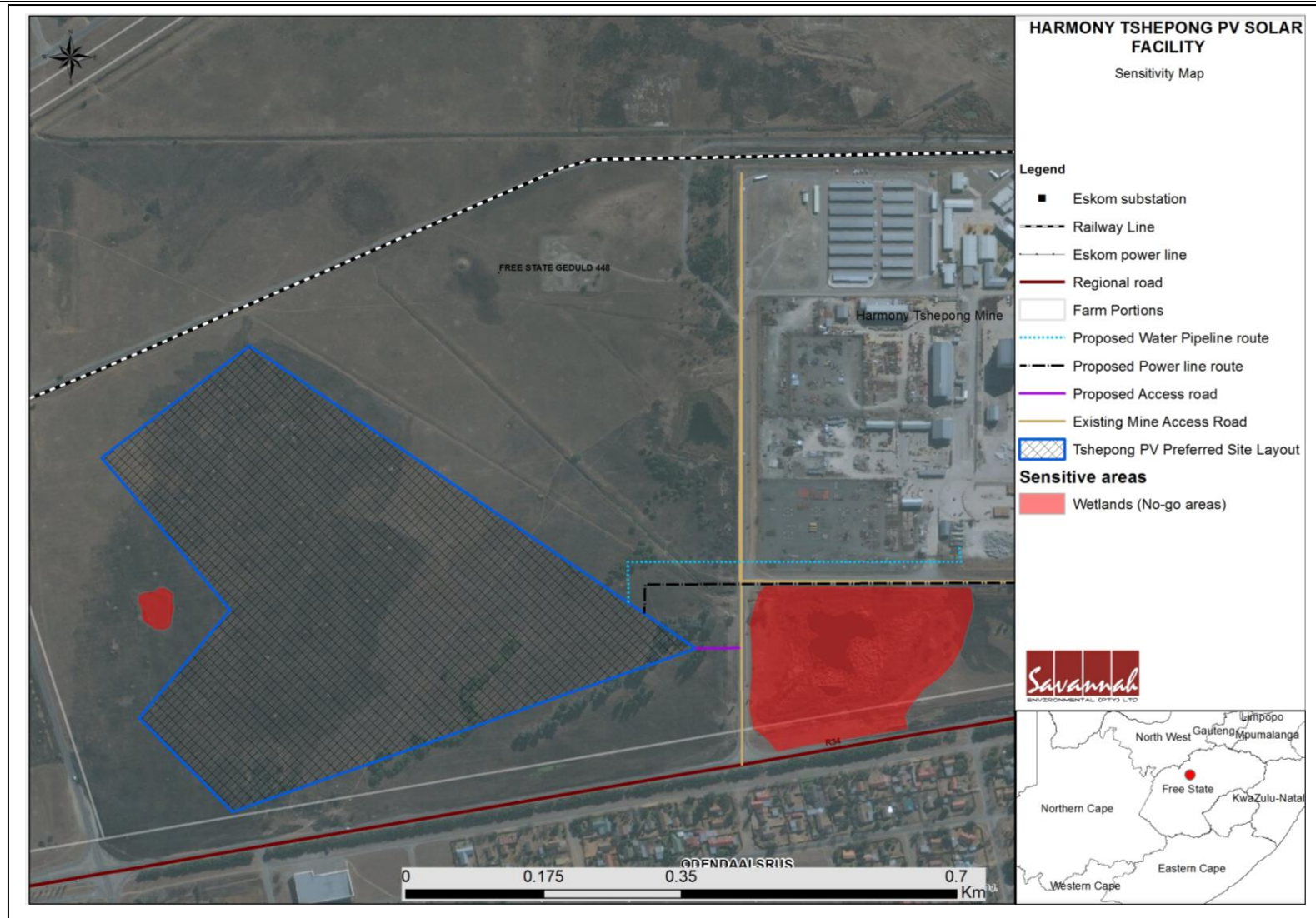


Figure 1.2: Sensitivity map of the preferred site layout for the proposed Harmony Tshepong PV Solar Facility.

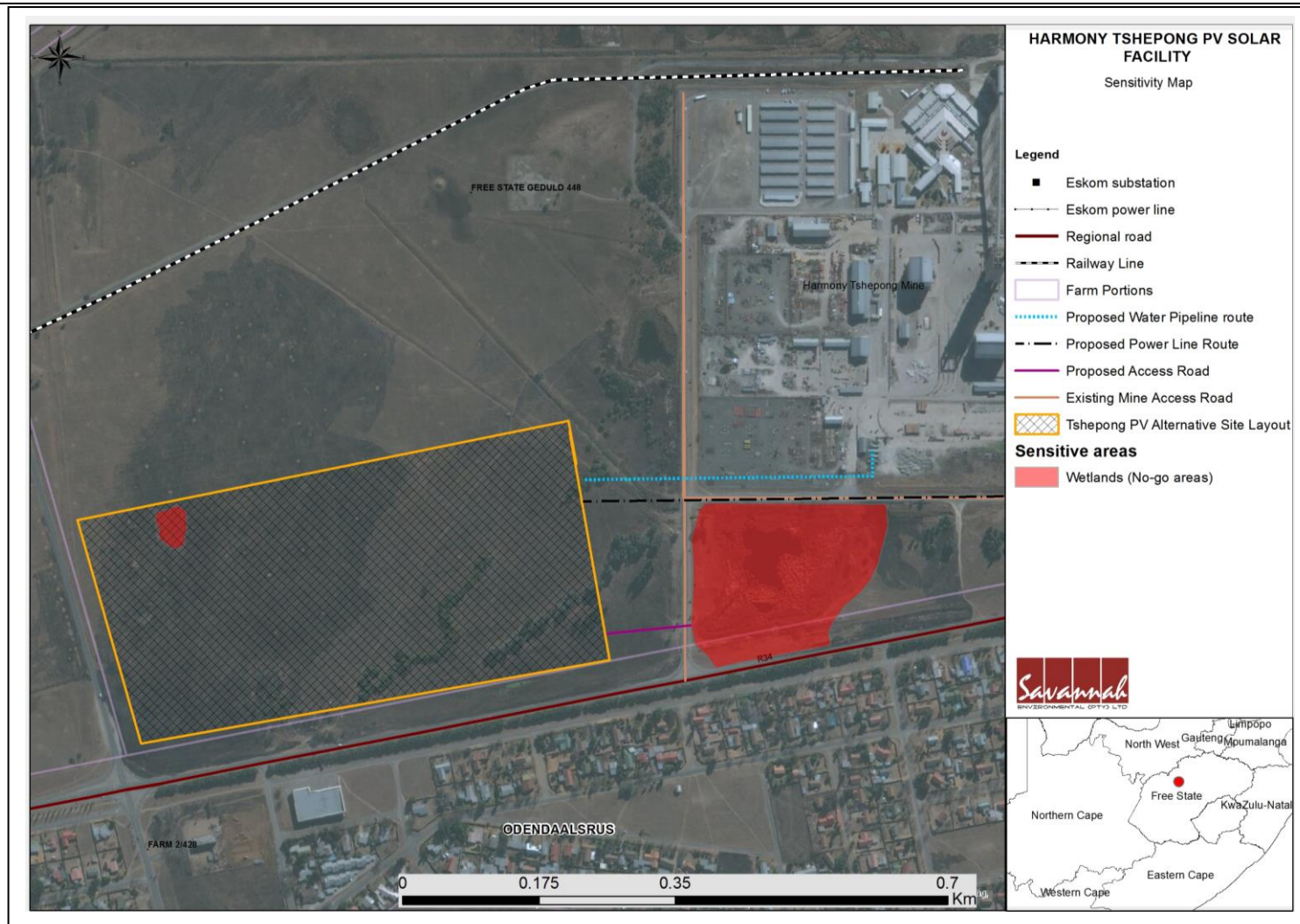


Figure 1.3: Sensitivity map of the alternative site layout for the proposed Harmony Tshepong PV Solar Facility.

1.3. Benefits of the Proposed Project

Internationally there is increasing pressure on countries to increase their share of renewable energy generation due to concerns such as climate change and exploitation of resources.

The construction of the proposed project will include direct and indirect benefits at the local and regional scale. The generation of electricity from a renewable resource will have a widespread benefit due to the minimisation of the need to use non-renewable resources for this purpose and the avoidance of associated environmental impacts. The proposed PV solar facility will not only secure the supply of power to the Harmony Tshepong Mining Shaft, but also indirectly add capacity to the electricity grid (due to the reduced reliance of Harmony Tshepong Mine on this supply). Improved power supply will result in benefits to society at a national scale. As the proposed site falls within an area within the mine boundary which has been degraded and transformed from its natural state. The placement of the PV facility in this area will reduce impacts on ecological systems, and will provide a beneficial alternative land use to mining as the construction and operation of a PV solar facility will have lower impacts on the environment than mining.

The positive implications of establishing a solar energy facility on the demarcated site within the Free State include:

- » The potential to harness and utilise good solar energy resources would be realised.
- » Promotion of clean, renewable energy in South Africa.
- » Positive impacts on the tourism economy of the area.
- » Creation of local employment and business opportunities for the area.

The proposed development represents an investment in clean, renewable energy infrastructure, which, given the challenges created by climate change, represents a positive social benefit for society as a whole. The proposed project will not consume energy, but will instead provide a new source of clean, renewable electricity. This generation of renewable power will aid in reducing the dependency on other power generation fuels and enhancing the reliability of the regional energy supply.

PURPOSE AND OBJECTIVES OF THE EMPr

CHAPTER 2

An Environmental Management Programme (EMPr) is defined as “an environmental management tool used to ensure that undue or reasonably avoidable adverse impacts associated with the planning, construction, operation and decommissioning of a project are avoided or mitigated, and that the positive benefits of the projects are enhanced”. The objective of this EMPr is to provide consistent information and guidance for implementing the management and monitoring measures established in the permitting process and help achieve environmental policy goals. The purpose of an EMPr is to ensure continuous improvement of environmental performance, reducing negative impacts and enhancing positive effects during the construction and operation of the facility. An effective EMPr is concerned with both the immediate outcome as well as the long-term impacts of the project.

The EMPr provides specific environmental guidance for the construction and operational phases of a project, and is intended to manage and mitigate construction and operation activities so that unnecessary or preventable environmental impacts do not result. These impacts range from those incurred during start up (i.e. site clearing and site establishment), during the construction activities themselves (i.e. erosion, noise, dust, and visual impacts), during site rehabilitation (i.e. soil stabilisation, re-vegetation), during operation and during decommissioning (i.e. similar to construction phase activities).

This Construction and Operational Environmental Management Programme (CEMPr and OEMPr) has been compiled for the proposed Harmony Tshepong PV Solar Facility. This EMPr is applicable to all employees and contractors working on the pre-construction, construction, operation and maintenance phases of the project. The document will be adhered to, updated as relevant throughout the project life cycle.

This EMPr has been compiled in accordance with Section 19 of the EIA Regulations, published on the 8th of December 2014, and will be further developed in terms of specific requirements listed in any authorisations issued for the proposed project. The EMPr has been developed as a set of environmental specifications (i.e. principles of environmental management), which are appropriately contextualised to provide clear guidance in terms of the on-site implementation of these specifications (i.e. on-site contextualisation is provided through the inclusion of various monitoring and implementation tools).

This EMPr has the following objectives:

- » Outline mitigation measures and environmental specifications which are required to be implemented for the planning, construction and rehabilitation, operation, and decommissioning phases of the project in order to manage and minimise the extent of potential environmental impacts associated with the facility.
- » Ensure that all the phases of the project do not result in undue or reasonably avoidable adverse environmental impacts, and ensure that any potential environmental benefits are enhanced.
- » Identify entities responsible for the implementation of the measures and outline functions and responsibilities.
- » Propose mechanisms and frequency for monitoring compliance, and preventing long-term or permanent environmental degradation.
- » Facilitate appropriate and proactive responses to unforeseen events or changes in project implementation that was not considered in the Basic Assessment process.

The management and mitigation measures identified within the Environmental Basic Assessment (BA) process are systematically addressed in this EMP, and ensure the minimisation of adverse environmental impacts to an acceptable level.

BBEntropie must ensure that the implementation of the project complies with the requirements of all environmental authorisations, permits, and obligations emanating from relevant environmental legislation. This obligation is partly met through the development and the implementation of this EMPr and through its integration into the contract documentation. Since this EMPr is part of the Basic Assessment process for the proposed Harmony Tshepong PV Solar Facility, it is important that this document be read in conjunction with the Final Basic Assessment Report compiled for this project (Savannah Environmental, September 2015). This will contextualise the EMPr and enable a thorough understanding of its role and purpose in the integrated environmental management process. Should there be a conflict of interpretation between this EMPr and the environmental authorisation (once issued), the stipulations in the environmental authorisation shall prevail over that of the EMPr, unless otherwise agreed by the authorities in writing. Similarly, any provisions in legislation overrule any provisions or interpretations within this EMPr.

This EMPr shall be binding on all the parties involved in the construction and operational phases of the project, and shall be enforceable at all levels of contract and operational management within the project. The document must be adhered to, updated as relevant throughout the project life cycle.

STRUCTURE OF THIS EMPr

CHAPTER 3

The first two chapters provide background to the EMPr and the proposed project, while the chapters which follow consider the following:

- » Key legislation applicable to the development;
- » Planning and design activities;
- » Construction activities;
- » Operation activities; and
- » Decommissioning activities.

These chapters set out the procedures necessary for Harmony Tshepong PV Solar Facility, as the project developer, to minimise environmental impacts and achieve environmental compliance. For each of the phases of implementation, an overarching environmental **goal** is stated. In order to meet this goal, a number of **objectives** are listed. The EMPr has been structured in table format in order to show the links between the goals for each phase and their associated objectives, activities/risk sources, mitigation actions, monitoring requirements and performance indicators. A specific EMPr table has been established for each environmental objective. The information provided within the EMPr table for each objective is illustrated below:

OBJECTIVE: Description of the objective, which is necessary to meet the overall goals; which take into account the findings of the Basic Assessment specialist studies

Project Component/s	» List of project components affecting the objective.
Potential Impact	» Description of potential environmental impact if objective is not met.
Activity/Risk Source	» Description of activities which could affect achieving the objective.
Mitigation: Target/Objective	» Description of the target and/or desired outcomes of mitigation.

Mitigation: Action/Control	Responsibility	Timeframe
List specific action(s) required to meet the mitigation target/objective described above.	Who is responsible for the measures?	Periods for implementation.

Performance Indicator	Description of key indicator(s) that track progress/indicate the effectiveness of the EMPr.
Monitoring	Mechanisms for monitoring compliance; the key monitoring actions required to check whether the objectives are being achieved, taking into consideration responsibility, frequency, methods, and reporting.

The objectives and EMPr tables are required to be reviewed and possibly modified whenever changes, such as the following, occur:

- » Planned activities change (i.e. in terms of the components and/or layout of the facility);
- » Modification to or addition to environmental objectives and targets;
- » Relevant legal or other requirements are changed or introduced; and
- » Significant progress has been made on achieving an objective or target such that it should be re-examined to determine if it is still relevant, should be modified, etc.

3.1. Project Team

This draft EMPr was compiled by:

	Name	Company
EMP Compilers:	Lisa Opperman EAP Karen Jodas	Savannah Environmental Savannah Environmental
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The Savannah Environmental team have extensive knowledge and experience in EIAs and environmental management, having been involved in Basic Assessment processes & EIAs over the past nine years. The team have managed and drafted EMPrs for other power generation projects throughout South Africa, including numerous wind and solar energy facilities.

KEY LEGISLATION APPLICABLE TO THE DEVELOPMENT CHAPTER 4

The following legislation and guidelines have informed the scope and content of this EMPr:

- » National Environmental Management Act (Act No 107 of 1998).
- » EIA Regulations, published under the NEMA (GNR R983, GNR 984 and GNR 985 in Government Gazette 38282 of 4 December 2014).
- » Guidelines published in terms of the NEMA Basic Assessment Regulations, in particular:
 - * Public Participation in the Basic Assessment Process (DEA, 2010).
 - * Integrated Environmental Management Information Series (published by DEA).
- » International guidelines, including the Equator Principles.

Several other Acts, standards, or guidelines have also informed the project process and the scope of issues addressed and assessed in the Basic Assessment Report. A review of legislative requirements applicable to the proposed project is provided in Table 4.1.

Table 4.1: Relevant legislative and permitting requirements applicable to the establishment of the proposed Harmony Tshepong PV Solar Facility.

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
National Legislation			
National Environmental Management Act (Act No 107 of 1998)	<p>The EIA Regulations have been promulgated in terms of Chapter 5 of the Act. Listed activities which may not commence without an environmental authorisation are identified within these Regulations.</p> <p>In terms of S24(1) of NEMA, the potential impact on the environment associated with these listed activities must be assessed and reported on to the competent authority charged by NEMA with granting of the relevant environmental authorisation.</p> <p>In terms of GNR 983 of December 2014, a Basic Assessment process is required to be undertaken for the proposed project</p>	<p>Department of Environmental Affairs – competent authority</p> <p>Free State Department of Economic Development, Tourism and Environmental Affairs (FS DEDTEA) – commenting authority</p>	<p>The listed activities triggered by the proposed solar energy facility have been identified and assessed in the EIA process being undertaken (i.e. Basic Assessment).</p> <p>This Basic Assessment Report will be submitted to the competent and commenting authorities in support of the application for authorisation.</p>
National Environmental Management Act (Act No 107 of 1998)	<p>In terms of the Duty of Care Provision in S28(1) the project proponent must ensure that reasonable measures are taken throughout the life cycle of this project to ensure that any pollution or degradation of the environment associated with this project is avoided, stopped or minimised.</p> <p>In terms of NEMA, it has become the legal duty of a project proponent to consider a project holistically, and to consider the</p>	Department of Environmental Affairs	While no permitting requirements arise from this section of the Act, this will be applicable during construction and operation in order to ensure minimisation of impacts on the environment.

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
Environment Conservation Act (Act No 73 of 1989)	cumulative effect of a variety of impacts. National Noise Control Regulations (GN R154 dated 10 January 1992)	Department of Environmental Affairs Free State Department of Economic Development, Tourism and Environmental Affairs Local Authorities	Noise impacts are expected to be associated with the construction phase of the project and are not likely to present a significant intrusion to the local community. Therefore is no requirement for a noise permit in terms of the legislation.
National Water Act (Act No 36 of 1998)	Water uses under S21 of the Act must be licensed unless such water use falls into one of the categories listed in S22 of the Act or falls under the general authorisation.	Department of Water and Sanitation	A water use license (WUL) is required to be obtained if water resources are impacted on. No water resources will be impacted directly by the proposed layout of the facility. However, should the towers of the power line infringe on the wetland identified on site, a water use license would be required to be obtained.
National Water Act (Act No 36 of 1998)	In terms of S19, the project proponent must ensure that reasonable measures are taken throughout the life cycle of this project to prevent and remedy the effects of pollution to water resources from occurring, continuing, or recurring.	Department of Water and Sanitation	This section of the Act will apply with respect to the potential impact on the seasonal depression wetland, primarily during the construction phase (i.e. pollution from construction vehicles).
Minerals and Petroleum Resources Development Act (Act No 28 of 2002)	A mining permit or mining right may be required where a mineral in question is to be mined (e.g. materials from a borrow pit) in accordance with the provisions of the Act. Requirements for Environmental Management Programmes and Environmental Management	Department of Mineral Resources	As no borrow pits are expected to be required for the construction of the facility, no mining permit or right is required to be obtained.

