PROPOSED WOLMARANSSTAD 75MW SOLAR ENERGY FACILITY, NORTH WEST PROVINCE

DEA Reference: 14/12/16/3/3/2/716

DRAFT ENVIRONMENTAL MANAGEMENT PROGRAMME

Submitted as part of the Final Environmental Impact
Assessment Report

April 2015

Prepared for:

Bluewave Capital SA (Pty) Ltd Unit EB05, Tannery Park, 23 Belmont Road, Rondebosch, 7700

Prepared by

UNIT 10, BLOCK 2 5 WOODLANDS DRIVE OFFICE PARK, CORNER WOODLANDS DRIVE & WESTERN SERVICE ROAD, WOODMEAD, GAUTENG PO BOX 148, SUNNINGHILL, 2157