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
	<p>Plans are set out in S39 of the Act.</p> <p>S53 Department of Mineral Resources: Approval from the Department of Mineral Resources (DMR) may be required to use land surface contrary to the objects of the Act in terms of section 53 of the Mineral and Petroleum Resources Development Act, (Act No 28 of 2002): In terms of the Act approval from the Minister of Mineral Resources is required to ensure that proposed activities do not sterilise a mineral resources that might occur on site</p>		<p>A Section 53 application will be submitted the Free State DMR office by the applicant.</p>
<p>National Environmental Management: Air Quality Act (Act No 39 of 2004)</p>	<p>S18, S19, and S20 of the Act allow certain areas to be declared and managed as "priority areas."</p> <p>Declaration of controlled emitters (Part 3 of Act) and controlled fuels (Part 4 of Act) with relevant emission standards.</p>	<p>Department of Environmental Affairs</p>	<p>No permitting or licensing requirements arise from this legislation.</p> <p>The Act provides that an air quality officer may require any person to submit an atmospheric impact report if there is reasonable suspicion that the person has failed to comply with the Act.</p>
<p>National Heritage Resources Act (Act No 25 of 1999)</p>	<p>S38 states that Heritage Impact Assessments (HIAs) are required for certain kinds of development including:</p> <ul style="list-style-type: none"> » The construction of a road, power line, pipeline, canal or other similar linear development or barrier exceeding 300 m in length; and 	<p>South African Heritage Resources Agency (SAHRA)</p> <p>Free State Heritage Resources</p>	<p>A permit may be required should identified cultural/heritage sites on site be required to be disturbed or destroyed as a result of the proposed development.</p> <p>A Heritage Impact Assessment has</p>

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
	<p>» Any development or other activity which will change the character of a site exceeding 5 000 m² in extent.</p> <p>Stand alone HIAs are not required where an EIA Process is carried out as long as the EIA contains an adequate HIA component that fulfils the provisions of S38. In such cases only those components not addressed by the EIA should be covered by the heritage component.</p>		<p>been undertaken as part of the Basic Assessment Process to identify heritage sites (refer to Appendix D2 of the Basic Assessment Report). No heritage resources were discovered through the Heritage Impact Assessment. It should however be noted that if during the construction phase any possible finds such as stone tool scatters, artefacts or bone and fossil remains are made, the operations must be stopped and a qualified archaeologist must be contacted for an assessment of the find.</p> <p>A Palaeontological Impact Assessment has been undertaken as part of the Basic Assessment Process to identify possible impact of the development on the palaeontology of the site (refer to Appendix D3 of the Basic Assessment Report). The proposed PV Solar Energy Facility will not impact on any palaeontological material.</p> <p>If any fossil discoveries are made during the construction, then it is strongly recommended that a professional palaeontologist be called to assess the importance and rescue</p>

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
			them if necessary (with the relevant SAHRA permit).
<p>National Environmental Management: Biodiversity Act (Act No 10 of 2004)</p>	<p>In terms of S57, the Minister of Environmental Affairs has published a list of critically endangered, endangered, vulnerable, and protected species in GNR 151 in Government Gazette 29657 of 23 February 2007 and the regulations associated therewith in GNR 152 in GG29657 of 23 February 2007, which came into effect on 1 2007.</p> <p>In terms of GNR 152 of 23 February 2007: Regulations relating to listed threatened and protected species, the relevant specialists must be employed during the EIA Phase of the project to incorporate the legal provisions as well as the regulations associated with listed threatened and protected species (GNR 152) into specialist reports in order to identify permitting requirements at an early stage of the EIA Phase.</p> <p>The Act provides for listing threatened or protected ecosystems, in one of four categories: critically endangered (CR), endangered (EN), vulnerable (VU) or protected. The first national list of threatened terrestrial ecosystems has been gazetted, together with supporting information on the listing process including the purpose and</p>	<p>Department of Environmental Affairs</p>	<p>As the applicant will not carry out any restricted activity, as is defined in S1 of the Act, no permit is required to be obtained in this regard.</p> <p>Specialist flora and fauna studies have been undertaken as part of the Basic Assessment process. As such the potential occurrence of critically endangered, endangered, vulnerable, and protected species, as well as critically endangered (CR), endangered (EN), vulnerable (VU) or protected ecosystems and the potential for them to be affected has been considered (refer to the Ecological Impact Assessment contained in Appendix D1 of the Basic Assessment Report).</p>

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
	<p>rationale for listing ecosystems, the criteria used to identify listed ecosystems, the implications of listing ecosystems, and summary statistics and national maps of listed ecosystems (National Environmental Management: Biodiversity Act: National list of ecosystems that are threatened and in need of protection, (G 34809, GoN 1002), 9 December 2011).</p>		
<p>Conservation of Agricultural Resources Act (Act No 43 of 1983)</p>	<p>Regulation 15 of GNR1048 provides for the declaration of weeds and invader plants, and these are set out in Table 3 of GNR1048. Weeds are described as Category 1 plants, while invader plants are described as Category 2 and Category 3 plants. These regulations provide that Category 1, 2 and 3 plants must not occur on land and that such plants must be controlled by the methods set out in Regulation 15E.</p>	<p>Department of Agriculture</p>	<p>This Act will find application throughout the life cycle of the project. In this regard, soil erosion prevention and soil conservation strategies must be developed and implemented. In addition, a weed control and management plan must be implemented.</p> <p>The permission of agricultural authorities will be required if the Project requires the draining of vleis, marshes or water sponges on land outside urban areas.</p>
<p>National Forests Act (Act No. 84 of 1998)</p>	<p>» In terms of S5(1) no person may cut, disturb, damage or destroy any protected tree or possess, collect, remove, transport, export, purchase, sell donate or in any other manner acquire or dispose of any protected tree or any forest product derived from a protected tree, except</p>	<p>National Department of Forestry</p>	<p>A permit would need to be obtained for any protected trees that are affected by the development.</p> <p>The protected <i>Schizocarpus nervosus</i>, which is listed in the Free State Nature Conservation Ordinance (Act 8</p>

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
	<p>under a license granted by the Minister to an (applicant and subject to such period and conditions as may be stipulated”.</p> <p>» GN 1042 provides a list of protected tree species.</p>		<p>of 1969) as a Protected Plant (Schedule 1) is present on the proposed site. Should individuals of this plant be impacted directly by the proposed facility, a permit from the provincial conservation authority for the removal/relocation thereof will need to be applied for.</p>
<p>National Veld and Forest Fire Act (Act 101 of 1998)</p>	<p>In terms of S21 the landowner would be obliged to burn firebreaks to ensure that should a veldfire occur on the property, that it does not spread to adjoining land.</p> <p>In terms of S12 the landowner must ensure that the firebreak is wide and long enough to have a reasonable chance of preventing the fire from spreading, not causing erosion, and is reasonably free of inflammable material.</p> <p>In terms of S17, the landowner must have such equipment, protective clothing, and trained personnel for extinguishing fires.</p>	<p>Department of Water and Sanitation</p>	<p>While no permitting or licensing requirements arise from this legislation, and this Act will find application during the construction and operational phase of the project.</p>
<p>Hazardous Substances Act (Act No 15 of 1973)</p>	<p>This Act regulates the control of substances that may cause injury, or ill health, or death due to their toxic, corrosive, irritant, strongly sensitising or inflammable nature or the generation of pressure thereby in certain instances and for the control of certain electronic products. To provide for the rating of such substances or products in relation to</p>	<p>Department of Health</p>	<p>It is necessary to identify and list all the Group I, II, III, and IV hazardous substances that may be on the site and in what operational context they are used, stored or handled. If applicable, a license is required to be obtained from the Department of Health.</p>

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
	<p>the degree of danger; to provide for the prohibition and control of the importation, manufacture, sale, use, operation, modification, disposal or dumping of such substances and products.</p> <ul style="list-style-type: none"> • Group I and II: Any substance or mixture of a substance that might by reason of its toxic, corrosive etc., nature or because it generates pressure through decomposition, heat or other means, cause extreme risk of injury etc., can be declared as Group I or Group II substance • Group IV: any electronic product; and • Group V: any radioactive material. <p>The use, conveyance, or storage of any hazardous substance (such as distillate fuel) is prohibited without an appropriate license being in force.</p>		
<p>Development Facilitation Act (Act No 67 of 1995)</p>	<p>Provides for the overall framework and administrative structures for planning throughout the Republic.</p> <p>S(2 - 4) provide general principles for land development and conflict resolution.</p>	<p>Matjhabeng Local Municipality Lejweleputswa District Municipality</p>	<p>The applicant must submit a land development application in the prescribed manner and form as provided for in the Act. A land development applicant who wishes to establish a land development area must comply with procedures set out in the Act.</p>
<p>Subdivision of Agricultural Land Act (Act No 70 of</p>	<p>Details land subdivision requirements and procedures. Applies for subdivision of all</p>	<p>Department of Agriculture, Forestry and Fisheries</p>	<p>The land will be leased by the Harmony Gold Mining Company and</p>

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
1970)	agricultural land in the province		no subdivision will be required. Therefore no SALA application will be required.
National Environmental Management: Waste Act, 2008 (Act No. 59 of 2008)	<p>The Minister may by notice in the <i>Gazette</i> publish a list of waste management activities that have, or are likely to have, a detrimental effect on the environment.</p> <p>The Minister may amend the list by –</p> <ul style="list-style-type: none"> » Adding other waste management activities to the list. » Removing waste management activities from the list. » Making other changes to the particulars on the list. <p>In terms of the Regulations published in terms of this Act (GN 921), A Basic Assessment or Environmental Impact Assessment is required to be undertaken for identified listed activities.</p> <p>Any person who stores waste must at least take steps, unless otherwise provided by this Act, to ensure that:</p> <ul style="list-style-type: none"> » The containers in which any waste is stored, are intact and not corroded or in » any other way rendered unfit for the safe storage of waste. 	<p>National Department of Water and Environmental Affairs</p> <p>Provincial Department of Environmental Affairs (general waste)</p>	<p>As no waste disposal site is to be associated with the proposed project, no permit is required in this regard.</p> <p>Waste handling, storage and disposal during construction and operation is required to be undertaken in accordance with the requirements of the Act (refer to Appendix D for Construction Waste Guidelines).</p>

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
	<ul style="list-style-type: none"> » Adequate measures are taken to prevent accidental spillage or leaking. » The waste cannot be blown away. » Nuisances such as odour, visual impacts and breeding of vectors do not arise; and » Pollution of the environment and harm to health are prevented. 		
<p>National Road Traffic Act (Act No 93 of 1996)</p>	<ul style="list-style-type: none"> » The technical recommendations for highways (TRH 11): "Draft Guidelines for Granting of Exemption Permits for the Conveyance of Abnormal Loads and for other Events on Public Roads" outline the rules and conditions which apply to the transport of abnormal loads and vehicles on public roads and the detailed procedures to be followed in applying for exemption permits are described and discussed. » Legal axle load limits and the restrictions imposed on abnormally heavy loads are discussed in relation to the damaging effect on road pavements, bridges, and culverts. » The general conditions, limitations, and escort requirements for abnormally dimensioned loads and vehicles are also discussed and reference is made to speed restrictions, power/mass ratio, mass distribution, and general operating conditions for abnormal loads and 	<ul style="list-style-type: none"> » South African National Roads Agency Limited (national roads) » Provincial Department of Transport 	<ul style="list-style-type: none"> » An abnormal load/vehicle permit may be required to transport the various components to site for construction. These include route clearances and permits will be required for vehicles carrying abnormally heavy or abnormally dimensioned loads. » Transport vehicles exceeding the dimensional limitations (length) of 22m. » Depending on the trailer configuration and height when loaded, some of the substation components may not meet specified dimensional limitations (height and width).

Legislation	Applicable Requirements	Relevant Authority	Compliance Requirements
	vehicles. Provision is also made for the granting of permits for all other exemptions from the requirements of the National Road Traffic Act and the relevant Regulations.		
Provincial Legislation			
The Nature Conservation Ordinance 8 of 1969 and amendments	Lists plant and animal species as protected	Free State Department of Economic Development, Tourism and Environmental Affairs	The protected <i>Schizocarpus nervosus</i> , which is listed in the Free State Nature Conservation Ordinance (Act 8 of 1969) as a Protected Plant (Schedule 1) is present on the proposed site. Should individuals of this plant be impacted directly by the proposed facility, a permit from the provincial conservation authority for the removal/relocation thereof will need to be applied for.

MANAGEMENT PROGRAMME: PLANNING AND DESIGN CHAPTER 5

Overall Goal – to undertake the planning and design phase in a way that:

- » Ensures that the design of the facility responds to the identified environmental constraints and opportunities.
- » Ensures that adequate regard has been taken of any landowner and community concerns and that these are appropriately addressed through design and planning (where appropriate).
- » Ensures that the best environmental options are selected for the linear components, including the access roads and power line alignments.
- » Enables the solar energy facility construction activities to be undertaken without significant disruption to other land uses and activities in the area.

In order to meet this goal, the following objectives have been identified, together with necessary actions and monitoring requirements.

5.1 Objectives

OBJECTIVE 1: Ensure the selection of the best environmental option and ensure that all environmental sensitivities and possible impacts are fully accounted for

Opportunities to mitigate the negative impacts of PV developments largely arise during the planning and design stages. The correct choice of footprint location and layout is paramount, thus ecosystem components such as biodiversity and ecosystem function should be given full consideration during the design phase, as determined by the Environmental Impact Assessments. The exact design of PV arrays (panel size, height, spacing, and nature of panels –tracking or fixed) can be equally important. The timing of pre-commencement, construction, maintenance and decommissioning activities also provides opportunities to reduce negative impacts on biodiversity.

Once the layout has been designed, a detailed investigation of the footprint area, during the optimal growing season and as described below must be conducted before the layout is finalised and activity commences.

Sensitive areas have been identified on the proposed project site (determined through an Ecological Impact Assessment). Two wetlands were identified during the Ecological Impact Assessment which have been classified as no-go areas (areas to be avoided) in regards to activities and development taking place. A small seasonal depression wetland occurs to the west of the proposed project

site. A seepage wetland occurs outside of the proposed project site to the east and is situated along the route for the proposed power line. Due to a history of heavy communal over-grazing as well as the occurrence of anthropogenic activities in the proposed project site and adjacent areas these wetlands have been degraded and transformed to a point where natural recovery is no longer possible. Even though the nature of the wetlands are not ideal and do not contribute significantly to the ecological functioning of the site, as a result of degradation and transformation, they still need to be protected. This is governed by the fact that the Free State Province has a "no wetland loss policy" which prevents the loss and further degradation of any wetlands.

Project Component/s	<ul style="list-style-type: none"> » PV Array » Grid connection and associated servitudes » Access roads » Workshop, guardhouses, substation and other related infrastructure » Temporary construction camps » Protective fencing around development » Potential topsoil stockpiles
Potential Impact	Placement of infrastructure that degrades the environment unnecessarily, particularly with respect to habitat destruction, loss of indigenous flora, damage to depression wetland, establishment and persistence of alien invasive plants, and erosion
Activities/Risk Sources	<ul style="list-style-type: none"> » Positioning of solar components and internal access routes » Positioning of workshop, guardhouses, substation and other related infrastructure » Alignment of power line and servitudes » Alignment of access roads to development » Positioning of temporary sites
Mitigation: Target/Objective	<ul style="list-style-type: none"> » To ensure selection of best environmental option for positioning of proposed infrastructure <p>Environmental sensitivities are taken into consideration and avoided as far as possible, thereby mitigating potential impacts</p>

Mitigation: Action/Control	Responsibility	Timeframe
An Environmental Control Officer (ECO) must be appointed to oversee the construction process and ensure compliance with conditions of approval.	BBEntropie	Pre-construction
Contractor to sign and undertake to comply with Environmental Specifications.	Contractor	Pre-construction
Design of the facility and power line must ensure the avoidance of the identified wetlands	BBEntropie Design Engineer	Design phase
Include depression wetland into PV facility fenced area	BBEntropie Design Engineer	Design phase
Undertake pre-construction walk-through footprint	BBEntropie, to be	Design review

Mitigation: Action/Control	Responsibility	Timeframe
<p>investigations for protected flora.</p> <p>The final footprint investigation (walkthrough) is aimed to fully inform the developer, responsible conservation authority (that will issue the relevant permits and authorisations), contractors, EO and ECO about:</p> <ul style="list-style-type: none"> » Protected species that will be affected by the development <ul style="list-style-type: none"> * Location of protected plant species within the footprint area – either individually mapped or approximate areas of occurrence (alternatively, for linear structures, between which structures or other markers) * Identification of the affected species by providing a representative photo record that enables ECOs and contractors to identify such plants * Location and nature of any nesting sites or active burrows of vertebrate species (birds, amphibians, reptiles and mammals), mapped by GPS, that will have to be inspected and cleared/relocated prior to construction by the contractor or duly appointed person(s) 	<p>carried out by a specialist</p>	<p>phase</p>
<p>Demarcate sensitive areas and no-go areas with danger tape to prevent disturbance during construction.</p>	<p>contractor</p>	<p>Pre-construction</p>
<p>The above pre-construction footprint investigations will be used together with results from the ecological specialist report to draft a comprehensive alien invasive species eradication and management plan (as outlined in Appendix B).</p>	<p>BBEntropie, to be carried out by a specialist</p>	<p>Design review phase</p>
<p>Permits will be required to remove or relocate <i>Schizocarphus (Scilla) nervosus</i></p>	<p>BBEntropie</p>	<p>Pre-construction</p>
<p>Use design-level mitigation measures recommended in respect of habitat and ecosystem intactness and prevention of species loss as detailed within the Basic Assessment Report</p> <ul style="list-style-type: none"> » This includes positioning components of the development as close as possible together and in close proximity to other existing or planned developments in the area » Strictly adhere to existing tracks/roads where ever possible to gain access to the site 	<p>BBEntropie</p>	<p>Prior to the submission of the final construction layout plan</p>

Mitigation: Action/Control	Responsibility	Timeframe
» Sites for storing, mixing, and handling topsoil stockpiles (if necessary) or any introduced materials, including all machinery or processing implements, must be placed in an ecologically least sensitive area and at least 100 m from any type of wetland.		
Access roads and machinery turning points must be planned to minimise the impacted area, avoid the initiation of accelerated soil erosion and prevent unnecessary compaction and disturbance of topsoil,	BBEntropie	Design phase
Compile a comprehensive storm water management and erosion (as outlined in Appendix C) control plan for the footprint area as part of the final design of the project.	BBEntropie and the relevant specialist	Design phase
Permissible biodiversity: » Depending on the final PV array and mechanism developed and taking all potential impacts, fire risks and maintenance requirements into consideration, it has to be decided upon and made clear: * Maintenance of this vegetation – mowing, small livestock grazing, etc.	BBEntropie, in consultation with the relevant specialist	Prior to the submission of the final construction layout plan
Compile a comprehensive vegetation rehabilitation management plan.	BBEntropie and the relevant specialist	Design phase
The terms of this EMPr and the Environmental Authorisation (once issued) must be included in all tender documentation and Contractors contracts	BBEntropie and EPC	Tender process
Compile a detailed invasive plant management (as outlined in Appendix B) and monitoring programme as guideline for the entire construction, operational and decommissioning phase » This plan must contain WfW-accepted species-specific eradication methods » It must also provide for a continuous monitoring programme to detect new infestations	Specialist	Pre-construction
Ensure that proper planning is undertaken regarding the placement of lighting structures and that light fixtures only illuminate areas inside the substation sites.	BBEntropie / lighting engineer and EPC	Planning and design
The siting of the construction equipment camp/s must take cognisance of any sensitive areas identified by the Basic Assessment studies (i.e. the wetland areas). The location of this construction equipment camp/s shall be approved by the project	Contractor and EPC	Pre-construction

Mitigation: Action/Control	Responsibility	Timeframe
ECO.		
Source general construction material and goods locally where available to limit transportation over long distances.	BBEntropie and Contractor and EPC	Pre-construction
All relevant permits for abnormal loads must be applied for from the relevant authority.	Contractor (or appointed transportation contractor) and EPC	Pre-construction
A designated access to the proposed site must be created to ensure safe entry and exit.	Contractor and EPC	Pre-construction
Appropriate road management strategies must be implemented on external and internal roads with all employees and contractors required to abide by standard road and safety procedures.	Contractor (or appointed transportation contractor) and EPC	Pre-construction
Join local Fire Protection Agency (if established).	BBEntropie	Pre-construction
A rehabilitation plan that specifies the rehabilitation process should be compiled and should be approved by the ECO.	Contractor, BBEntropie and ECO and EPC	Pre-construction

Performance Indicator	<ul style="list-style-type: none"> » Grid connection and road alignments meet environmental objectives. » Solar components and all associated temporary and permanent infrastructure and access road alignments meet environmental objectives » Ecosystem fragmentation is kept to a minimum » Ecosystem functionality is retained and any degradation prevented » Wetland areas are avoided
Monitoring	Ensure that the design implemented meets the objectives and mitigation measures in the EIA Report through review of the design by the Project Manager, and the ECO prior to the commencement of activity

OBJECTIVE 2: Minimise storm water runoff (guideline for storm water management plan)

Management of storm water will be required during the construction phase of the facility. A detailed storm water management plan is required to be compiled as part of the final design to ensure compliance with applicable regulations and to prevent off-site migration of contaminated storm water or increased soil erosion.

The section below provides a guideline for the management of storm water on site and will need to be supplemented with the relevant method statements during the construction phase of the facility.

Project Component/s	» Storm water management components. » Any hard engineered surfaces (i.e. access roads).
Potential Impact	» Poor storm water management and alteration of the hydrological regime (i.e. drainage lines).
Activities/Risk Sources	» Construction of the facility (i.e. placement of hard engineered surfaces).
Mitigation: Target/Objective	» Appropriate management of storm water to minimise impacts on the environment.

Mitigation: Action/Control	Responsibility	Timeframe
A Method Statement for the management of storm water which also considers the recommendations below is to be submitted to the ECO prior to commencement of construction activities.	BBEntropie and EPC	Pre-construction
Reduce the potential increase in surface flow velocities and the resultant impact on the localised drainage system as a result of increased sedimentation through the implementation of appropriate erosion management measures (as outlined in Appendix C).	BBEntropie and EPC	Planning and design
Appropriately plan hard-engineered bank erosion protection structures.	BBEntropie and EPC	Planning and design
Ensure suitable handling of storm water within the site (i.e. separate clean and dirty water streams around the plant and install stilling basins to capture large volumes of run-off, trapping sediments and reduce flow velocities) through appropriate design of the facility.	BBEntropie and EPC	Design phase
Design measures for storm water management must allow for surface and subsurface movement of water along drainage lines so as not to impede natural surface and subsurface flows.	BBEntropie and EPC	Planning and design
Design measures to prevent the concentration or flow of surface water or storm water down cut or fill slopes or roads and ensure measures to prevent erosion are in place prior to construction.	BBEntropie and EPC	Planning and design
Where access roads cross natural drainage lines or wetlands, culverts (or other appropriate measures) must be designed to allow free flow.	BBEntropie and EPC	Planning and design

Performance Indicator	» Appropriate storm water management measures included within the facility design.
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	» Sound water quality and quantity management during construction and operation.
Monitoring	» Monitoring of implementation during construction and operation.

OBJECTIVE 3: To ensure effective communication mechanisms

On-going communication with affected and surrounding landowners is important to maintain during the construction and operational phases of the solar energy facility. Any issues and concerns raised should be addressed as far as possible in as short a timeframe as possible.

Project component/s	» Solar energy facility and associated infrastructure
Potential Impact	» Impacts on affected and surrounding landowners and land uses
Activity/risk source	» Activities associated with solar energy facility construction » Activities associated with solar energy facility operation
Mitigation: Target/Objective	» Effective communication with affected and surrounding landowners » Addressing of any issues and concerns raised as far as possible in as short a timeframe as possible

Mitigation: Action/control	Responsibility	Timeframe
Compile and implement a grievance mechanism procedure for the public (as outlined in Appendix A) to be implemented during both the construction and operational phases of the facility. This procedure should include details of the contact person who will be receiving issues raised by interested and affected parties, and the process that will be followed to address issues.	BBEntropie and EPC	Pre-construction (construction procedure) Pre-operation (operation procedure)
Develop and implement a grievance mechanism for the construction, operational and closure phases of the project for all employees, contractors, subcontractors and site personnel. This procedure should be in line with the South African Labour Law.	BBEntropie / Contractor and EPC	Pre-construction (construction procedure) Pre-operation (operation procedure)
Draft and implement a Code of conduct for construction workers.	Contractor and sub-contractor/s and EPC	Pre-construction
The adjacent landowners to develop a Code of Conduct for construction workers.	BBEntropie and contractors and	Pre-construction

Mitigation: Action/control	Responsibility	Timeframe
	EPC	
Inform all workers of the conditions contained in the Code of Conduct.	Contractor and EPC	Pre-construction
The contractor's plans, procedures and schedules should be communicated with affected parties prior to the commencement of construction activities on site.	BBEntropie and Contractor and EPC	Pre-construction
Develop and implement an emergency preparedness plan during the construction phase.	Contractor and EPC	Pre-construction

Performance Indicator	» Effective communication procedures in place.
Monitoring	» An incident reporting system should be used to record non-conformances to the EMP.

MANAGEMENT PROGRAMME: CONSTRUCTION

CHAPTER 6

Overall Goal: Undertake the construction phase in a way that:

- » Ensures that construction activities are appropriately managed in respect of environmental aspects and impacts.
- » Enables construction activities to be undertaken without significant disruption to other land uses and activities in the area, in particular concerning noise impacts, traffic and road use, and effects on local residents.
- » Minimises the impact on any remaining indigenous natural vegetation and habitats of ecological value (i.e. wetlands)
- » Minimises impacts on fauna using the site.
- » Minimises the impact on heritage sites should they be uncovered.

6.1 Institutional Arrangements: Roles and Responsibilities for the Construction Phase

As the proponent, BBEntropie must ensure that the implementation of the facility complies with the requirements of all environmental authorisations and permits, and obligations emanating from other relevant environmental legislation. This obligation is partly met through the development of the EMPr, and the implementation of the EMPr through its integration into the contract documentation. BBEntropie will retain various key roles and responsibilities during the construction of the facility.

OBJECTIVE 1: Establish clear reporting, communication, and responsibilities in relation to overall implementation of the EMPr

Formal responsibilities are necessary to ensure that key procedures are executed. Specific responsibilities of the Project Manager; Site Manager; Safety, Health and Environment Representative; Environmental Control Officer (ECO) and Contractor for the construction phase of this project are as detailed below.

Project Manager will:

- » Ensure all specifications and legal constraints specifically with regards to the environment are highlighted to the Contractor(s) so that they are aware of these.
- » Ensure that BBEntropie and its Contractor(s) are made aware of all stipulations within the EMPr.

- » Ensure that the EMPr is correctly implemented throughout the project by means of site inspections and meetings. This will be documented as part of the site meeting minutes.
- » Be fully conversed with the Basic Assessment for the project, the EMPr, the conditions of the Environmental Authorisation (once issued), and all relevant environmental legislation.

Site Manager (BBEntropie on-site Representative) will:

- » Be fully knowledgeable with the contents of the Basic Assessment
- » Be fully knowledgeable with the contents and conditions of the Environmental Authorisation (once issued).
- » Be fully knowledgeable with the contents of the EMPr.
- » Be fully knowledgeable with the contents of all relevant environmental legislation, and ensure compliance with these.
- » Have overall responsibility of the EMPr and its implementation.
- » Conduct audits to ensure compliance to the EMPr.
- » Ensure there is communication with the Project Manager, the ECO, and relevant discipline engineers on matters concerning the environment.
- » Ensure that no actions are taken which will harm or may indirectly cause harm to the environment, and take steps to prevent pollution on the site.
- » Confine activities to the demarcated construction site.

An independent **Environmental Control Officer** (ECO) must be appointed by BBEntropie prior to the commencement of any authorised activities. The ECO will be responsible for monitoring, reviewing and verifying compliance by the Contractor with the environmental specifications of the EMPr and the conditions of the Environmental Authorisation. Accordingly, the ECO will:

- » Be fully knowledgeable with the contents with the Basic Assessment report
- » Be fully knowledgeable with the contents with the conditions of the Environmental Authorisation (once issued).
- » Be fully knowledgeable with the contents with the EMPr.
- » Be fully knowledgeable with the contents with all relevant environmental legislation, and ensure compliance with them.
- » Ensure that the contents of this document are communicated to the Contractor site staff and that the Site Manager and Contractor are constantly made aware of the contents through discussion.
- » Ensure that the compliance of the EMPr is monitored through regular and comprehensive inspection of the site and surrounding areas.
- » Ensure that if the EMPr conditions or specifications are not followed then appropriate measures are undertaken to address this.
- » Ensure that the Site Manager has input into the review and acceptance of construction methods and method statements.

- » Ensure that activities on site comply with all relevant environmental legislation.
- » Ensure that appropriate measures are undertaken to address any non-compliances recorded.
- » Ensure that a removal is ordered of any person(s) and/or equipment responsible for any contravention of the specifications of the EMPr.
- » Ensure that the compilation of progress reports for submission to the Project Manager, with input from the Site Manager, takes place on a regular basis, including a final post-construction audit.
- » Ensure that there is communication with the Site Manager regarding the monitoring of the site.
- » Ensure that any non-compliance or remedial measures that need to be applied are reported.
- » Independently report to DEA in terms of compliance with the specifications of the EMPr and conditions of the Environmental Authorisation (once issued).
- » Keep record of all activities on site, problems identified, transgressions noted and a task schedule of tasks undertaken by the ECO.

As a general mitigation strategy, the Environmental Control Officer (ECO) should be present for the site preparation and initial clearing activities to ensure the correct demarcation of no-go areas, facilitate environmental induction with construction staff and supervise any flora relocation and faunal rescue activities that may need to take place during the site clearing (i.e. during site establishment, and excavation of foundations). Thereafter weekly site compliance inspections would probably be sufficient, provided that compliance with the requirements of the Environmental Authorisation, EMPr and environmental legislation is maintained. In the absence of the ECO there should be a designated environmental officer present to deal with any environmental issues that may arise such as fuel or oil spills. The ECO shall remain employed until all rehabilitation measures, as required for implementation due to construction damage, are completed and the site handed over for operation.

Contractors and Service Providers: It is important that contractors are aware of the responsibilities in terms of the relevant environmental legislation and the contents of this EMPr. The contractor is responsible for informing employees and sub-contractors of their environmental obligations in terms of the environmental specifications, and for ensuring that employees are adequately experienced and properly trained in order to execute the works in a manner that will minimise environmental impacts. The contractor's obligations in this regard include the following:

- » Employees must have a basic understanding of the key environmental features of the construction site and the surrounding environment.
- » A copy of the EMPr must be easily accessible to all on-site staff members.

- » Employees must be familiar with the requirements of this EMPr and the environmental specifications as they apply to the construction of the proposed facility.
- » Prior to commencing any site works, all employees and sub-contractors must have attended an environmental awareness training course which must provide staff with an appreciation of the project's environmental requirements, and how they are to be implemented.
- » Staff will be informed of environmental issues as deemed necessary by the ECO.

All contractors (including sub-contractors and staff) and service providers are ultimately responsible for:

- » Ensuring adherence to the environmental management specifications.
- » Ensuring that Method Statements are submitted to the Site Manager (and ECO) for approval before any work is undertaken.
- » Any lack of adherence to the above will be considered as non-compliance to the specifications of the EMPr.
- » Ensuring that any instructions issued by the Site Manager on the advice of the ECO are adhered to.
- » Ensuring that a report is tabled at each site meeting, which will document all incidents that have occurred during the period before the site meeting.
- » Ensuring that a register is kept in the site office, which lists all transgressions issued by the ECO.
- » Ensuring that a register of all public complaints is maintained.
- » Ensuring that all employees, including those of sub-contractors receive training before the commencement of construction in order that they can constructively contribute towards the successful implementation of the EMPr (i.e. ensure their staff are appropriately trained as to the environmental obligations).

Contractor's Safety, Health and Environment Representative: The Contractor's Safety, Health and Environment (SHE) Representative, employed by the Contractor, is responsible for managing the day-to-day on-site implementation of this EMPr, and for the compilation of regular Monitoring Reports. In addition, the SHE must act as liaison and advisor on all environmental and related issues and ensure that any complaints received from the public are duly recorded and forwarded to the Site Manager and Contractor.

The Contractor's SHE Representative should:

- » Be well versed in environmental matters.
- » Understand the relevant environmental legislation and processes.
- » Understand the hierarchy of Environmental Compliance Reporting, and the implications of Non-Compliance.

- » Know the background of the project and understand the implementation programme.
- » Be able to resolve conflicts and make recommendations on site in terms of the requirements of this Specification.
- » Keep accurate and detailed records of all EMP-related activities on site.

6.2 Objectives for Construction

In order to meet the overall goal for construction, the following objectives, actions, and monitoring requirements have been identified.

OBJECTIVE 1: Minimise loss of indigenous biodiversity, vegetation and faunal habitat

Project Component/s	<ul style="list-style-type: none"> » Construction phase activities associated with the establishment of the PV facility and associated infrastructure. » PV Array » Grid connection and associated servitudes » Access roads » Workshop, guardhouses, substation and other related infrastructure » Temporary construction camps » Protective fencing around development » Potential topsoil stockpiles
Potential Impact	<ul style="list-style-type: none"> » Increased cost of rehabilitation » Loss of natural vegetation » Loss of faunal habitat » The footprint of the solar energy facility and associated infrastructure will result in a loss of land that will impact on grazing activities on the site.
Activities/Risk Sources	<ul style="list-style-type: none"> » Construction related loss and damage to remaining natural and semi-natural vegetation » The footprint occupied by the solar energy facility and associated infrastructure.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » Rescue, maintenance and subsequent replanting of at least all bulbous protected plant species within the specific land portion » ECO must monitor indicators listed above to ensure that they have been met for the construction phase. » To minimise loss of natural vegetation and faunal habitat » To minimise the loss of land taken up by the PV facility and associated infrastructure and to enable farming activities to continue where possible, specifically grazing.

Mitigation: Action/Control	Responsibility	Timeframe
Ecological footprint investigation of the localities of protected species should be documented, and permits must be applied for, for removal or relocation.	Ecologist	Prior to commencement of activity
<p>All cable trenches, excavations, etc., through sensitive areas should be excavated carefully in order to minimise damage to surrounding areas and biodiversity.</p> <ul style="list-style-type: none"> » The trenches must be checked regularly basis for the presence of trapped animals. » Any animals found must be removed in a safe manner, unharmed, and placed in an area where the animal will be comfortable. » If the ECO or contractor is unable to assist in the movement of a fauna species, ensure a member of the conservation authorities assists with the translocation. » All mammal, large reptiles and avifauna species found injured during construction will be taken to a suitably qualified veterinarian or rehabilitation centre to either be put down in a humane manner or cared for until it can be released again 	Contractor / ECO	Duration of construction
Identify and demarcate construction areas for general construction work and restrict construction activity to these areas. Prevent unnecessary destructive activity within construction areas (prevent over-excavations and double handling)	Contractor	Before and during construction
New access roads and other servitudes to be carefully planned and constructed to minimise the impacted area and prevent unnecessary excavation, placement, and compaction of soil.	Contractor	Before and during construction
Identify and demarcate construction areas, servitudes, and access for general construction work	Contractor and BBEntropie and EPC	Construction
Restrict construction activities to the footprint of the PV facility and the associated infrastructure.	Contractor and BBEntropie and EPC	Construction
Rehabilitate disturbance areas as soon as construction in an area is completed as per the rehabilitation plan.	Contractors and EPC	Construction
Implement alien plant monitoring programme and remove alien species as soon as possible utilising appropriate measures.	Contractors and EPC	Construction
Performance Indicator	<ul style="list-style-type: none"> » Removal/relocation of species of conservation concern » No damage or injury to fauna 	

	<ul style="list-style-type: none"> » Re-establishment of rescued species » No activities or loss of vegetation outside of designated development area. » Site is clear of alien plant species
Monitoring	<ul style="list-style-type: none"> » It may be possible that geophytic species may emerge during construction that were not accounted for in the original S&R plan – once observed the ECO should consult the botanists on the identification and possible S&R for those plant species

OBJECTIVE 2: Minimise impacts related to inappropriate site establishment

The movement of workers on site and layout of the construction camp needs to be well management in order to reduce the environmental impacts.

Project Component/s	<ul style="list-style-type: none"> » Area infrastructure (i.e. PV panels, and substation). » Linear infrastructure (i.e. power line, and access roads).
Potential Impact	<ul style="list-style-type: none"> » Hazards to landowners and public. » Damage to indigenous natural vegetation, due largely to ignorance of where such areas are located. » Loss of threatened plant species
Activities/Risk Sources	<ul style="list-style-type: none"> » Open excavations (foundations and cable trenches). » Movement of construction vehicles in the area and on-site.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » To secure the site against unauthorised entry. » To protect members of the public/landowners/residents. » No loss of or damage to sensitive vegetation in areas outside the immediate development footprint.

Mitigation: Action/Control	Responsibility	Timeframe
Secure site, working areas and excavations in an appropriate manner, as agreed with the ECO.	Contractor and EPC	Site establishment, and duration of construction
Where necessary to control access, fence, and secure area (especially relevant to no-go areas).	Contractor and EPC	Site establishment, and duration of construction
Contractors and construction workers must be adequately informed of any no-go areas identified on the site and in the surrounding areas.	BBEntropie and EPC	Construction
Fence and secure contractor's equipment camp.	Contractor and EPC	Site establishment
The construction camp used to house equipment should be located in a disturbed area and must be	Contractor and EPC	Erection: during site

Mitigation: Action/Control	Responsibility	Timeframe
screened off as far as practical during the entire construction phase.		establishment Maintenance: for duration of Contract
Establish appropriately bunded areas for storage of hazardous materials (i.e. fuel to be required during construction).	Contractor and EPC	Site establishment
All unattended open excavations shall be adequately demarcated and/or fenced.	Contractor and EPC	Site establishment, and duration of construction
Establish the necessary ablution facilities with chemical toilets and provide adequate sanitation facilities and ablutions for construction workers (1 toilet per every 15 workers) at appropriate locations on site.	Contractor and EPC	Site establishment, and duration of construction
Ablution or sanitation facilities should not be located within 100 m from a 1:100 year flood line including wetlands.	Contractor and EPC	Site establishment, and duration of construction
Supply adequate waste collection bins at site where construction is being undertaken. Separate bins should be provided for general and hazardous waste. As far as possible, provision should be made for separation of waste for recycling.	Contractor and EPC	Site establishment, and duration of construction
The Contractor must take all reasonable measures to ensure the safety of the public in the surrounding area. Where the public could be exposed to danger by any of the works or site activities, the contractor must, as appropriate, provide suitable flagmen, barriers and/or warning signs in English, Afrikaans and any other relevant local languages, all to the approval of the Site Manager.	Contractor and EPC	Site establishment, and duration of construction
Where access roads cross natural drainage lines or wetlands, culverts (or other appropriate measures) must be designed to allow free flow. Regular maintenance must be carried out.	Contractor	Construction phase and monitored throughout

Performance Indicator	<ul style="list-style-type: none"> » Site is secure and there is no unauthorised entry. » No members of the public/ landowners injured. » Appropriate and adequate waste management and sanitation facilities provided at construction site.
Monitoring	<ul style="list-style-type: none"> » An incident reporting system will be used to record non-conformances to the EMP. » ECO to monitor all construction areas on a continuous basis

until all construction is completed. Non-conformances will be immediately reported to the site manager.

OBJECTIVE 3: Appropriate management of the construction site and construction workers and avoid the potential impact of the activities during construction on the safety of local communities

The construction phase of the PV facility is expected to extend over a period of 4-6 months and create employment opportunities of between 50-100. Ideally low skilled and semi-skilled positions will be filled by locals living in and around the study area (from towns such as Odendaalsrus). This will however be dependent on the skills availability in the area. Workers not living in the area, including those required for skilled positions will be transported to site on a daily basis and will not be housed on site. However, a security team will be required on site.

An inflow of workers could, as a worst case scenario and irrespective of the size of the workforce, pose some security risks. Criminals could also use the opportunity due to "outsiders" being in the area to undertake their criminal activities.

Project Component/s	<ul style="list-style-type: none"> » Area and linear infrastructure. » Construction and establishment activities associated with the establishment of the PV facility, including infrastructure, etc.
Potential Impact	<ul style="list-style-type: none"> » Damage to indigenous natural vegetation and sensitive areas. » Damage to and/or loss of topsoil (i.e. pollution, compaction etc.). » Impacts on the surrounding environment due to inadequate sanitation and waste removal facilities. » Pollution/contamination of the environment. » Impact on safety of landowners, tenants and communities (increased crime etc.) and potential loss due to stock theft by construction workers
Activities/Risk Sources	<ul style="list-style-type: none"> » Vegetation clearing and levelling of equipment storage area/s. » Access to and from the equipment storage area/s. » Ablution facilities. » Contractors not aware of the requirements of the EMP, leading to unnecessary impacts on the surrounding environment. » The presence of construction workers on the site can pose a potential safety risk to local landowners, tenants and communities and may result in theft. The activities of construction workers may also result in damage to farm infrastructure.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » Limit equipment storage within demarcated designated areas. » Ensure adequate sanitation facilities and waste management

	<p>practices.</p> <ul style="list-style-type: none"> » Ensure appropriate management of actions by on-site personnel in order to minimise impacts to the surrounding environment. » To avoid and or minimise the potential impact on local communities and their livelihoods.
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Mitigation: Action/Control	Responsibility	Timeframe
As far as possible, minimise vegetation clearing and levelling for equipment storage areas.	Contractor and EPC	Site establishment, and during construction
Rehabilitate all disturbed areas at the construction equipment camp as soon as construction is complete within an area.	Contractor and EPC	Duration of Contract
Ensure waste removal facilities are maintained and emptied on a regular basis.	Contractor and EPC	Site establishment, and duration of construction
Ensure that all personnel have the appropriate level of environmental awareness and competence to ensure continued environmental due diligence and on-going minimisation of environmental harm. This can be achieved through the provision of appropriate environmental awareness training to all personnel. Records of all training undertaken must be kept.	Contractor and EPC	Duration of construction
Cooking and eating of meals must take place in a designated area. No fires are allowed on site. No firewood or kindling may be gathered from the site or surrounds.	Contractor and sub-contractor/s and EPC	Duration of contract
All litter must be deposited in a clearly marked, closed, animal-proof disposal bin in the construction area. Particular attention needs to be paid to food waste.	Contractor and sub-contractor/s and EPC	Duration of contract
No one may disturb flora or fauna outside of the demarcated construction area/s.	Contractor and sub-contractor/s and EPC	Duration of contract
Fire fighting equipment and training must be provided before the construction phase commences.	Contractor and sub-contractor/s and EPC	Duration of contract
Contractors must ensure that all workers are informed at the outset of the construction phase of the conditions contained in the Code of Conduct,	Contractor and sub-contractor/s	Construction

Mitigation: Action/Control	Responsibility	Timeframe
specifically consequences of stock theft and trespassing on adjacent farms.	and EPC	
On completion of the construction phase, all construction workers must leave the site within one week of their contract ending.	Contractor and sub-contractor/s and EPC	Construction

Performance Indicator	<ul style="list-style-type: none"> » The construction camps have avoided sensitive areas. » Ablution and waste removal facilities are in a good working order and do not pollute the environment due to mismanagement. » All areas are rehabilitated promptly after construction in an area is complete. » Excess vegetation clearing and levelling is not reported. » No complaints regarding contractor behaviour or habits. » Appropriate training of all staff is undertaken prior to them commencing work on the construction site. » Code of Conduct drafted before commencement of construction phase. » Code of Conduct developed and approved prior to commencement of construction phase. » All construction workers made aware of Code of Conduct within first week of being employed. » Compensation claims settled within an appropriate timeframe of claim being verified.
Monitoring	<ul style="list-style-type: none"> » Regular audits of the construction camps and areas of construction on site by the ECO. » Proof of disposal of sewage at an appropriate wastewater treatment works. » An incident reporting system should be used to record non-conformances to the EMPr. » Observation and supervision of Contractor practices throughout construction phase by the ECO. » Complaints must be investigated and, if appropriate, acted upon. » BBEntropie and/or appointed ECO must monitor indicators listed above to ensure that they have been met for the construction phase. .

OBJECTIVE 4: Minimise impacts related to traffic management and transportation of equipment and materials to site (Traffic Management and Transportation Plan)

The construction phase of the project will be the most significant in terms of generating traffic impacts; resulting from the transport of equipment (including turbine components) and materials and construction crews to the site and the return of the vehicles after delivery of materials. Potential impacts associated with transportation and access relate to works within the site boundary and external works outside the site boundary.

The components for the proposed facility will be transported to site by road. The identified site is accessible via the R34, leading into the town of Odendaalsrus from the east.

The section below provides a guideline for the Traffic Management and Transportation Plan on site and will need to be supplemented with the relevant final transport plan devised by the EPC partner during the final design phase of the facility.

Project Component/s	<ul style="list-style-type: none"> » Delivery of any component required within the construction phase.
Potential Impact	<ul style="list-style-type: none"> » Impact of heavy construction vehicles on road surfaces, and possible increased risk in accidents involving people and animals. » Traffic congestion, particularly on narrow roads or on road passes where overtaking is not permitted. » Deterioration of road pavement conditions (both surfaced and gravel road) due to abnormal loads.
Activities/Risk Sources	<ul style="list-style-type: none"> » Construction vehicle movement. » Speeding on local roads. » Degradation of local road conditions. » Site preparation and earthworks. » Foundations or plant equipment installation. » Mobile construction equipment movement on-site. » Power line and substation construction activities.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » Minimise impact of traffic associated with the construction of the facility on local traffic volume, existing infrastructure, property owners, animals, and road users. » To minimise potential for negative interaction between pedestrians or sensitive users and traffic associated with the facility construction » To ensure all vehicles are roadworthy and all materials/equipment are transported appropriately and within any imposed permit/licence conditions

Mitigation: Action/Control	Responsibility	Timeframe
Source general construction material and goods locally where available to limit transportation over long	BBEntropie and Contractor and	Construction

Mitigation: Action/Control	Responsibility	Timeframe
distances.	EPC	
Appropriate dust suppression techniques must be implemented to minimise dust from gravel roads.	BBEntropie and EPC	Construction
Construction vehicles and those transporting materials and goods should be inspected by the contractor or a sub-contractor to ensure that these are in good working order and not overloaded.	Contractor and EPC	Construction
Strict vehicle safety standards should be implemented and monitored.		Construction
No deviation from approved transportation routes must be allowed, unless roads are closed for whatever reason outside the control of the contractor.	Contractor and EPC	Duration of contract
Any traffic delays because of construction traffic must be co-ordinated with the appropriate authorities.	Contractor and EPC	Duration of contract
The movement of all vehicles within the site must be on designated roadways.	Contractor and EPC	Duration of contract
Signage must be established at appropriate points warning of turning traffic and the construction site (all signage to be in accordance with prescribed standards and regularly maintained).	Contractor and EPC	Duration of contract
Appropriate maintenance of all vehicles of the contractor must be ensured.	Contractor and EPC	Duration of contract
All vehicles of the contractor travelling on public roads must adhere to the specified speed limits and all drivers must be in possession of an appropriate valid driver's license.	Contractor and EPC	Duration of contract
Keep hard road surfaces as narrow as possible.	Contractor and EPC	Duration of contract
Signs must be placed along construction roads to identify speed limits, travel restrictions and other standard traffic control information.	Contractor and EPC	Duration of contract

Performance Indicator	<ul style="list-style-type: none"> » Vehicles keeping to the speed limits. » Vehicles are in good working order and safety standards are implemented. » Local residents and road users are aware of vehicle movements and schedules. » No construction traffic related accidents are experienced. » Local road conditions and road surfaces are up to standard. » Complaints of residents are not received (e.g. concerning the speeding of heavy vehicles).
Monitoring	<ul style="list-style-type: none"> » Developer and or appointed ECO must monitor indicators listed above to ensure that they have been implemented.

OBJECTIVE 5: To avoid and or minimise the potential impacts of safety, noise and dust and damage to roads caused by construction vehicles during the construction phase

During the construction phase, limited gaseous or particulate emissions are anticipated from exhaust emissions from construction vehicles and equipment on-site, as well as vehicle entrained dust from the movement of vehicles on the main and internal access roads.

Project Component/s	» Construction and establishment activities associated with the establishment of the PV facility, including infrastructure etc.
Potential Impact	» Heavy vehicles can generate noise and dust impacts. Movement of heavy vehicles can also damage roads.
Activities/Risk Sources	» The movement of heavy vehicles and their activities on the site can result in noise and dust impacts and damage roads.
Mitigation: Target/Objective	» To avoid and or minimise the potential noise and dust impacts associated with heavy vehicles, and minimise damage to roads.

Mitigation: Action/Control	Responsibility	Timeframe
Implement appropriate dust suppression measures on site and ensure that vehicles used to transport building materials are fitted with tarpaulins or covers.	Contractors and EPC	Duration of Construction
Ensure that all vehicles are road-worthy; drivers are qualified and are made aware of the potential noise, dust and safety issues.	Contractors and EPC	Duration of Construction
Ensure that drivers adhere to speed limits.	Contractors and EPC	Duration of Construction
Ensure that damage to roads attributable to construction activities is repaired before completion of construction phase.	Contractors and EPC	Duration of Construction

Performance Indicator	<ul style="list-style-type: none"> » Dust suppression measures implemented for all areas that require such measures during the construction phase commences. » Drivers made aware of the potential safety issues and enforcement of strict speed limits when they are employed. » Road worthy certificates in place for all heavy vehicles at outset of construction phase and up-dated on a monthly basis.
Monitoring	» BBEntropie and/or appointed ECO must monitor indicators listed above to ensure that they have been met for the construction phase.

OBJECTIVE 6: Minimising the impact on heritage sites

The main cause of impacts to archaeological sites is physical disturbance of the material itself and its context. The heritage and scientific potential of an archaeological site is highly dependent on its geological and spatial context. This means that even though, for example a deep excavation may expose archaeological artefacts, the artefacts are relatively meaningless once removed from the area in which they were found. Large-scale excavations for foundations could possibly damage archaeological sites, including the uncovering of unmarked graves, as will road construction activities.

The impacts to heritage resources by the proposed development are considered to be low. No heritage resources were discovered on the proposed project site. However some recommendations are made to protect the site from accidental damage during the construction phase of the project and are discussed below.

The palaeontology of the site has also been assessed to determine what the impact of the proposed PV solar facility may be. The results showed that since the area has poor quality coal deposits which are well below the surface, and the proposed PV solar facility will be on the ground surface, with foundations of a few meters depth only, the project will not impact on any palaeontological material.

Project Component/s	<ul style="list-style-type: none"> » Solar Array » Roads » Power lines » Construction equipment camps
Potential Impact	» Destruction of archaeological sites
Activity/Risk Source	» Solar array foundations, power lines and roads
Mitigation: Target/Objective	» Minimise impacts on heritage sites

Mitigation: Action/control	Responsibility	Timeframe
Should archaeological sites or graves be exposed during construction work, work in the area must be stopped and the find must immediately be reported to a suitably qualified heritage practitioner such that an investigation and evaluation of the finds can be made.	Contractor, ECO and EPC	Duration of construction

Mitigation: Action/control	Responsibility	Timeframe
To ensure that these management measures are enforced the area should be demarcated with danger tape and workers should be informed that they are not to go into the area.		
If fossil plant material is discovered during the construction of foundations it is strongly recommended that a professional palaeontologist be called to assess the importance and rescue them if necessary (with the relevant SAHRA permit).	Contractor, ECO and EPC	Duration of construction

Performance Indicator	» No destruction of archaeological sites or graves
Monitoring	» Monitoring during construction to ensure that if heritage resources discovered all relevant all operations are halt and an archaeologist is contacted for further study/investigation

OBJECTIVE 7: Minimisation of disturbance to and loss of topsoil and erosion management

Compacted and/or denuded and disturbed soils are usually prone to surface capping – even more so if the soils are dispersive or have a fine texture due to higher clay or loam contents. Such capped soils are prone to ever increasing erosion, creating a dysfunctional landscape and ecosystem that rapidly loses soil, nutrients and seeds from the ecosystem.

A more specific erosion and stormwater management plan (as outlined in **Appendix C**) will be possible after the final layouts and choice of PV array components are known.

Topsoil conservation is an integral part of rehabilitation efforts and helps to maintain the productive capability and ecological functionality of rangelands. Removal of topsoil should be done where:

- » Areas will be excavated
- » Areas will be severely compacted
- » Areas will be buried with excavated material
- » Areas will be permanently covered with altered surfaces

Topsoil must at all times be treated as a valuable natural resource, and may thus

not be discarded or degraded

Project Component/s	<ul style="list-style-type: none"> » PV Array supports and trenching » Grid connection and associated servitudes » Access roads » Workshop, guardhouses, substation and other related infrastructure » Potential topsoil stockpiles
Potential Impact	<ul style="list-style-type: none"> » Loss of topsoil and natural resources and biological activity within the topsoil » Loss of natural regeneration potential of soils » Loss of agricultural potential of soils
Activities/Risk Sources	<ul style="list-style-type: none"> » Site preparation and earthworks » Excavation of foundations and trenches » Construction of site access road » PV array construction activities » Stockpiling of topsoil, subsoil and spoil material » Concentrated discharge of water from construction activity and new infrastructure » Construction equipment and vehicle movement on site » Cabling activities » Power line construction activities
Mitigation: Target/Objective	<ul style="list-style-type: none"> » To retain full biological activity and functionality of topsoil » To retain desirable natural vegetation, where possible » To minimise footprints of disturbance of vegetation/habitats » Remove and store all topsoil on areas that are to be excavated; and use this topsoil in subsequent rehabilitation of disturbed areas » Minimise spoil material » To minimise erosion of soil from site during construction » Minimal loss of vegetation cover due to construction related activities » No increase in runoff into wetlands as a result of road construction » To minimise damage to rock, soil, animals and vegetation by construction activity

Mitigation: Action/Control	Responsibility	Timeframe
Areas to be cleared must be clearly marked on-site to eliminate the potential for unnecessary clearing.	Contractor in consultation with Specialist	Pre-construction
Construction activities must be restricted to demarcated areas so that impact on topsoil is restricted.	Contractor	Construction
Immediately after clearing of vegetation, the soil surface must be inspected for signs of erosion and stabilised as soon as possible. After completion of	Contractor in consultation with Specialist	Construction

Mitigation: Action/Control	Responsibility	Timeframe
<p>construction, such erosion stabilisation should preferably be with a cover of vegetation. A dense initial grass or other perennial cover will be desirable.</p>		
<p>The first vegetation layer must be developed further until a desirable end state, as determined during the design phase and taking the original vegetation description as guideline, is established.</p>	Contractor in consultation with Specialist	Construction
<p>Control depth of excavations and stability of cut faces/sidewalls</p>	Contractor	Construction
<p>Compile a comprehensive storm water management method statement, as part of the final design of the project and implement during construction.</p>	BBEntropie, contractor,	Construction
<p>Salvaging of topsoil:</p> <ul style="list-style-type: none"> » Topsoil must always be salvaged and stored separately from subsoil and lower-lying parent rock or other spoil material. <ul style="list-style-type: none"> * Topsoil stripping removes up to 30 cm or less of the upper soils. » Prior to salvaging topsoil the depth, quality and characteristics of topsoil should be known for every management area. <ul style="list-style-type: none"> * This will give an indication of total volumes of topsoil that need to be stored to enable the proper planning and placement of topsoil storage. * Different types of topsoil – rocky soils and sands must be stored separately » Topsoils should be removed (and stored) under dry conditions to avoid excessive compaction whenever topsoil will have to be stored for longer than one year. 	Contractor	Construction
<p>Storing topsoil:</p> <ul style="list-style-type: none"> » Viability of stored topsoil depends on moisture, temperature, oxygen, nutrients and time stored. » Rapid decomposition of organic material in warm, moist topsoils rapidly decreases microbial activity necessary for nutrient cycling, and reduces the amount of beneficial micro-organisms in the soil. » Stockpile location if not adjacent to a linear development: <ul style="list-style-type: none"> * At least 50 m from any natural wetlands * Ideally a disturbed but weed-free area 	Contractor	Construction

Mitigation: Action/Control	Responsibility	Timeframe
<ul style="list-style-type: none"> » Topsoil is typically stored in berms with a width of 150 – 200 cm, and a maximum height of 100 cm, preferably lower <ul style="list-style-type: none"> * Place berms along contours or perpendicular to the prevailing wind direction » Topsoil handling should be reduced to stripping, piling (once), and re-application. Between the piling and reapplication, stored topsoils should not undergo any further handling except control of erosion and (alien) invasive vegetation » Where topsoil can be reapplied within six months to one year after excavation, it will be useful to store the topsoil as close as possible to the area of excavation and re-application, e.g. next to cabling trenches <ul style="list-style-type: none"> * In such case, use one side of the linear development for machinery and access only * Place topsoil on the other/far side of this development, followed by the subsoil (also on geotextile) * If there will be a need for long-term storage of topsoil in specified stockpiles, this must be indicated in the design phase already and accompanied by a detailed topsoil stockpile management plan » In cases where topsoil has to be stored longer than 6 months or during the rainy season, soils should be kept as dry as possible and protected from erosion and degradation by: <ul style="list-style-type: none"> * Preventing puddling on or between heaps of topsoil * Or covering topsoil berms * Preventing all forms of contamination or pollution * Preventing any form of compaction * Monitoring establishment of all invasive vegetation and removing such if it appears * Keeping slopes of topsoil at a maximal 2:1 ratio * Monitoring and mitigating erosion where it appears * Where topsoil needs to be stored in excess of one year, it is recommended to either cover the topsoil or allow an indigenous grass cover to grow on it – if this does not happen spontaneously, seeding should be considered 		
<p>General Erosion control measure:</p> <ul style="list-style-type: none"> » Ensure that heavy machinery does not compact 	Contractor	Construction

Mitigation: Action/Control	Responsibility	Timeframe
areas that are not meant to be compacted as this will result in compacted hydrophobic, water repellent soils which increase the erosion potential of the area.		

Performance Indicator	<ul style="list-style-type: none"> » Minimal disturbance outside of designated work areas. » Topsoil appropriately stored, managed, and stored
Monitoring	<ul style="list-style-type: none"> » Monitoring of appropriate methods of vegetation clearing and soil management activities by ECO throughout construction phase. » An incident reporting system must be used to record non-conformances to the EMPr. » Regular monitoring of topsoil after construction by developer until such topsoil can be regarded as fully rehabilitated, stable and no longer prone to accelerated erosion

OBJECTIVE 8: Manage and reduce the impact of invasive vegetation

Within the project area invasive species – indigenous and alien - occur, which all have a potential of reproducing to such an extent that the ecosystem within and beyond the project area could be impaired. Additional alien species grow along major transport routes to the area and thus could be potentially spread there as well.

Alien invasive plant species confirmed on site that need to be eradicated as much as possible:

Listed alien invasives that must be eradicated by law:

- » *Eucalyptus camaldulensis* and *Opuntia lindheimeri*

Weeds and potentially invasive species confirmed on site that need to be monitored and managed:

- » *Asparagus laricinus*, *Melia azedarach*, *Pseudognaphalium luteo-album*, *Solanum incanum* and *Gomphocarpus fruticosus*

Project component/s	<ul style="list-style-type: none"> » Permanent and temporary infrastructure » Access roads
Potential Impact	<ul style="list-style-type: none"> » Impacts on natural vegetation » Impacts on soil » Impact on faunal habitats

	» Degradation and loss of agricultural potential
Activity/risk source	<ul style="list-style-type: none"> » Transport of construction materials to site » Movement of construction machinery and personnel » Site preparation and earthworks causing disturbance to indigenous vegetation » Construction of site access road » Stockpiling of topsoil, subsoil and spoil material » Routine maintenance work – especially vehicle movement
Mitigation: Target/Objective	<ul style="list-style-type: none"> » To significantly reduce the presence of weeds and eradicate alien invasive species » To avoid the introduction of additional alien invasive plants to the project control area » To avoid further distribution and thickening of existing alien plants on the project area » To complement existing alien plant eradication programs in gradually causing a significant reduction of alien plant species throughout the project control area

Mitigation: Action/control	Responsibility	Timeframe
Avoid creating conditions in which invasive plants may become established: <ul style="list-style-type: none"> » Keep disturbance of indigenous vegetation to a minimum » Rehabilitate disturbed areas as quickly as possible » Shred all non-seeding material from cleared invasive shrubs and other vegetation an use as mulch as part of the rehabilitation and revegetation plan » Where possible, destroy seeding material of weeds and invasives by piling burning (in designated areas or suitable containers) » Do not import soil from areas with alien plants 	Contractor	Construction phase
<ul style="list-style-type: none"> » Eradicate all invasive plants that occur within the development's temporary and permanent footprint areas » Ensure that material from invasive plants that can regenerate – seeds, suckers, plant parts are adequately destroyed and not further distributed 	Contractor	Construction phase
Immediately control any alien plants that become newly established using registered control measures	Contractor	Construction phase

Performance Indicator	» Visible reduction of number and cover of alien invasive plants within the project area.
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	<ul style="list-style-type: none"> » Improvement of vegetation cover from current dominance of invasive shrubs to dominance of perennial grasses and dwarf shrubs » No establishment of additional alien invasive species.
Monitoring	<ul style="list-style-type: none"> » Ongoing monitoring of area by ECO during construction. » Ongoing monitoring of area by EO during operation » Audit every two to three years by a suitably qualified botanist to assess the status of infestation and success of eradication measures » If new infestations are noted these must be recorded. A comprehensive eradication programme with the assistance of the WFW (Working for Water) Programme is advisable.

OBJECTIVE 9: The mitigation and possible negation of the additional visual impacts associated with the construction of the solar energy facility.

During the construction phase heavy vehicles, components, equipment and construction crews will frequent the area and may cause, at the very least, a cumulative visual nuisance to landowners and residents in the area as well as road users. The placement of lay-down areas and temporary construction camps should be carefully considered in order to not negatively influence the future perception of the facility. Secondary visual impacts associated with the construction phase, such as the sight of construction vehicles, dust and construction litter must be managed to reduce visual impacts. The use of dust-suppression techniques on the access roads (where required), timely removal of rubble and litter, and the erection of temporary screening will assist in doing this.

Project Component/s	<ul style="list-style-type: none"> » Construction site, various buildings, a generator, a substation, a power line, a fence and internal access roads.
Potential Impact	<ul style="list-style-type: none"> » Potential scarring and erosion due to the unnecessary removal of vegetation. » Visual impact of general construction activities and associated impacts.
Activity/Risk Source	<ul style="list-style-type: none"> » Potential impact on sensitive receptors within the foreground and middle ground.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » Minimal visual intrusion by construction activities and general acceptance and compliance with Environmental Specifications.

Mitigation: Action/Control	Responsibility	Timeframe
Keep disturbed areas to a minimum.	contractor	Throughout construction
Identify suitable areas within the construction site for fuel storage, temporary workshops, eating	contractor	Throughout construction

Mitigation: Action/Control	Responsibility	Timeframe
areas, ablution facilities and washing areas.		
Institute a solid waste management programme to minimise waste generated on the construction site, and recycle where possible.	contractor	Throughout construction
Reduce and control dust through the use of approved dust suspension techniques as and when required.	contractor	Throughout construction
Construction to occur only during daytime. Should the ECO authorize night work, low flux and frequency lighting shall be used.	contractor	Throughout construction
Institute a rigorous planting regime in collaboration with the appointed botanical specialist.	contractor	Construction
Adopt responsible construction practices aimed at containing the construction activities to specifically demarcated areas thereby limiting the removal of natural vegetation to the minimum.	contractors and EPC	Construction
Limit access to the construction site to existing access roads.	contractors and EPC	Construction
Rehabilitate all disturbed areas to acceptable visual standards as soon as possible after construction is complete in an area.	contractors and EPC	Construction

Performance Indicator	<ul style="list-style-type: none"> » Vegetation cover that remains intact with no erosion » Construction site is confined to the demarcated areas identified on a Development Plan. No transgression of the Environmental Specifications visible and natural processes occurring freely outside boundaries of the construction site.
Monitoring	<ul style="list-style-type: none"> » Monitoring to be undertaken by an appointed Environmental Control Officer who will enforce compliance with the Environmental Specifications. » Monitoring of vegetation clearing during the construction phase

OBJECTIVE 10: Appropriate handling and management of waste

The main wastes expected to be generated by the construction of the solar energy facility will include general construction waste, hazardous waste (i.e. fuel), and liquid waste (including grey water and sewage). The volumes of waste expected to be generated will not trigger the requirement for a waste management license. Wastes must however be managed effectively in order to ensure minimal impacts on the environment.

In order to manage the wastes effectively, guidelines for the assessment, classification, and management of wastes, along with industry principles for minimising construction wastes must be implemented. A guideline for integrated management of construction waste is included as **Appendix D** of this EMP.

Project Component/s	<ul style="list-style-type: none"> » PV panels. » Power line. » Ancillary buildings. » Access roads.
Potential Impact	<ul style="list-style-type: none"> » Inefficient use of resources resulting in excessive waste generation. » Litter or contamination of the site or water through poor waste management practices.
Activity/Risk Source	<ul style="list-style-type: none"> » Packaging. » Other construction wastes. » Hydrocarbon use and storage. » Spoil material from excavation, earthworks, and site preparation.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » To comply with waste management legislation. » To minimise production of waste. » To ensure appropriate waste storage and disposal. » To avoid environmental harm from waste disposal. » A waste manifests should be developed for the ablutions showing proof of disposal of sewage at appropriate water treatment works.

Mitigation: Action/Control	Responsibility	Timeframe
Construction method and materials should be carefully considered in view of waste reduction, re-use, and recycling opportunities.	Contractor and EPC	Duration of contract
Construction contractors must provide specific detailed waste management plans to deal with all waste streams.	Contractor and EPC	Duration of contract
Specific areas must be designated on-site for the temporary management of various waste streams, i.e. general refuse, construction waste (wood and metal scrap), and contaminated waste as required. Location of such areas must seek to minimise the potential for impact on the surrounding environment, including prevention of contaminated runoff, seepage, and vermin control.	Contractor and EPC	Duration of contract
Where practically possible, construction and general wastes on-site must be reused or recycled. Bins and skips must be available on-site for collection, separation, and storage of waste streams (such as	Contractor and EPC	Duration of contract

Mitigation: Action/Control	Responsibility	Timeframe
wood, metals, general refuse etc.).		
Disposal of waste must be in accordance with relevant legislative requirements, including the use of licensed contractors.	Contractor and EPC	Duration of contract
Uncontaminated waste will be removed at least weekly for disposal; other wastes will be removed for recycling/disposal at an appropriate frequency.	Contractor and EPC	Duration of contract
Disposal of waste will be in accordance with relevant legislative requirements, including the use of licensed contractors.	Contractor and EPC	Duration of contract
Hydrocarbon waste must be contained and stored in sealed containers within an appropriately bunded area.	Contractor and EPC	Duration of contract
Waste must be kept to a minimum and must be transported by approved waste transporters to sites designated for their disposal.	Contractor and EPC	Duration of contract
Documentation (waste manifest) must be maintained detailing the quantity, nature, and fate of any regulated waste. Waste disposal records must be available for review at any time.	Contractor and EPC	Duration of contract
Regularly serviced chemical toilets facilities will be used to ensure appropriate control of sewage.	Contractor and EPC	Duration of contract
Upon the completion of construction, the area must be cleared of potentially polluting materials.	Contractor and EPC	Completion of construction
Dispose of all solid waste collected at an appropriately registered waste disposal site. Waste disposal shall be in accordance with all relevant legislation and under no circumstances may waste be burnt on site.	Contractor and EPC	Duration of construction
Where a registered waste site is not available close to the construction site, provide a method statement with regard to waste management.	Contractor and EPC	Duration of construction

Performance Indicator	<ul style="list-style-type: none"> » No complaints received regarding waste on site or indiscriminate dumping. » Internal site audits ensuring that waste segregation, recycling and reuse is occurring appropriately. » Provision of all appropriate waste manifests for all waste streams.
Monitoring	<ul style="list-style-type: none"> » Observation and supervision of waste management practices throughout construction phase. » Waste collection will be monitored on a regular basis. » Waste documentation completed. » A complaints register will be maintained, in which any complaints from the community will be logged. Complaints will be investigated and, if appropriate, acted upon.

- » An incident reporting system will be used to record non-conformances to the EMP.

OBJECTIVE 11: Appropriate handling and storage of chemicals and hazardous substances

The construction phase will involve the storage and handling of a variety of chemicals including adhesives, abrasives, oils and lubricants, paints and solvents.

Project Component/s	» Storage and handling of chemicals, hazardous substances.
Potential Impact	<ul style="list-style-type: none"> » Release of contaminated water from contact with spilled chemicals. » Generation of contaminated wastes from used chemical containers.
Activity/Risk Source	<ul style="list-style-type: none"> » Vehicles associated with site preparation and earthworks. » Construction activities of area and linear infrastructure. » Hydrocarbon use and storage.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » To ensure that the storage and handling of chemicals and hydrocarbons on-site does not cause pollution to the environment or harm to persons. » To ensure that the storage and maintenance of machinery on-site does not cause pollution of the environment or harm to persons. » Vehicles and equipment must be serviced regularly and maintained in a good running condition. Vehicles must be fitted with spill kits. Storage of contaminants must be limited to low quantities and done under strict industry standards. There must be strict control over the safe usage of vehicles and equipment to minimise vehicle accidents and damage to vehicles by rocks and boulders which may cause spillages. Contingency plans must be in place to deal with spillages. The solar arrays should only be cleaned with water and soaps and detergents should not be allowed.

Mitigation: Action/Control	Responsibility	Timeframe
Develop and implement an emergency preparedness plan during the construction phase.	Contractor and EPC	Duration of Contract
Spill kits must be made available on-site for the clean-up of spills and leaks of contaminants.	Contractor and EPC	Duration of contract
Corrective action must be undertaken immediately if a complaint is made, or potential/actual leak or spill of polluting substance identified. This includes stopping	Contractor and EPC	Duration of contract

Mitigation: Action/Control	Responsibility	Timeframe
the contaminant from further escaping, cleaning up the affected environment as much as practically possible and implementing preventive measures.		
In the event of a major spill or leak of contaminants, the relevant administering authority must be immediately notified as per the notification of emergencies/incidents.	Contractor and EPC	Duration of contract
Spilled cement must be cleaned up as soon as possible and disposed of at a suitably licensed waste disposal site.	Contractor and EPC	Duration of contract
Any contaminated/polluted soil removed from the site must be disposed of at a licensed hazardous waste disposal facility.	Contractor and EPC	Duration of contract
Routine servicing and maintenance of vehicles must not to take place on-site (except for emergencies). If repairs of vehicles must take place, an appropriate drip tray must be used to contain any fuel or oils.	Contractor and EPC	Duration of contract
All stored fuels to be maintained within a bund and on a sealed surface. The bunded area must be provided with a tap-off system through which spillages and leakages that might occur will be removed without any spillage outside the bunded area.	Contractor and EPC	Duration of contract
Fuel storage areas must be inspected regularly to ensure bund stability, integrity, and function.	Contractor and EPC	Duration of contract
Construction machinery must be stored in an appropriately sealed area.	Contractor and EPC	Duration of contract
Oily water from bunds at the substations must be removed from site by licensed contractors.	Contractor and EPC	Duration of contract
The storage of flammable and combustible liquids such as oils will be in designated areas which are appropriately bunded, and stored in compliance with Material Safety Data Sheets (MSDS) files.	Contractor and EPC	Duration of contract
Any storage and disposal permits/approvals which may be required must be obtained, and the conditions attached to such permits and approvals will be compiled with.	Contractor and EPC	Duration of contract
Transport of all hazardous substances must be in accordance with the relevant legislation and regulations	Contractor and EPC	Duration of contract
The sediment control and water quality structures used on-site must be monitored and maintained in an operational state at all times.	Contractor and EPC	Duration of contract
Upon the completion of construction, the area must be cleared of potentially polluting materials.	Contractor and EPC	Completion of construction

Performance Indicator	<ul style="list-style-type: none"> » No chemical spills outside of designated storage areas. » No unattended water or soil contamination by spills. » No complaints received regarding waste on site or indiscriminate dumping.
Monitoring	<ul style="list-style-type: none"> » Implement an effective monitoring system to detect any leakage or spillage of all hazardous substances. » Observation and supervision of chemical storage and handling practices and vehicle maintenance throughout construction phase. » A complaints register must be maintained, in which any complaints from the community will be logged. » An incident reporting system will be used to record non-conformances to the EMP.

OBJECTIVE 12: To avoid and or minimise the potential risk of increased veld fires during the construction phase

The increased presence of people on the site could increase the risk of veld fires, particularly in the dry season.

Project Component/s	» Construction and establishment activities associated with the establishment of PV facility, including infrastructure etc.
Potential Impact	» Veld fires can pose a personal safety risk to the communities, and their homes, crops, livestock and farm infrastructure, such as gates and fences.
Activities/Risk Sources	» The presence of construction workers and their activities on the site can increase the risk of veld fires.
Mitigation: Target/Objective	» To avoid and or minimise the potential risk of veld fires on local communities and their livelihoods.

Mitigation: Action/Control	Responsibility	Timeframe
Ensure that open fires on the site for cooking or heating are not allowed except in designated areas.	Contractors	Duration of construction
Provide adequate fire fighting equipment onsite.	Contractors	Duration of construction
Provide fire-fighting training to selected construction staff.	Contractors	Duration of construction
Compensate farmers / community members at full market related replacement cost for any losses, such as livestock, damage to infrastructure etc. associated with fires proven to be associated with the construction activities.	Contractors	Duration of construction

Performance Indicator	<ul style="list-style-type: none"> » Designated areas for fires identified on site at the outset of the construction phase. » Fire fighting equipment and training provided before the construction phase commences. » Compensation claims settled within 1 month of claim
Monitoring	<ul style="list-style-type: none"> » BBEntropie and or appointed ECO must monitor indicators listed above to ensure that they have been met for the construction phase.

6.3 Detailing Method Statements

OBJECTIVE 13: Ensure all construction activities are undertaken with the appropriate level of environmental awareness to minimise environmental risk

The environmental specifications are required to be underpinned by a series of Method Statements, within which the Contractors and Service Providers are required to outline how any identified environmental risks will practically be mitigated and managed for the duration of the contract, and how specifications within this EMP will be met. That is, the Contractor will be required to describe how specified requirements will be achieved through the submission of written Method Statements to the Site Manager and ECO.

A Method Statement is defined as "a written submission by the Contractor in response to the environmental specification or a request by the Site Manager, setting out the plant, materials, labour and method the Contractor proposes using to conduct an activity, in such detail that the Site Manager is able to assess whether the Contractor's proposal is in accordance with the Specifications and/or will produce results in accordance with the Specifications". The Method Statement must cover applicable details with regard to:

- » Responsible person/s
- » Construction procedures;
- » Materials and equipment to be used;
- » Getting the equipment to and from site;
- » How the equipment/material will be moved while on-site;
- » How and where material will be stored;
- » The containment (or action to be taken if containment is not possible) of leaks or spills of any liquid or material that may occur;
- » Timing and location of activities;
- » Compliance/non-compliance with the Specifications; and

- » Any other information deemed necessary by the Site Manager.

Very specific areas to be addressed in method statements before, during and post construction include:

- » Site Establishment plan (which explains all activities from induction training to offloading, construction sequence for site establishment and the different amenities and to be established etc. Including a site camp plan indicating all of these).
- » Preparation of the site (i.e. clearing vegetation, compacting soils and removing existing infrastructure and waste).
- » Soil management/stockpiling and erosion control.
- » Excavations and backfilling procedure and processes.
- » Stipulate norms and standards for water supply and usage (i.e.: comply strictly to licence and legislation requirements and restrictions as applicable).
- » Stipulate the storm water management procedures recommended in the storm water management plan.
- » Ablution facilities (placement, maintenance, management and servicing).
- » Solid Waste Management:
 - * Description of the waste storage facilities (on site and accumulative).
 - * Placement of waste stored (on site and accumulative).
 - * Management and collection of waste process.
 - * Recycle, re-use and removal process and procedure.
- » Liquid waste management:
 - * The design, establish, maintain and operate suitable procedures for pollution control facilities necessary to prevent discharge of water containing polluting matter or visible suspended materials into rivers, streams or existing drainage systems.
 - * Stipulate grey water (i.e. water from basins, showers, baths, kitchen sinks etc.) that needs to be disposed of, link into an existing facilities where possible. Where no facilities are available, grey water runoff must be controlled to ensure there is no seepage into wetlands or natural watercourses.
- » Dust and noise pollution:
 - * Describe necessary measures to ensure that noise from construction activities is maintained within lawfully acceptable levels (construction activities generating output levels of 85 dB(A) near human settlement, are to be confined to working hours (06h00 - 18h00) Mondays to Fridays).
 - * Procedure to control dust at all times on the site, access roads, borrow pits and spoil sites (dust control shall be sufficient so as not to have significant impacts in terms of the biophysical and social environments). These impacts include visual pollution, decreased

safety due to reduced visibility, negative effects on human health and the ecology due to dust particle accumulation.

- » Hazardous substance storage (ensure compliance with all national, regional and local legislation with regard to the storage of oils, fuels, lubricants, solvents, wood treatments, bitumen, cement, pesticides and any other harmful and hazardous substances and materials. South African National Standards apply).
 - * List of all potentially hazardous substances to be used.
 - * Appropriate handling, storage and disposal procedures.
 - * Prevention plan of accidental contamination of soil at storage and handling areas.
 - * All storage areas, (i.e.: for harmful substances appropriately banded with a suitable collection point for accidental spills must be implemented and drip trays underneath dispensing mechanisms including leaking engines/machinery).
- » Fire prevention and management measures on site.
- » Fauna and flora protection process on and off site (i.e.: removal to reintroduction or replanting, if necessary).
- » Rehabilitation and re-vegetation process.
- » Traffic management.
- » Incident and accident reporting protocol.
- » General administration (and stipulating that all documentation and licences must be on site at all times).
- » Designate access road and the protocol on while roads are in use.
- » Requirements of gate control protocols.

Where relevant, these Method Statements must be prepared and submitted to BBEntropie, Construction Manager (or may be delegated to the ECO) /Project Manager and the ECO. The Contractor may not commence the activity covered by the Method Statement until it has been approved by the Construction Manager (or may be delegated to the ECO) /Project Manager, except in the case of emergency activities and then only with the consent of the Site Manager. Approval of the Method Statement will not absolve the Contractor from their obligations or responsibilities in terms of their contract. Failure to submit a method statement may result in suspension of the activity concerned until such time as a method statement has been submitted and approved.

The ECO should monitor the construction activities to ensure that these are undertaken in accordance with the approved Method Statement.

6.4 Awareness and Competence: Construction Phase of the Solar Energy Facility

OBJECTIVE 14: To ensure all construction personnel have the appropriate level of environmental awareness and competence to ensure continued environmental due diligence and on-going minimisation of environmental harm

To achieve effective environmental management, it is important that Contractors are aware of the responsibilities in terms of the relevant environmental legislation and the contents of this EMP. The Contractor is responsible for informing employees and sub-contractors of their environmental obligations in terms of the environmental specifications, and for ensuring that employees are adequately experienced and properly trained in order to execute the works in a manner that will minimise environmental impacts.

The Contractors obligations in this regard include the following:

- » Employees must have a basic understanding of the key environmental features of the construction site and the surrounding environment.
- » Ensuring that a copy of the EMP is readily available on-site, and that all site staff are aware of the location and have access to the document.
- » Employees will be familiar with the requirements of the EMP and the environmental specifications as they apply to the construction of the facility.
- » Employees must undergo training for the operation and maintenance activities associated with a PV plant and have a basic knowledge of the potential environmental impacts that could occur and how they can be minimised and mitigated.
- » Ensuring that, prior to commencing any site works, all employees and sub-contractors have attended an Environmental Awareness Training course.
- » The course should be sufficient to provide the site staff with an appreciation of the project's environmental requirements, and how they are to be implemented.
- » Awareness of any other environmental matters, which are deemed necessary by the ECO.
- » Ensuring that employee information posters, outlining the environmental "do's" and "don'ts" (as per the environmental awareness training course) are erected at prominent locations throughout the site.
- » Ensure that construction workers have received basic training in environmental management, including the storage and handling of hazardous substances, minimisation of disturbance to sensitive areas, management of waste, and prevention of water pollution.
- » Records must be kept of those that have completed the relevant training.
- » Training should be done either in a written or verbal format but must be appropriate for the receiving audience.
- » Refresher sessions must be held to ensure the contractor staff are aware of their environmental obligations as practically possible.

Therefore, prior to the commencement of construction activities on site and before any person commences with work on site thereafter, adequate environmental awareness and responsibility are to be appropriately presented to all staff present onsite, clearly describing their obligations towards environmental controls and methodologies in terms of this EMP. This training and awareness will be achieved in the following ways:

6.4.1 Environmental Awareness Training

Environmental Awareness Training must take the form of an on-site talk and demonstration by the ECO before the commencement of site establishment and construction on site. The education/awareness programme should be aimed at all levels of management and construction workers within the contractor team. A record of attendance of this training must be maintained by the ECO on site.

6.4.2 Induction Training

Environmental induction training must be presented to all persons who are to work on the site – be it for short or long durations; Contractor's or Engineer's staff; administrative or site staff; sub-contractors or visitors to site.

This induction training should include discussing the developer's environmental policy and values, the function of the EMP and Contract Specifications and the importance and reasons for compliance to these. The induction training must highlight overall do's and don'ts on site and clarify the repercussions of not complying with these. The non-conformance reporting system must be explained during the induction as well. Opportunity for questions and clarifications must form part of this training. A record of attendance of this training must be maintained by the SHE Officer on site.

6.4.3 Toolbox Talks

Toolbox talks should be held on a scheduled and regular basis (at least twice a month) where foremen, environmental and safety representatives of different components of the Works and sub-consultants hold talks relating to environmental practices and safety awareness on site. These talks should also include discussions on possible common incidents occurring on site and the prevention of reoccurrence thereof. Records of attendance and the awareness talk subject must be kept on file.

6.5 Monitoring Programme: Construction Phase

OBJECTIVE 15: To monitor the performance of the control strategies employed against environmental objectives and standards

A monitoring programme must be in place not only to ensure conformance with the EMP, but also to monitor any environmental issues and impacts which have not been accounted for in the EMP that are, or could result in significant environmental impacts for which corrective action is required. The period and frequency of monitoring will be stipulated by the Environmental Authorisation (once issued). Where this is not clearly dictated, BBEntropie (Pty) Ltd will determine and stipulate the period and frequency of monitoring required in consultation with relevant stakeholders and authorities. The Project Manager will ensure that the monitoring is conducted and reported.

The aim of the monitoring and auditing process would be to routinely monitor the implementation of the specified environmental specifications, in order to:

- » Monitor and audit compliance with the prescriptive and procedural terms of the environmental specifications.
- » Ensure adequate and appropriate interventions to address non-compliance.
- » Ensure adequate and appropriate interventions to address environmental degradation.
- » Provide a mechanism for the lodging and resolution of public complaints.
- » Ensure appropriate and adequate record keeping related to environmental compliance.
- » Determine the effectiveness of the environmental specifications and recommend the requisite changes and updates based on audit outcomes, in order to enhance the efficacy of environmental management on site.
- » Aid communication and feedback to authorities and stakeholders.

The ECO will ensure compliance with the EMP, will conduct monitoring activities, and will report any non-compliance or where corrective action is necessary to the Site Manager and/or any other monitoring body stipulated by the regulating authorities. The ECO must have the appropriate experience and qualifications to undertake the necessary tasks. The following reports will be applicable:

6.5.1 Non-Conformance Reports

All supervisory staff including Foremen, Resident Engineers, and the ECO must be provided the means to be able to submit non-conformance reports to the Site Manager. Non-conformance reports will describe, in detail, the cause, nature and effects of any environmental non-conformance by the Contractor. Records of penalties imposed may be required by the relevant authority.

The non-conformance report will be updated on completion of the corrective measures indicated on the finding sheet. The report must indicate that the remediation measures have been implemented timeously and that the non-conformance can be closed-out to the satisfaction of the Site Manager and ECO.

6.5.2 Monitoring Reports

A monitoring report will be compiled by the ECO on a monthly basis and must be submitted to DEA for their records. This report should include details of the activities undertaken in the reporting period, any non-conformances or incidents recorded, corrective action required, and details of those non-conformances or incidents which have been closed out.

6.5.3 Final Audit Report

A final environmental audit report must be submitted to DEA upon completion of the construction and rehabilitation activities. This report must indicate the date of the audit, the name of the auditor and the outcome of the audit in terms of compliance with the environmental authorisation conditions and the requirements of the EMP.

MANAGEMENT PROGRAMME: REHABILITATION

CHAPTER 7

Overall Goal: Undertake the rehabilitation measures in a way that ensures rehabilitation of disturbed areas following the execution of the works, such that residual environmental impacts are remediated or curtailed

7.1. Objectives

In order to meet this goal, the following objective, actions and monitoring requirements are relevant:

OBJECTIVE 1: Ensure appropriate rehabilitation of disturbed areas such that residual environmental impacts are remediated or curtailed

Areas requiring rehabilitation will include all areas disturbed during the construction phase and that are not required for regular operation and maintenance operations. Rehabilitation should be undertaken in an area as soon as possible after the completion of construction activities within that area.

Project Component/s	» Area and linear infrastructure.
Potential Impact	» Environmental integrity of site undermined resulting in reduced visual aesthetics, erosion and increased runoff, and the requirement for on-going management intervention.
Activity/Risk Source	<ul style="list-style-type: none"> » Temporary construction areas. » Temporary access roads/tracks. » Power line servitudes. » Other disturbed areas/footprints.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » Ensure and encourage site rehabilitation of disturbed areas. » Ensure that the site is appropriately rehabilitated following the execution of the works, such that residual environmental impacts (including erosion) are remediated or curtailed.

Mitigation: Action/Control	Responsibility	Timeframe
All temporary facilities, equipment, and waste materials must be removed from site.	Contractor and EPC	Following execution of the works
All temporary fencing and danger tape must be removed once the construction phase has been completed.	Contractor and EPC	Following completion of construction activities in an

Mitigation: Action/Control	Responsibility	Timeframe
		area
The area that previously housed the construction camp is to be checked for spills of substances such as oil, paint, etc. and these should be cleaned up.	Contractor and EPC	Following completion of construction activities in an area
All hardened surfaces within the construction camp area should be ripped, all imported materials removed, and the area shall be top soiled and re-vegetated.	Contractor and EPC	Following completion of construction activities in an area
Temporary roads must be closed and access across these blocked. Compacted surfaces of temporary roads must be ripped to facilitate their rehabilitation.	Contractor and EPC	Following completion of construction activities in an area
Necessary drainage works and anti-erosion measures must be installed, where required, to minimise loss of topsoil and control erosion.	Contractor and EPC	Following completion of construction activities in an area
Disturbed areas must be rehabilitated/re-vegetated with appropriate natural vegetation and/or local seed mix. Re-use of native/indigenous plant species removed from disturbance areas in the rehabilitation phase to be determined by a botanist as applicable.	Contractor in consultation with rehabilitation specialist	Following completion of construction activities in an area
Re-vegetated areas may have to be protected from wind erosion and maintained until an acceptable plant cover has been achieved.	BBEntropie in consultation with rehabilitation specialist	Post-rehabilitation
Erosion control measures should be used in sensitive areas such as steep slopes, hills, and drainage lines as necessary.	BBEntropie in consultation with rehabilitation specialist	Post-rehabilitation
On-going invasive and alien plant monitoring and removal must be undertaken on all areas of natural vegetation on an annual basis.	BBEntropie in consultation with rehabilitation specialist	Post-rehabilitation

Performance Indicator

» All portions of site, including construction equipment camp and working areas, cleared of equipment and temporary facilities.

	<ul style="list-style-type: none"> » Topsoil replaced on all areas and stabilised where practicable or required after construction and temporally utilised areas. » Disturbed areas rehabilitated and acceptable plant cover achieved on rehabilitated sites. » Completed site free of erosion and alien invasive plants.
Monitoring	<ul style="list-style-type: none"> » On-going inspection of rehabilitated areas in order to determine effectiveness of rehabilitation measures implemented during the operational lifespan of the facility. » On-going alien plant monitoring and removal should be undertaken on an annual basis.

OBJECTIVE 2: Rehabilitation and minimisation of disturbance to and loss of topsoil and ecosystem functionality

Project component/s	<ul style="list-style-type: none"> » PV Array supports and trenching » Grid connection and associated servitudes » Access roads » Workshop, guardhouses, substation and other related infrastructure » Potential topsoil stockpiles and/or borrow pits
Potential Impact	<ul style="list-style-type: none"> » Within the footprint, a change of plant species composition with lower productivity and agricultural potential can be expected due to removal, disturbance and continued long-term shading of vegetation » A largely reduced vegetation cover will render the ecosystem more prone to erosion and irreversible degradation » Disturbance of indigenous vegetation creates opportunities for the establishment of invasive vegetation or creation of surfaces that do not support the permanent (re-) establishment of vegetation » Loss of natural regeneration potential of soils » Loss of agricultural potential of soils.
Activity/risk source	<ul style="list-style-type: none"> » Site preparation and earthworks » Excavation of foundations and trenches » Construction of site access road » Power line construction activities » PV array construction activities » Stockpiling of topsoil, subsoil and spoil material. » Premature abandonment of adaptive management in regards to rehabilitation
Mitigation: Target/Objective	<ul style="list-style-type: none"> » Recreate a non-invasive, acceptable vegetation cover that will facilitate the establishment of desirable and/or indigenous species

» Prevent and accelerated erosion of ecosystem degradation

Mitigation: Action/control	Responsibility	Timeframe
Rehabilitation of surface		
<p>Prior to the application of topsoil</p> <ul style="list-style-type: none"> » subsoil shall be shaped and trimmed to blend in with the surrounding landscape or used for erosion mitigation measures » ground surface or shaped subsoil shall be ripped or scarified with a mechanical ripper or by hand to a depth of 15 – 20 cm » compacted soil shall be ripped to a depth greater than 25 cm and the trimmed by hand to prevent re-compacting the soil » any foreign objects, concrete remnants, steel remnants or other objects introduced to the site during the construction process shall be cleared before ripping, or shaping and trimming of any landscapes to be rehabilitated takes place 	Contractor	Rehabilitation
<p>Application of topsoil</p> <ul style="list-style-type: none"> » topsoils shall be spread evenly over the ripped or trimmed surface, if possible not deeper than the topsoil originally removed » the final prepared surface shall not be smooth but furrowed to follow the natural contours of the land » the final prepared surface shall be free of any pollution or any kind of contamination » care shall be taken to prevent the compaction of topsoil 	Contractor, ECO to control	During and after construction
<p>Soil stabilisation</p> <ul style="list-style-type: none"> » mulch, if available from shredded vegetation, shall be applied by hand to achieve a layer of uniform thickness » mulch shall be rotated into the upper 10 cm layer of soil <ul style="list-style-type: none"> * this operation shall not be attempted if the wind strength is such as to remove the mulch before it can be incorporated into the topsoil » measures shall be taken to protect all areas susceptible to erosion by installing 	Contractor, ECO to control	Construction phase Operational phase, followed up until desired end state is reached

Mitigation: Action/control	Responsibility	Timeframe
<p>temporary and permanent drainage work as soon as possible</p> <ul style="list-style-type: none"> * where natural water flow-paths can be identified, subsurface drains or suitable surface drains and chutes need to be installed <p>» runnels or erosion channels developing shall be back-filled and restored to a proper condition</p> <ul style="list-style-type: none"> * such measures shall be effected immediately before erosion develops at a large scale <p>» where erosion cannot be remedied with available mulch or rocks, geojute or other geotextiles shall be used to curtail erosion</p>		
Revegetation		
<p>» In line with specifications regarding permissible biodiversity and the rehabilitation plan a minimum percentage cover of vegetation must be established and permanently maintained post construction</p>	Developer and horticultural contractor	After construction, throughout operational phase
<p>» revegetation of the final prepared area is expected to occur spontaneously to some degree where topsoils could be re-applied within 6 months</p> <p>» revegetation will be done according to an approved planting/landscaping plan according to the desirable end states and permissible vegetation</p>	Contractor, ECO to control	Construction phase Operational phase, followed up until desired end state is reached
<p>Re-seeding</p> <p>» revegetation can be increased where necessary by hand-seeding indigenous species</p> <ul style="list-style-type: none"> * previously collected and stored seeds shall be sown evenly over the designated areas, and be covered by means of rakes or other hand tools * commercially available seed of grass species naturally occurring on site can be used as alternative <p>» re-seeding shall occur at the recommended time to take advantage of the growing season</p> <p>» in the absence of sufficient follow-up rains after seeds started germinating, irrigation</p>	Contractor, ECO to control	Construction phase Operational phase, followed up until desired end state is reached

Mitigation: Action/control	Responsibility	Timeframe
<p>of the new vegetation cover until it is established shall become necessary to avoid loss of this vegetative cover and the associated seedbank</p>		
<p>Planting of species</p> <ul style="list-style-type: none"> » the composition of the final acceptable vegetation will be based on the vegetation descriptions of the original ecological EIA investigation, and will include rescued plant material » geophytic plants shall be planted in groups or as features in selected areas » during transplanting care shall be taken to limit or prevent damage to roots » plants should be watered immediately after transplanting to help bind soil particles to the roots (or soil-ball around rooted plants) and so facilitate the new growth and functioning of roots 	<p>Contractor, ECO to control</p>	<p>Construction phase Operational phase, followed up until desired end state is reached</p>
<p>Traffic on revegetated areas</p> <ul style="list-style-type: none"> » designated tracks shall be created for pedestrian of vehicle traffic where necessary » Disturbance of vegetation and topsoil must be kept to a practical minimum, no unauthorised off road driving will be allowed » All livestock shall be excluded from newly revegetated areas, until vegetation is well established 	<p>Contractor, ECO to control</p>	<p>Construction phase Operational phase</p>
<p>Establishment</p> <ul style="list-style-type: none"> » The establishment and new growth of revegetated and replanted species shall be closely monitored * Where necessary, reseeding or replanting will have to be done if no acceptable plant cover has been created 	<p>Contractor, ECO to control</p>	<p>Construction phase Operational phase, followed up until desired end state is reached</p>
<p>Monitoring and follow-up treatments</p>		
<p>Monitor success of rehabilitation and revegetation and take remedial actions as needed according to the respective plan</p> <ul style="list-style-type: none"> » Erosion shall be monitored at all times and measures taken as soon as detected » Where necessary, reseeding or replanting will have to be done if no acceptable plant 	<p>ECO during construction, suitable designated person / contractor after that</p>	<p>Construction phase Operational phase</p>

Mitigation: Action/control	Responsibility	Timeframe
cover has been created		
Weeding » It can be anticipated that invasive species and weeds will germinate on rehabilitated soils * These need to be hand-pulled before they are fully established and/or reaching a mature stage where they can regenerate * Where invasive shrubs re-grow, they will have to be eradicated according to the Working for Water specifications	Contractor	Construction phase Operational phase

Performance Indicator	<ul style="list-style-type: none"> » No activity in identified no-go areas » Natural configuration of habitats as part of ecosystems or cultivated land is retained or recreated, thus ensuring a diverse but stable hydrology, substrate and general environment for species to be able to become established and persist » The structural integrity and diversity of natural plant communities is recreated or maintained » Indigenous biodiversity continually improves according to the pre-determined desirable end state <ul style="list-style-type: none"> * This end state, if healthy, will be dynamic and able to recover by itself after occasional natural disturbances without returning to a degraded state » Ecosystem function of natural landscapes and their associated vegetation is improved or maintained » Progressive return of disturbed and rehabilitated areas to the desired end state
Monitoring	<ul style="list-style-type: none"> » An incident reporting system must record non-conformances to the EMPr. » Quarterly inspections and monitoring of the site by the ECO or personnel designated to the rehabilitation process until 80% of the desired plant species have become established <ul style="list-style-type: none"> * These inspections should be according to the monitoring protocol set out in the rehabilitation plan » Thereafter annual inspections according to the minimal monitoring protocol

MANAGEMENT PROGRAMME: OPERATION

CHAPTER 8

Overall Goal: To ensure that the operation of the solar energy facility does not have unforeseen impacts on the environment and to ensure that all impacts are monitored and the necessary corrective action taken in all cases. In order to address this goal, it is necessary to operate the facility in a way that:

- » Ensures that operation activities are appropriately managed in respect of environmental aspects and impacts.
- » Enables the solar energy facility operation activities to be undertaken without significant disruption to other land uses in the area, in particular with regard to farming practices, traffic and road use, and effects on local residents.
- » Minimises impacts on fauna using the site.

An environmental manager must be appointed during operation whose duty it will be to ensure the implementation of the operational EMP.

8.1. Objectives

In order to meet this goal, the following objectives have been identified, together with necessary actions and monitoring requirements.

OBJECTIVE 1: Limit the ecological footprint of the facility

Indirect impacts on vegetation and fauna during operation could result from maintenance activities and the movement of people and vehicles on site and in the surrounding area. In order to ensure the long-term environmental integrity of the site following construction, maintenance of the areas rehabilitated post-construction must be undertaken until these areas have successfully re-established.

Project component/s	» Presence and operation of the facility
Potential Impact	Impact on the surrounding landscape due to alien plant invasion, erosion or poor management with the facility.
Activity/Risk Source	<ul style="list-style-type: none"> » Alien plants within the facility » Erosion from within the facility » Human presence » Maintenance activities which may lead to negative impacts such as pollution, herbicide drift etc.
Mitigation:	Low ecological footprint of the facility during operation

Target/Objective

Mitigation: Action/Control	Responsibility	Timeframe
Access to the site should be controlled, to the actual facility as well as the surrounding farmland.	Management	Operation
Vegetation control should be by manual clearing	Management	Operation
Bi-annual monitoring for alien plant species - with follow up clearing	Management	Operation
Quarterly site inspection for erosion problems – with follow up remedial action where problems are identified	Management	Operation

Performance Indicator	<ul style="list-style-type: none"> » No alien species within the site » No erosion problems within the site or from access roads » Maintenance of a ground cover of perennial grasses and ferns that resist erosion.
Monitoring	<ul style="list-style-type: none"> » Records of alien species presence and clearing actions » Records of erosion problems and mitigation actions taken with photographs » Management log detailing the management actions taken to maintain and control the vegetation within the facility.

OBJECTIVE 2: The mitigation and possible negation of the potential visual impact of lighting at the solar energy facility

The primary visual impact of the facility and its ancillary infrastructure, including the power line, is not possible to mitigate. The functional design of the structures cannot be changed in order to reduce visual impacts.

Project Component/s	<ul style="list-style-type: none"> » Solar energy facility lighting fixtures. » Photovoltaic 'string' of panels including ancillary infrastructure such as a maintenance workshop, storage building and offices.
Potential Impact	<ul style="list-style-type: none"> » The potential night time visual impact of lighting fixtures on observers in proximity to the site. » Potential visual intrusion in the area and damage to the natural environment.
Activity/Risk Source	<ul style="list-style-type: none"> » The effects of glare and light trespass on motorists and observers. » Potential impact on sensitive receptors within the <i>foreground</i>.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » The containment of light emitted in order to eliminate the risk of additional night time visual impacts.

	<ul style="list-style-type: none"> » Minimal usage of security and other lighting. » A facility that fits in with the landscape, that is well maintained and managed.
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Mitigation: Action/Control	Responsibility	Timeframe
Undertake regular maintenance of light fixtures.	BBEntropie / operator and EPC	Operation
Maintain the general appearance of the facility in an aesthetically pleasing way (i.e. the PV panels, buildings and associated infrastructure, roads and natural environment).	BBEntropie / contractor	Operation
Monitor land surface below PV arrays to prevent loss of vegetation and first signs of desertification.	BBEntropie / contractor	Operation
Maintain access roads to prevent scouring and erosion, especially after rains.	BBEntropie / contractor	Operation

Performance Indicator	» The effective containment of the light on the site and no complaints from affected parties.
Monitoring	<ul style="list-style-type: none"> » The monitoring of the condition and functioning of the light fixtures during the operational phase of the project. » Management to be undertaken by operator.

OBJECTIVE 3: Prevention and early mitigation of all erosion and loss of topsoil and ecosystem integrity (Erosion Management)

Compacted and/or denuded and disturbed soils are usually prone to surface capping – even more so if the soils are dispersive or have a fine texture due to higher clay or loam contents. Such capped soils are prone to ever increasing erosion, creating a dysfunctional landscape and ecosystem that rapidly loses soil, nutrients and seeds from the ecosystem.

Naturally occurring grassland vegetation that historically covered the entire proposed development area not only protects the soil surface from direct raindrop impact, but high portion of biomass in the upper 20 – 50 cm of the soil significantly increases rapid infiltration of rainwater, whilst also binding soil particles and thus preventing erosion. A highly disturbed or reduced vegetation layer will thus naturally be accompanied by higher runoff levels and accelerated erosion, especially during extreme weather events.

The measures below indicate the minimum mitigation that will be required for erosion and stormwater control. A more specific erosion and stormwater management plan (as outlined in **Appendix C**) will be possible after the final layouts and choice of PV array components are known.

Project component/s	<ul style="list-style-type: none"> » PV Array » Grid connection and associated servitudes » Access roads » Workshop, guardhouses, substation and other related infrastructure » Potential topsoil stockpiles and/or borrow pits
Potential Impact	<ul style="list-style-type: none"> » Loss of topsoil and natural resources and biological activity within the topsoil » Loss of natural regeneration potential of soils » Loss of agricultural potential of soils
Activity/risk source	<ul style="list-style-type: none"> » Rainfall and wind erosion of disturbed areas » Excavation, stockpiling and compaction of soil » Storm water run-off from sealed, altered or bare surfaces » Roadside drainage ditches » Premature abandonment of follow-up monitoring
Mitigation: Target/Objective	<ul style="list-style-type: none"> » To minimise deposition of soil into drainage lines » To minimise damage to vegetation by erosion or deposition » No accelerated overland flow related surface erosion as a result of a loss of vegetation cover » No reduction in the surface area of natural wetland areas as a result of the establishment of infrastructure » No increase in runoff into drainage lines as a result of construction of project related infrastructure

Mitigation: Action/control	Responsibility	Timeframe
Monitoring of rehabilitated disturbance areas after construction as per the rehabilitation plan.	Contractor	Operational phase
General Erosion control measures: <ul style="list-style-type: none"> » Runoff control and attenuation can be achieved by using any or a combination of sand bags, logs, silt fences, storm water channels and catch-pits, shade nets, geo-fabrics, seeding or mulching as needed on and around cleared and disturbed areas <ul style="list-style-type: none"> * Ensure that all exposed soil surfaces are protected by vegetation or a covering to avoid the surface being eroded by wind or water. » Storm water and any runoff generated by 	Contractor	Operational phase

Mitigation: Action/control	Responsibility	Timeframe
<p>hard impervious surfaces should be discharged into retention swales or areas with rock rip-rap. These areas should be grassed with indigenous vegetation. These energy dissipation structures should be placed in a manner that flows and managed prior to being discharged back into the natural water courses, thus not only preventing erosion, but also supporting the maintenance of natural base flows within these systems, i.e. hydrological regime (water quantity and quality) is maintained.</p> <p>» Mitigate against siltation and sedimentation of wetlands using the above mentioned structures and ensure that no structures cause erosion.</p>		
<p>Compile a comprehensive storm water management method statement, as part of the final design of the project and implement during operation.</p>	<p>BBEntropie, contractor,</p>	<p>Operational phase</p>
<p>Where access roads cross natural drainage lines or wetlands, culverts (or other appropriate measures) must be designed to allow free flow. Regular maintenance must be carried out.</p>	<p>Contractor</p>	<p>Operational phase, monitored throughout</p>
<p>All vehicles on site must be appropriate to access the site. No off-road driving is permitted</p>	<p>Contractor</p>	<p>Operation</p>

<p>Performance Indicator</p>	<ul style="list-style-type: none"> » Minimal level of soil erosion around site » Minimal level of increased siltation in wetlands » Minimal level of soil degradation »
<p>Monitoring</p>	<ul style="list-style-type: none"> » Monthly/quarterly inspections of the site by ECO » Monthly/quarterly inspections of sediment control devices by ECO » Monthly/quarterly inspections of surroundings, including drainage lines by ECO » Immediate reporting of ineffective sediment control systems » An incident reporting system must record non-conformances according to the EMP.

OBJECTIVE 4: Minimise dust and air emissions

During the operational phase, limited gaseous or particulate emissions are anticipated from exhaust emissions (i.e. from operational vehicles). Windy conditions and the movement of vehicles on site may lead to dust creation.

Project Component/s	<ul style="list-style-type: none"> » Hard engineered surfaces. » On-site vehicles.
Potential Impact	<ul style="list-style-type: none"> » Dust and particulates from vehicle movement to and on-site. » Release of minor amounts of air pollutants (for example NO₂, CO and SO₂) from vehicles
Activities/Risk Sources	<ul style="list-style-type: none"> » Re-entrainment of deposited dust by vehicle movements. » Wind erosion from unsealed roads and surfaces. » Fuel burning vehicle and construction engines.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » To ensure emissions from all vehicles are minimised, where possible. » To minimise nuisance to the community from dust emissions and to comply with workplace health and safety requirements.

Mitigation: Action/Control	Responsibility	Timeframe
Roads must be maintained to a manner that will ensure that nuisance to the community from dust is not visibly excessive.	BBEntropie and EPC	Operation
Appropriate dust suppression must be applied to the roads as required to minimise/control airborne dust.	BBEntropie and EPC	Operation
Speed of vehicles must be restricted, as defined by the Environmental Manager.	BBEntropie and EPC	Operation
Vehicles and equipment must be maintained in a road-worthy condition at all times.	BBEntropie and EPC	Operation

Performance Indicator	<ul style="list-style-type: none"> » No complaints from affected residents or community regarding dust or vehicle emissions. » Dust suppression measures implemented for where required. » Drivers made aware of the potential safety issues and enforcement of strict speed limits when they are employed.
Monitoring	<ul style="list-style-type: none"> » Immediate reporting by personnel of any potential or actual issues with nuisance dust or emissions to the Site Manager. » A complaints register must be maintained, in which any complaints from residents/the community will be logged, and thereafter complaints will be investigated and, where appropriate, acted upon. » An incident reporting system must be used to record non-conformances to the EMP.

OBJECTIVE 5: Ensure the implementation of an appropriate fire management plan during the operation phase

The increased presence of people on the site could increase the risk of veld fires, particularly in the dry season (i.e. if the construction phase takes place within the dry season).

Project Component/s	» Operation and maintenance of the solar energy facility and associated infrastructure.
Potential Impact	» Veld fires can pose a personal safety risk to local farmers and communities, and their homes, crops, livestock and farm infrastructure, such as gates and fences. In addition, fire can pose a risk to the solar energy facility infrastructure.
Activities/Risk Sources	» The presence of operation and maintenance personnel and their activities on the site can increase the risk of veld fires.
Mitigation: Target/Objective	» To avoid and or minimise the potential risk of veld fires on local communities and their livelihoods.

Mitigation: Action/Control	Responsibility	Timeframe
Join the local Fire Protection Agency (if established).	BBEntropie and EPC	Operation
Provide adequate fire fighting equipment on site.	BBEntropie and EPC	Operation
Provide fire-fighting training to selected operation and maintenance staff.	BBEntropie and EPC	Operation
Ensure that appropriate communication channels are established to be implemented in the event of a fire.	BBEntropie and EPC	Operation
Fire breaks should be established where and when required. Cognisance must be taken of the relevant legislation when planning and burning firebreaks (in terms of timing, etc.).	BBEntropie and EPC	Operation
Upon completion of the construction phase, an emergency evacuation plan must be drawn up to ensure the safety of the staff and surrounding land users in the case of an emergency.	BBEntropie and EPC	Operation
Contact details of emergency services should be prominently displayed on site.	BBEntropie and EPC	Operation

Performance Indicator	» Firefighting equipment and training provided before the operational phase commences. » Appropriate fire breaks in place and maintained.
Monitoring	» BBEntropie must monitor indicators listed above to ensure that they have been met.

OBJECTIVE 6: Appropriate handling and management of waste including handling hazardous/dangerous substances

The operation of the facility will involve the storage of chemicals and hazardous substances, as well as the generation of limited waste products. The main wastes expected to be generated by the operation activities include general solid waste, and liquid waste.

A guideline for integrated management of waste is included as **Appendix D** of this EMP.

Project Component/s	<ul style="list-style-type: none"> » Substation. » Operation and maintenance staff. » Workshop.
Potential Impact	<ul style="list-style-type: none"> » Inefficient use of resources resulting in excessive waste generation. » Litter or contamination of the site or water through poor waste management practices. » Contamination of water or soil because of poor materials management.
Activity/Risk Source	<ul style="list-style-type: none"> » Transformers and switchgear for the substations. » Ancillary buildings.
Mitigation: Target/Objective	<ul style="list-style-type: none"> » Comply with waste management legislation. » Minimise production of waste. » Ensure appropriate waste disposal. » Avoid environmental harm from waste disposal. » Ensure appropriate storage of chemicals and hazardous substances.

Mitigation: Action/Control	Responsibility	Timeframe
Hazardous substances (such as used/new transformer oils, etc.) must be stored in sealed containers within a clearly demarcated designated area.	BBEntropie and EPC	Operation
Storage areas for hazardous substances must be appropriately sealed and banded.	BBEntropie and EPC	Operation
All structures and/or components replaced during maintenance activities must be appropriately disposed of at an appropriately licensed waste disposal site or sold to a recycling merchant for recycling.	BBEntropie and EPC	Operation
Care must be taken to ensure that spillage of oils and other hazardous substances are limited during maintenance. Handling of these materials should	BBEntropie and EPC	Operation and maintenance

Mitigation: Action/Control	Responsibility	Timeframe
take place within an appropriately sealed and bunded area. Should any accidental spillage take place, it must be cleaned up according to specified standards regarding bioremediation.		
Spill kits must be made available on-site for the clean-up of spills and leaks of contaminants.	BBEntropie and EPC	Operation and maintenance
Disposal of waste must be in accordance with relevant legislative requirements, including the use of licensed contractors.	BBEntropie / waste management contractor and EPC	Operation
Waste handling, collection, and disposal operations must be managed and controlled by a waste management contractor.	BBEntropie / waste management contractor and EPC	Operation
Used oils and chemicals: » Appropriate disposal must be arranged with a licensed facility in consultation with the administering authority » Waste must be stored and handled according to the relevant legislation and regulations	BBEntropie and EPC	Operation
General waste must be recycled where possible or disposed of at an appropriately licensed landfill.	BBEntropie and EPC	Operation
Hazardous waste (including hydrocarbons) and general waste must be stored and disposed of separately.	BBEntropie and EPC	Operation
Disposal of waste must be in accordance with relevant legislative requirements, including the use of licensed contractors.	BBEntropie and EPC	Operation

Performance Indicator	<ul style="list-style-type: none"> » No complaints received regarding waste on site or indiscriminate dumping. » Internal site audits identifying that waste segregation recycling and reuse is occurring appropriately. » Provision of all appropriate waste manifests. » No contamination of soil or water.
Monitoring	<ul style="list-style-type: none"> » Waste collection must be monitored on a regular basis. » Waste documentation must be completed and available for inspection » An incidents/complaints register must be maintained, in which any complaints from the community must be logged. » Complaints must be investigated and, if appropriate, acted upon.

	<ul style="list-style-type: none"> » Regular reports on exact quantities of all waste streams exiting the site must be compiled by the waste management contractor and monitored by the ECO. » All appropriate waste disposal certificates accompany the monthly reports.
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OBJECTIVE 7: Minimise storm water runoff (guideline for storm water management plan)

Management of storm water will be required the operational phase of the facility. A detailed storm water management plan is required to be compiled as part of the final design to ensure compliance with applicable regulations and to prevent off-site migration of contaminated storm water or increased soil erosion. The section below provides a guideline for the management of storm water on site and will need to be supplemented with the relevant method statements during the operation phase of the facility.

Project Component/s	<ul style="list-style-type: none"> » Storm water management components. » Any hard engineered surfaces (i.e. access roads).
Potential Impact	» Poor storm water management and alteration of the hydrological regime (i.e. drainage lines).
Activities/Risk Sources	» Construction of the facility (i.e. placement of hard engineered surfaces).
Mitigation: Target/Objective	» Appropriate management of storm water to minimise impacts on the environment.

Mitigation: Action/Control	Responsibility	Timeframe
A Method Statement for the management of storm water which also considers the recommendations below is to be submitted to the ECO prior to commencement of construction activities.	BBEntropie and EPC	Operation
Reduce the potential increase in surface flow velocities and the resultant impact on the localised drainage system as a result of increased sedimentation through the implementation of appropriate erosion management measures (as outlined in Appendix C).	BBEntropie and EPC	Operation
Appropriately plan hard-engineered bank erosion protection structures.	BBEntropie and EPC	Operation
Ensure suitable handling of storm water within the site (i.e. separate clean and dirty water streams around the plant and install stilling basins to capture large volumes of run-off, trapping sediments and reduce flow	BBEntropie and EPC	Operation

Mitigation: Action/Control	Responsibility	Timeframe
velocities) through appropriate design of the facility.		
Design measures for storm water management need to allow for surface and subsurface movement of water along drainage lines so as not to impede natural surface and subsurface flows.	BBEntropie and EPC	Operation

Performance Indicator	<ul style="list-style-type: none"> » Appropriate storm water management measures included within the facility design. » Sound water quality and quantity management during construction and operation.
Monitoring	<ul style="list-style-type: none"> » Devise a suitable surface water quality monitoring plan for implementation during construction and operation.

MANAGEMENT PROGRAMME: DECOMMISSIONING

CHAPTER 9

The solar infrastructure which will be utilised for the proposed solar energy facility is expected to have a lifespan of 20 years (i.e. with maintenance). Equipment associated with this facility would only be decommissioned once it has reached the end of its economic life. It is most likely that decommissioning activities of the infrastructure of the facility would comprise the disassembly and replacement of the solar infrastructure with more appropriate technology/infrastructure available at that time.

The relevant mitigation measures contained under the construction and rehabilitation sections of this EMP should be applied during decommissioning and therefore is not repeated in this section. It must be noted that decommissioning activities will need to be undertaken in accordance with the legislation applicable at that time, which may require this section of the EMP to be revisited and amended.

Should the activity ever cease or become redundant, the applicant shall undertake the required actions as prescribed by legislation at the time and comply with all relevant legal requirements administered by any relevant and competent authority at that time.

The relevant mitigation measures contained under the construction section should be applied during decommissioning and therefore is not repeated in this section.

» **Site Preparation**

Site preparation activities will include confirming the integrity of the access to the site to accommodate required equipment, preparation of the site (e.g. lay down areas, construction platform) and the mobilisation of construction equipment.

» **Disassemble and Remove Infrastructure**

Disassembled components will be reused, recycled, or disposed of in accordance with regulatory requirements.

8.1. Objectives

In decommissioning the facility, BBEntropie (Pty) Ltd must ensure that:

- » All sites not already vegetated are vegetated as soon as possible after operation ceases with species appropriate to the area.

- » Any fauna encountered during decommissioning should be removed to safety by a suitably qualified person,
- » All structures, foundations and sealed areas are demolished, removed and waste material disposed of at an appropriately licensed waste disposal site or as requirement by the relevant legislation.
- » All access/service roads not required to be retained by landowners are closed and fully rehabilitated.
- » All vehicles to adhere to low speed limits (i.e. 30km/h max) on the site, to reduce risk of faunal collisions as well as reduce dust.
- » All disturbed areas are compacted, sloped and contoured to ensure drainage and runoff and to minimise the risk of erosion.
- » All rehabilitated areas are monitored for erosion.
- » Components of the facility are removed from the site and disposed of appropriately.
- » Retrenchments should comply with South African Labour legislation of the day.

The general specifications of Chapter 6 (Construction) and Chapter 7 (Rehabilitation) are also relevant to the proposed project and must be adhered to.

FINALISATION OF THE EMPr

CHAPTER 10

The EMP is a dynamic document, which must be updated to include any additional specifications as and when required. It is considered critical that this draft EMPr be updated to include site-specific information and specifications following the final walk-through survey by specialists of the development footprint. This will ensure that the construction and operation activities are planned and implemented considering sensitive environmental features.

**APPENDIX A:
GRIEVANCE MECHANISM FOR PUBLIC COMPLAINTS
AND ISSUES**

GRIEVANCE MECHANISM / PROCESS

AIM

The aim of the grievance mechanism is to ensure that grievances / concerns raised by local landowners and or communities are addressed in a manner that is:

- Fair and equitable;
- Open and transparent;
- Accountable and efficient.

It should be noted that the grievance mechanism does not replace the right of an individual, community, group or organization to take legal action should they so wish. However, the aim should be to address grievances in a manner that does not require a potentially costly and time consuming legal process.

Proposed generic grievance process

- Local landowners, communities and authorities will be informed in writing by the proponent (the renewable energy company) of the grievance mechanism and the process by which grievances can be brought to the attention of the proponent.
- A company representative will be appointed as the contact person for grievances to be addressed to. The name and contact details of the contact person will be provided to local landowners, communities and authorities.
- Project related grievances relating to the construction, operational and or decommissioning phase must be addressed in writing to the contact person. The contact person should assist local landowners and or communities who may lack resources to submit/prepare written grievances.
- The grievance will be registered with the contact person who, within 2 working days of receipt of the grievance, will contact the Complainant to discuss the grievance and agree on suitable date and venue for a meeting. Unless otherwise agreed, the meeting will be held within 2 weeks of receipt of the grievance.
- The contact person will draft a letter to be sent to the Complainant acknowledging receipt of the grievance, the name and contact details of Complainant, the nature of the grievance, the date that the grievance was raised, and the date and venue for the meeting.
- Prior to the meeting being held the contact person will contact the Complainant to discuss and agree on who should attend the meeting. The people who will be required to attend the meeting will depend on the nature of the grievance. While the Complainant and or proponent are entitled to invite their legal representatives to attend the meeting/s, it should be made clear that to all the parties involved in the process that the grievance mechanism process is not a legal process. It is therefore recommended that the involvement of legal representatives be limited.
- The meeting will be chaired by the company representative appointed to address grievances. The proponent will provide a person to take minutes of and record the meeting/s. The costs associated with hiring venues will be covered by the proponent. The proponent will also cover travel costs incurred by the Complainant, specifically in the case of local, resource poor communities.
- Draft copies of the minutes will be made available to the Complainant and the proponent within 4 working days of the meeting being held. Unless otherwise agreed, comments on the Draft Minutes must be forwarded to the company representative appointed to manage the grievance mechanism within 4 working days of receipt of the draft minutes.

- In the event of the grievance being resolved to the satisfaction of all the parties concerned, the outcome will be recorded and signed off by the relevant parties. The record should provide details of the date of the meeting/s, the names of the people that attended the meeting/s, the outcome of the meeting/s, and where relevant, the measures identified to address the grievance, the party responsible for implementing the required measures, and the agreed upon timeframes for the measures to be implemented.
- In the event of a dispute between the Complainant and the proponent regarding the grievance, the option of appointing an independent mediator to assist with resolving the issue should be discussed. The record of the meeting/s will note that a dispute has arisen and that the grievance has not been resolved to the satisfaction of all the parties concerned;
- In the event that the parties agree to appoint a mediator, the proponent will be required to identify three (3) mediators and forward the names and CVs to the Complainant within 2 weeks of the dispute being declared. The Complainant, in consultation with the proponent, will identify the preferred mediator and agree on a date for the next meeting. The cost of the mediator will be borne by the proponent. The proponent will provide a person to take minutes of and record the meeting/s.
- In the event of the grievance, with the assistance of the mediator, being resolved to the satisfaction of all the parties concerned, the outcome will be recorded and signed off by the relevant parties, including the mediator. The record should provide details on the date of the meeting/s, the names of the people that attended the meeting/s, the outcome of the meeting/s, and where relevant, the measures identified to address the grievance, the party responsible for implementing the required measures, and the agreed upon timeframes for the measures to be implemented.
- In the event of the dispute not being resolved, the mediator will prepare a draft report that summarizes the nature of the grievance and the dispute. The report should include a recommendation by the mediator on the proposed way forward with regard to the addressing the grievance.
- The draft report will be made available to the Complainant and the proponent for comment before being finalised and signed by all parties. Unless otherwise agreed, comments on the draft report must be forwarded to the company representative appointed to manage the grievance mechanism within 4 working days.

The way forward will be informed by the recommendations of the mediator and the nature of the grievance. As indicated above, the grievance mechanism does not replace the right of an individual, community, group or organization to take legal action should they so wish. In the event of the grievance not being resolved to the satisfaction of Complainant and or the proponent, either party may be of the opinion that legal action may be the most appropriate option.

**APPENDIX B:
ALIEN INVASIVE MANAGEMENT PLAN**

ALIEN INVASIVE PLANT MANAGEMENT PLAN

OVERALL OBJECTIVE

Manage alien and invasive plant species during the construction and operation of the Harmony Tshepong PV Solar Facility, through the implementation of an alien invasive species management and control programme.

PROBLEM OUTLINE

Alien plants replace indigenous vegetation leading to severe loss of biodiversity and change in landscape function. Potential consequences include loss of biodiversity, loss of grazing resources, increased fire risk, increased erosion, loss of wetland function, impacts on drainage lines, increased water use etc.

In addition, the Conservation of Agricultural Resources Act (Act 43 of 1983), as amended in 2001, requires that land users clear *Declared Weeds* from their properties and prevent the spread of *Declared Invader Plants* on their properties. A list of declared weeds and invader plants is attached.

Table 3 of CARA (the Conservation of Agricultural Resources Act) lists all declared weeds and invader plants. Alien plants are divided into 3 categories based on their risk as an invader.

- Category 1 - These plants must be removed and controlled by all land users. They may no longer be planted or propagated and all trade in these species is prohibited.
- Category 2 - These plants pose a threat to the environment but nevertheless have commercial value. These species are only allowed to occur in demarcated areas and a land user must obtain a water use license as these plants consume large quantities of water.
- Category 3 - These plants have the potential of becoming invasive but are considered to have ornamental value. Existing plants do not have to be removed but no new plantings may occur and the plants may not be sold.

The following guide is a useful starting point for the identification of alien species:

Bromilow, C. 2010. *Problem Plants and Alien Weeds of South Africa*. Briza, Pretoria.

SPECIFIC MANAGEMENT OBJECTIVES:

- Ensure alien plants do not become dominant in parts or the whole landscape
- Initiate and implement a monitoring and eradication programme for alien and invasive species
- Control alien and invasive species dispersal & encroachment
- Promote the natural reestablishment and planting of indigenous species

VULNERABLE ECOSYSTEMS AND HABITATS

Certain habitats and environments are more vulnerable to alien plant invasion and are likely to bear the brunt of alien plant invasion problems at the site. In addition, construction activities and changes in water distribution at the site following construction are also likely to increase and alter the vulnerability of the site to alien plant invasion.

Areas at the site which are likely to require specific attention include the following

- Wetlands, drainage lines and other mesic areas
- Cleared and disturbed areas such as road verges, crane pads and construction footprints etc.
- Construction camps and lay-down areas which are cleared or are active for an extended period

Wetland areas

There are a two wetlands located on the site, a small seasonal depression wetland located to the west and a slope seepage wetland located to the east. Disturbance within these areas often results in alien plant invasion on account of the greater water and nutrient availability in this habitat. A 32 m buffer has to be placed around these above mentioned wetlands as protection to avoid further degradation of the already transformed wetlands.

Construction camps and laydown areas

Construction camps and lay down areas are either cleared of vegetation or prolonged activities in these areas result in negative impact on indigenous vegetation. In addition, repeated vehicle and human activity in these areas usually results in the import of alien plant seed on clothes, dirty vehicles or with construction machinery and materials.

GENERAL CLEARING & GUIDING PRINCIPLES

- Alien control programs are long-term management projects and should include a clearing plan which includes follow up actions for rehabilitation of the cleared area. Alien problems at the site should be identified during preconstruction surveys of the development footprint. This may occur simultaneously to other required searches and surveys. The clearing plan should then form part of the preconstruction reporting requirements for the site.
- The plan should include a map showing the alien density & indicating dominant alien species in each area.
- Lighter infested areas should be cleared first to prevent the build-up of seed banks.
- Dense mature stands of woody species where present should be left for last, as they probably will not increase in density or pose a greater threat than they are at the moment.
- Collective management and planning with neighbours may be required as seeds of aliens are easily dispersed across boundaries by wind or water courses.

- All clearing actions should be monitored and documented to keep track of which areas are due for follow-up clearing.

CLEARING METHODS

- Different species require different clearing methods such as manual, chemical or biological or a combination of both.
- However care should be taken that the clearing method (s) used does not encourage further invasion. As such, regardless of the method (s) used, disturbance to the soil should be kept to a minimum. Fire is not a natural phenomenon at the site and fire should not be used as a clearing method or vegetation management approach at the site.
- The best-practice clearing method for each species identified should be used. The preferred clearing methods for most alien species can be obtained from the DWAF Working for Water Website. <http://www.dwaf.gov.za/wfw/Control/>

USE OF HERBICIDES FOR ALIEN CONTROL

Although it is usually preferable to use manual clearing methods where possible, such methods may create additional disturbance which stimulates alien invasion and may also be ineffective for many woody species which re-sprout. Where herbicides are to be used, the impact of the operation on the natural environment should be minimised by observing the following:

- Area contamination must be minimised by careful, accurate application with a minimum amount of herbicide to achieve good control.
- Specific care must be taken to prevent contamination of any water bodies. This includes: due care in storage, application, cleaning of equipment and disposal of containers, product and spray mixtures.
- Equipment should be washed where there is no danger of contaminating water sources and washings carefully disposed of in a suitable site.
- To avoid damage to indigenous or other desirable vegetation, products used should have least effect on non-target vegetation.
- Coarse droplet nozzles should be fitted to avoid drift onto neighboring vegetation.
- The appropriate health and safety procedures should also be followed regarding the storage, handling and disposal of herbicides.

For all herbicide applications, the following guidelines should be followed:

Working for Water: Policy on the Use of Herbicides for the Control of Alien Vegetation.

ALIEN PLANT MANAGEMENT PLAN

CONSTRUCTION PHASE ACTIVITIES

The following management actions are aimed at reducing soil disturbance during the construction phase of the development, as well as reducing the likelihood that alien species will be brought onto site or otherwise encouraged.

Action	Frequency
The ECO is to provide permission prior to any vegetation being cleared for development.	Daily
Clearing of vegetation must be undertaken as the work front progresses – mass clearing is not allowed unless the entire cleared area is to be rehabilitated immediately.	Weekly
Should re-vegetation not be possible immediately, the cleared areas must be protected with packed brush, or appropriately battered with fascine work. Alternatively, jute (Soil Saver) may be pegged over the soil to stabilise it.	Weekly
Cleared areas that have become invaded can be sprayed with appropriate herbicides provided that these are such that break down on contact with the soil. Residual herbicides should not be used.	Weekly
Although organic matter is frequently used to encourage regrowth of vegetation on cleared areas, no foreign material for this purpose should be brought onto site. Brush from cleared areas should be used as much as possible. Arid soils are usually very low in organic matter and the use of manure or other soil amendments is likely to encourage invasion.	Weekly
Clearing of vegetation should not be allowed within 50m of any wetland or pan, 80m of any wooded area, within 1:100 year floodlines, in conservation servitude areas or on slopes steeper than 1:3, unless permission is granted by the ECO for specifically allowed construction activities in these areas.	Weekly
Care must be taken to avoid the introduction of alien plant species to the site and surrounding areas. (Particular attention must be paid to imported material such as building sand or dirty earth-moving equipment.) Stockpiles should be checked regularly and any weeds emerging from material stockpiles should be removed.	Weekly
Alien vegetation regrowth must be controlled throughout the entire site during the construction period.	Monthly
The alien plant removal and control method guidelines should adhere to best-practice for the species involved. Such information can be obtained from the DWAF Working for Water website.	Monthly
Clearing activities must be contained within the affected zones and may not spill over into demarcated No Go areas.	Daily
Pesticides may not be used. Herbicides may be used to control listed alien weeds and invaders only.	Monthly
Drainage lines and other sensitive areas should remain demarcated with appropriate fencing or hazard tape while construction activities within the	Daily

area are underway. These areas are no-go areas (this must be explained to all workers) that must be excluded from all development activities.	
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MONITORING – CONSTRUCTION PHASE

The following monitoring actions should be implemented during the construction phase of the development.

Monitoring Action	Indicator	Timeframe
Document alien species present at the site	List of alien species	Preconstruction
Document alien plant distribution	Alien plant distribution map	3 Monthly
Document & record alien control measures implemented	Record of clearing activities	3 Monthly
Review & evaluation of control success rate	Decline in documented alien abundance over time	Biannually

OPERATIONAL PHASE ACTIVITIES

The following management actions are aimed at reducing the abundance of alien species within the site and maintaining non-invaded areas clear of aliens.

Action	Frequency
Surveys for alien species should be conducted regularly. Every 3 months for the first two years after construction and biannually thereafter. All aliens identified should be cleared.	Every 3 months for 2 years and biannually thereafter
Re-vegetation with indigenous, locally occurring species should take place in areas where natural vegetation is slow to recover or where repeated invasion has taken place.	Biannually, but re-vegetation should take place at the start of the rainy season.
Areas of natural vegetation that need to be maintained or managed to reduce plant height or biomass, should be controlled using methods that leave the soil protected, such as using a weed-eater to mow above the soil level.	When necessary
No alien species should be cultivated on-site. If vegetation is required for esthetic purposes, then non-invasive, water-wise locally-occurring species should be used.	When necessary

MONITORING – OPERATIONAL PHASE

The following monitoring and evaluation actions should take place during the operational phase of the development.

Monitoring Action	Indictor	Timeframe
Document alien species distribution and abundance over time at the site	Alien plant distribution map	Biannually
Document alien plant control measures implemented & success rate achieved	Records of control measures and their success rate. A decline in alien distribution and cover over time at the site	Quarterly
Document rehabilitation measures implemented and success achieved in problem areas	Decline in vulnerable bare areas over time	Biannually

DECOMMISSIONING PHASE ACTIVITIES

The following management actions are aimed at preventing the invasion, by alien plant species, of the re-vegetated areas created during the decommissioning phase. Re-vegetation of the disturbed site is aimed at approximating as near as possible the natural vegetative conditions prevailing prior to operation.

Action	Frequency
All damaged areas shall be rehabilitated if the infrastructure is removed and the facility is decommissioned.	Once off
All natural areas must be rehabilitated with species indigenous to the area. Re-seed with locally-sourced seed of indigenous grass species that were recorded on site pre-construction.	Once off, with annual follow up re-vegetation where required.
Maintain alien plant monitoring and removal programme for 3 years after rehabilitation.	Biannually

MONITORING – DECOMMISSIONING PHASE

The following monitoring and evaluation actions should take place during the decommissioning phase of the development.

Monitoring Action	Indictor	Timeframe
Monitor newly disturbed areas where infrastructure has been removed to detect	Alien plant surveys and distribution map	Biannually until such time as the natural vegetation has recovered

and quantify any aliens that may become established for 3 years after decommissioning and rehabilitation.		sufficiently to resist invasion.
Monitor re-vegetated areas to detect and quantify any aliens that may become established for 3 years after decommissioning and rehabilitation.	Alien plant surveys and distribution map	Biannually for 3 years
Document alien plant control measures implemented & success rate achieved	Records of control measures and their success rate. A decline in alien distribution and cover over time at the site	Annually for 3 years

REFERENCES:

AGIS (2006) Weeds and Invasive Plants Atlas (www.agis.agric.za/wip)

**APPENDIX C:
EROSION AND STORMWATER MANAGEMENT PLAN**

PRINCIPLES FOR EROSION AND STORMWATER MANAGEMENT

1. Purpose

An Erosion Management Plan addresses the management and mitigation of significant impacts relating to soil erosion. The objective of the plan is to provide:

- » A general framework for erosion management, which enables the contractor to identify areas where erosion can be accelerated from their action.
- » An outline of general methods to monitor, manage and rehabilitate erosion in ensuring that all erosion caused by this development is addresses.

2. Legislation and Standards

Soil conservation pertaining to erosion has been a topic within legislation form the 1930's till today in South Africa. Internationally, standards have been set by the International Finance Corporation and the World Bank to address soil erosion in construction and decommissioning of areas. Therefore this document will ensure that the developer meets the South African legislative requirements and the IFC standards with regards to monitoring, managing and rehabilitating soil erosion on the Cookhouse wind energy facility site.

Relevant legislation:

- » Conservation of Agricultural Resources Act No 43 of 1983
- » Environmental Conservation Act No 73 of 1989
- » National Forestry Act No 84 of 1998
- » National Environmental Management Act No 107 of 1998
- » The Department of Water Affairs and Forestry, February 2005. Environmental Best Practice Specifications: Construction Integrated Environmental Management Sub-Series No. IEMS 1.6. Third Edition. Pretoria.

3. Areas with a high soil erodability potential

The following areas are generally associated with high soil erodibility potential:

- » Any areas without vegetation cover
- » Excavated areas
- » Steep areas
- » Areas where the soil has been degraded already
- » Dispersive, duplexed soil areas
- » Areas with fine grained soil material with a low porosity
- » Areas which undergo overland flow of water.
- » Areas close to water

- » Irrigated areas
- » Compacted areas
- » Rivers
- » Drainage lines
- » And any areas where developments cause water flow to accelerate on a soil surface.
- » Coarsely gravelly covered surfaces

4. Precautionary management activities to avoid erosion

In the assessment process the ECO and the contractor must assess all:

- » Infrastructure and equipment placements and function to ensure that the infrastructure or equipment is not causing accelerating soil erosion on the site.
- » Construction activities to ensure that no erosion indicators are forming as a result of the construction activities.

5. Monitoring

5.1. General Erosion

The ECO must assess the site for erosion indicators in the monitoring process, which include:

- » Bare soil
- » Desiccation cracks
- » Terracettes
- » Sheet erosion
- » Rill erosion (small erosion features with the same properties and characteristics as gullies)
- » Hammocking (Soil build-up)
- » Pedestalling (Exposing plant roots)
- » Erosion pavements
- » Gullies
- » Evidence of Dispersive soils

In the assessment process, the ECO and the contractor must assess all:

- » Infrastructure and equipment placements and function to ensure that the infrastructure or equipment is not causing accelerated soil erosion on the site.
- » Construction activities to ensure that no erosion indicators are forming as a result of the construction activities.

If any activities or placement of equipment cause pooling on the site, degrade the vegetation, result in removal of the surface or subsurface soil horizons, create

compacted surfaces with steep gradients, or minimise runoff areas, the erosion potential on the site will increase.

If any erosion features are begin forming or are present as a result of the activities mentioned above the ECO must:

- » Assess the situation.
- » Take photographs of the soil degradation.
- » Determine the cause of the soil erosion.
- » Inform and show the relevant contractors the soil degradation.
- » Inform the contractor that rehabilitation must take place and that the contractor is to implement a rehabilitation method statement and management plan.
- » Monitor that the contractor is taking action to stop the erosion and assist them where needed.
- » Report and monitor the progress of the rehabilitation weekly and recorded all the findings in a site diary.
- » All actions with regards to the incidents must be reported on a monthly compliance report which will be submitted to the department.

The contractor/ developer (with the ECO's consultation) must:

- » Select a system to treat the erosion
- » Design the treatment system
- » Implement the system
- » Monitor the area to see if the system functions like it should, if the system fails, the method must be adapt or adjust to ensure the accelerated erosion is controlled.
- » Monitoring must continue until the area has been stabilised

5.2. Stormwater Management

The ECO is responsible to monitor the site and the activities to ensure that no unnatural soil degradation is taking place.

The ECO must assess the site for erosion indicators such as:

- » Bare soil
- » Exposed plant roots, pedestalling
- » Sheet erosion
- » Rill erosion
- » Hammocking
- » Erosion pavements
- » Terracettes
- » Gullies

In the assessment process the ECO and the contractor must assess all:

- » Disturbed watercourse areas by the development: roads, bridges, river crossings, cabling, permanent laydown areas, crane pads and any other remaining hard surfaces.
- » Construction activity limited to specified areas. Stockpiles of aggregate and material will be positioned at least 50 m away from drainage lines and wetlands.

If any erosion features are present as a result of the activities mentioned above the ECO must:

- » Assess the situation
- » Take photographs of the soil degradation.
- » Determine the cause of the erosion.
- » Inform and show the relevant contractors the soil degradation.
- » Inform the contractor that rehabilitation must take place and that the contractor is to implement a rehabilitation method statement and management plan.
- » Monitor that the contractor is taking action to stop the erosion and assist them where needed.
- » Monitor the rehabilitation weekly and record the findings in a site diary.
- » All actions with regards to the incidents must be reported on in the monthly compliance monitoring report.

The contractor/ developer must (with the ECO's consultation):

- » Select a system to treat the erosion
- » Design the treatment system
- » Implement the system
- » Monitor the area to ensure that the erosion has been addressed adequately.
- » Monitor the erosion until the area has been stabilised.

6. Rehabilitation

The following erosion control measures and rehabilitation specifications must be implemented to ensure that good environmental practice is conducted and environmental compliance is achieved.

6.1. General Erosion Management

In this section the equipment needed to remediate erosion, the precautionary measures which must be taken to avoid erosion and mitigation requirements for already degraded areas.

6.1.1. Equipment

The civil works contractor may use the following instruments to combat erosion when necessary:

- » Reno mattresses
- » Slope attenuation
- » Hessian material
- » Shade catch nets
- » Gabion baskets
- » Mulching Run-off control (increase the amounts of runoff areas to disperse the water)
- » Silt fences
- » Storm water channels and catch pits
- » Shade / catch nets
- » Soil bindings
- » Geofabrics
- » Hydroseeding and/or re-vegetating
- » Mulching over cleared areas
- » Stone packing
- » Tilling (roughing the surface)

6.1.2. Methods to prevent accelerated erosion

The following practises should be considered and adhered to:

- » Ensure steep slopes are stabilised.
- » Ensure that steep slopes are not stripped of vegetation and left to dry out and become water repellent (which will cause increased runoff and a decreased infiltration rate) increasing the erosion potential.
- » Ensure that all water on site (rain water or water wastage from the construction process) does not result in any surface flow (increase velocity and capacity of water) as a result of the poor drainage systems.
- » Ensure that pooling of water on site is avoided, as the site and the general area consists of dispersive soils, pooling will cause an increase of infiltration on one area, causing the subsurface to begin eroding.
- » Ensure that heavy machinery does not compact those areas which are not intended to be compacted (i.e. areas intended to be managed), as this will result in compacted hydrophobic, water repellent soils which increase the erosion potential of the area. where compaction does occur, the areas should be ripped.
- » Ensure that compacted areas have adequate drainage systems to avoid pooling and surface flow.
- » Prevent the concentration or flow of surface water or stormwater down cut or fill slopes, or along pipeline routes or roads, and ensure measures to prevent erosion are in place prior to construction.

- » Ensure that stormwater and any runoff generated by hard surfaces should be discharged into retention swales or areas with rock rip-rap. These areas should be grassed with indigenous vegetation. These energy dissipation structures should be placed in a manner that surface flows are managed prior to being discharged back into a natural watercourse to support the maintenance of natural base flows within the ecological systems and prevent erosion, i.e. hydrological regime (water quantity and quality) is maintained.
- » Ensure siltation and sedimentation through the use of the erosion equipment mentioned structures.
- » Ensure that all stormwater control features have soft engineered areas that attenuate flows, allowing for water to percolate into the local ground watertable in low quantities (to reduce runoff but prevent subsurface erosion).
- » Minimise and restrict site clearing to areas required for construction purposes only and restrict disturbance to adjacent undisturbed natural vegetation.
- » Ensure that vegetation clearing is conducted in parallel with the construction progress across the site to minimise erosion and/or run-off.
- » Ensure that large tracts of bare soil which would cause dust pollution in high winds, or have high erosion susceptibility and increase sedimentation in the lower portions of the catchment are controlled through temporary surface covering.
- » Ensure no diversion of water flows in catchment occurs.
- » Ensure that dust control measures are implemented, but prevent over-wetting/saturating the area (to cause pooling) and run-off (that may cause erosion and sedimentation).
- » Watercourse (stream) crossings should not trap any run-off, thereby creating inundated areas, but allow for free flowing watercourses.

6.1.3. Mitigation for previously degraded areas

Previously degraded areas could pose a threat to construction activities in the area and must therefore be stabilised, then remediated and rehabilitated through:

- » Protecting, stabilise and isolate the degraded areas to ensure no further damage is caused by erosion due to construction activities.
- » Increase the drainage in the area but avoid pooling.
- » Prevent increasing sedimentation in areas that have been choked by soils from degraded areas.
- » Once construction has been completed, a method statement must be drafted for the rehabilitation of the previously degraded areas, using equipment mentioned above and implemented.
- » Stabilisation of steep slopes must be undertaken.
- » Ensure that bare soil is covered and hydro seeded to reduce topsoil loss.

6.2. Methodologies

The following erosion control measures and rehabilitation specifications may be required to be implemented to ensure that good environmental practice is conducted and environmental compliance is achieved.

- » Topsoil covered with a geotextile or hessian material and a grass seed mixture (see Rehabilitation Specifications).
- » Logging or stepping following the contours of the slope, to reduce surface runoff.
- » Earth or rock-pack cut-off berms.
- » Packed branches to roughen the surface and promote infiltration.
- » Benches (sand bags).
- » Stabilisation of near vertical slopes (1:1 – 1:2), if created during construction, will be required to utilise hard structures that have a natural look. The following methods may be considered:
 - Gabions (preferred method with geotextile material).
 - Retaining walls.
 - Stone pitching.
- » The slopes of all stream diversions must be protected. The following methods may be considered:
 - Reno mattresses (preferred method), ensure that the reno mattresses are buried deep into the subsurface, to avoid undercutting from the water.
 - Coarse rock (undersize rip-rap)
 - Sandbags.
 - Stone packing with geotextile
- » Where feasible use rubber dams as stream diversions when establishing water course crossings. Although (and considering that these are non-perennial watercourses) the recommendation is to construct watercourse crossings during dry periods (or no flow periods), where possible.
- » Any concentration of natural water flow caused by road works or hardstands areas will be treated as follows:
 - if water flow is sub-critical, nothing is required
 - if water flow is supercritical, the outlets will be provided with protection (either gabions or stone pitching – depending on the flows) to release water subcritical back into the watercourse at a low velocity.

6.3. Engineering Specifications

A detailed Stormwater Management Plan describing and illustrating the proposed stormwater control measures must be prepared by the Civil Engineers and this includes erosion control.

Requirements for project design:

- » Erosion control measures to be implemented before and during the construction period, including the final stormwater control measures (post construction).
- » The location, area/extent (m²/ha) and specifications of all temporary and permanent water management structures or stabilisation methods.
- » A resident Engineer to be responsible for ensuring implementation of the erosion control measures on site during the construction period.
- » The Developer holds ultimate responsibility for remedial action in the event that the approved stormwater plan is not correctly or appropriately implemented and damage to the environment is caused.
- » Concrete lined drains placed adjacent to road to transfer the water to the existing water courses.
- » Frequent gravel drains hydroseeded placed on permanent roadway edges.
- » At the point where stormwater is discharged, energy dissipaters to be constructed to reduce the flow rate of run-off.
- » All cut and fill banks will be seeded with an approved seed mix (as per the rehabilitation specifications) to ensure bank stabilisation and the elimination of potential erosion. Reno mattresses may be used to ensure that the area remains stable.

6.4. Rehabilitation Specifications

- » Employ a Horticultural Landscape Contractor to fulfil the rehabilitation of disturbed areas post-construction.
- » A detailed Rehabilitation Plan describing and illustrating the proposed rehabilitation activities on site must be prepared i.e. areas of top soiling, seeding and replanting of vegetation; species mix; requirements for fertilisation; seed sowing rates; watering etc. (i.e. bill of quantities).
- » The following document should be consulted for further support with respect to information regarding rehabilitation, namely: The Department of Water Affairs and Forestry, February 2005. Environmental Best Practice Specifications: Construction Integrated Environmental Management Sub-Series No. IEMS 1.6. Third Edition. Pretoria.
- » These specifications may be modified by the Horticultural Landscape Contractor on consideration of site conditions.

6.5. Post- and during construction rehabilitation activities

- » Correct and appropriate stockpile management of topsoil will be required during the construction phase.
- » Rehabilitation of disturbed areas will be implemented as these areas become available for rehabilitation.
- » Disturbed areas will include, for example: construction camp site, areas where underground cabling has been layed/buried, roadsides of new access roads.

7. Rehabilitation steps to mitigate the eroded areas

- » Stockpiled topsoil must be spread over disturbed areas (150 – 200mm thick) just prior to planting/seeding.
- » Rip and scarify along the contours of the newly spread topsoil prior to watering and seeding.
- » Organic fertilizers or compost shall be used if site conditions require it and can be applied as part of hydro-seeding applications.
- » Seed should be sown into weed-free topsoil that has been stockpiled (i.e. original topsoil from the site).
- » Indigenous plants shall be used to rehabilitate disturbed areas.
- » Applying the seed through hydromulching (hydro-seeding) is advantageous (or organic mulching after seeding).
- » Watering is essential and rehabilitation should ideally occur during the wet season.
- » The topsoil in the area is vulnerable to erosion therefore the hydro-seeded surfaces must be covered with a shade cloth material or natural fibre (hessian material) to reduce the loss of soil while the plants establish.

7.1. 'Watering' to avoid erosion

- » Movement of livestock in newly rehabilitated areas must be restricted, where possible, while taking into consideration drinking areas/paths.
- » Watering the rehabilitated areas should be undertaken in the wet/rainy season essential but if this is not possible, an initial watering period (supplemental irrigation) will be required to ensure plant establishment (germination and established growth).
- » Generous watering during the first two weeks, or until the seeds have germinated, is required (unless adequate rainfall occurs) i.e. seed beds will need to be kept moist for germination to occur.
- » For grass to establish (once germination has occurred), rainfall or irrigation is needed at regular intervals, ideally every few days and possibly every day if weather conditions require it.
- » During dry periods, with no rainfall, 100 litres per m² (or 100mm of rain) over a month or more, may be necessary to establish plants capable of surviving dry weather (or otherwise specified by the Horticultural Landscape Contractor).

7.2. Seeding

The developer should make use of an appropriate mix of grass species for rehabilitation (to be determined in consultation with a suitably qualified ecologist) and they must be mixed for sowing either in summer or in winter. Grass species application (Rutherford, 2006) is at the rate specified as kg/ha.

7.3. Steep slopes

- » Areas that have a steep gradient and require seeding for rehabilitation purposes should be adequately protected against potential run-off erosion e.g. with coir geotextile netting or other appropriate methodology.
- » Provision for wind should also be made on these slopes to ensure the fine grained soil is not removed.

7.4. Maintenance and duration

- » Rehabilitation will occur during construction, as areas for plant rehabilitation become available.
- » The rehabilitation period post construction is estimated to be over a period of 6 (minimum) to 12 months (maximum), or a time period specified by the Horticultural Landscape Contractor, particularly if planting of trees and shrubs occurs.
- » The rehabilitation phase (including post seeding maintenance) should be at least 6 months (depending on time of seeding and rainfall) to ensure establishment of plants with a minimum 80% cover achieved (excluding alien plant species).
- » If the plants have not established and the 80% is not achieved within the specified maintenance period, maintenance of these areas shall continue until at least 80% cover is achieved (excluding alien plant species).
- » Additional seeding may be necessary to achieve 80% cover.
- » Any plants that die during the maintenance period must be replaced.
- » Succession of natural plant species should be encouraged.

8. Conclusion

The Erosion Management Plan is a document to assist the contractor, the Developer and the ECO with guidelines on how to manage erosion. The implementation of management measures is not only good practice to ensure minimisation of degradation, but also necessary to ensure comply with legislative requirements. This document forms part of the EMP, and is required to be considered and adhered to during the design, construction, operation and decommissioning phases of the project.

9. References

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**APPENDIX D:
CONSTRUCTION WASTE GUIDELINE**

GUIDELINE FOR INTEGRATED MANAGEMENT OF CONSTRUCTION WASTE

Waste is defined in the National Environmental Management: Waste Act (Act No 59 of 2008) as follows:

"any substance, whether or not that substance can be reduced, re-used, recycled and recovered:

- (a) that is surplus, unwanted, rejected, discarded, abandoned or disposed of;*
- (b) which the generator has no further use of for (he purposes of production;*
- (c) that must be treated or disposed of; or*
- (d) that is identified as a waste by the Minister by notice in the Gazette,*

and includes waste generated by the mining, medical or other sector, but—

- (i) a by-product is not considered waste; and*
- (ii) any portion of waste, once re-used, recycled and recovered, ceases to be waste"*

An integrated approach to waste management on site is needed. Such an approach is illustrated in the figure below.

The Integrated Waste Management Approach to Waste



Source: <http://www.enviroserv.co.za/pages/content.asp?SectionId=496>

1. Waste Assessment

A detailed waste assessment is necessary to understand the waste types and volumes being produced. In order to achieve this, construction practices must be measured and analysed.

2. Waste Plan

A waste plan must be developed to provide appropriate solutions for managing the entire waste stream on site. The objective of the plan should be to reduce the volumes of waste to disposal and thereby to reduce the cost of management of the waste stream without compromising environmental standards. The plan should include recovery, re-use and recycle recommendations.

Construction Waste Management is the practice of reducing the actual waste that goes to the landfill site. Waste reduction is best met by recycling, and construction wastes offer several opportunities in this regard. In fact, 80% of the wastes found in construction waste piles are recyclable in some form or another. Wood, concrete, bricks, metals, glass and even paint offer several options for recycling.

There are three basic steps for construction waste management, i.e. Reduce, Reuse, and Recycle. **Reduce** is the prevention of the waste from arising and optimising material usage. Waste avoidance and waste reduction can be achieved through improved education and training - by improving efficiencies and by making staff environmentally aware.

Reuse is using existing materials instead of throwing these away. Reusing does not mean that it needs to be reused on the same construction site. Selling or donating waste materials to a third party is one option of construction waste management.

Recycle is somewhat limited since it only allows for those items that can be used on-site. The most important step for recycling of construction waste is on-site separation. Initially, this will take additional effort and training of construction personnel. Targets should be set for the levels of recycling. Once separation habits are established, on-site separation can be done at little or no additional cost.

3. What to Recycle

Before recycling construction waste, identify who will accept it. This is important in designating type of waste to separate, and in making arrangements for drop-off or delivery of materials. Materials that can be recycled include:

- » Cardboard and Paper
- » Wood

- » Metals
- » Plastics
- » Glass
- » Paints, Stains, Solvents and Sealants
- » Oil

4. Materials Separation

Successful recycling requires good clean uniform collections of single waste types. This is most effectively achieved by separating the waste streams close to source rather than at the landfill site. Containers for material recycling must be set up on site and clearly labelled. Construction personnel must be trained in material sorting policy, and bins must be monitored periodically to prevent waste mixing as a result of construction employees throwing rubbish into the bins.

Some materials will require bins or storage that protect these from rain. Other bins may be locked to prevent tampering.

5. Recycling and Waste Minimisation Guidelines

- » *Wood*
 - * Optimise building dimensions to correspond to standard wood dimensions in order to reduce the need for cutting.
 - * Store wood on level blocking under cover to minimize warping, twisting and waste.
- » *Metals*
 - * During construction, separate metals for recycling, including copper piping, wire, aluminium, iron and steel, nails and fasteners, galvanized roofing. It is critical to keep lead out of landfills because it could leach into groundwater.
- » *Cardboard and Paper*
 - * Avoid excessively packaged materials and supplies. However, be sure packaging is adequate to prevent damage and waste.
 - * As far as possible, use recyclable packaging.
 - * Separate cardboard waste, bundle, and store in a dry place.
 - * Minimise the number of blueprints and reproductions necessary during the design and construction process.
- » *Plastic*
 - * Avoid excessively packaged materials and supplies. However, be sure packaging is adequate to prevent damage and waste.
 - * As far as possible, use recyclable packaging.

Since more than 60 different types of plastic resins exist, the Plastics Federation of South Africa has adopted a voluntary number coding system for each category of plastics to aid in their sorting by material type for recycling (Bruyns et al, 2002). The most common resin types are itemised in Table 1.

Table 1: Identification System for Plastic

Id Number	Plastic Resin Type
1	PET (polyethylene terephthalate)
2	HDPE (high-density polyethylene)
3	PVC (polyvinyl chloride) or V (vinyl)
4	LDPE (low-density polyethylene)
5	PP (polypropylene)
6	PS (polystyrene)
7	Other (laminates, etc.)

» *Paints, Stains, Solvents and Sealants*

- * Unused materials should be taken to a hazardous waste collection facility.

6. On-site Management

Good supervision of the waste management programme on site is critical to success. Management of the entire on-site program is critical to ensure smooth operations.

7. Auditing and Control

The success of the waste plan is determined by measuring criteria such as waste volumes, cost recovery from recycling, cost of disposal. Recorded data can indicate the effect of training and education, or the need for education. It will provide trends and benchmarks for setting goals and standards. It will provide clear evidence of the success or otherwise of the plan. Finally, good record keeping and control, becomes a continuous waste assessment process, allowing the waste plan to be improved and adjusted as required.

8. Useful contacts:

<http://www.transpaco.co.za/page5.htm>

Transpaco, a manufacturing and distribution company operating extensively in the plastics and packaging industries, conducts plastic reclamation and recycling.

<http://www.jclenterprises.co.za/>

JCL Enterprises for plastic sales of quality recycled plastic materials as well as the recycling of plastic.

<http://www.rosefoundation.org.za/>

The Rose Foundation specialises in the collection and recycling of used motor (engine) oil.

Information Sources:

<http://www.greenbuilder.com/sourcebook/ConstructionWaste.html#Guidelines>

<http://www.enviroserv.co.za/pages/Content.asp?SectionID=587>

<http://www.enviroserv.co.za/pages/content.asp?SectionId=496>

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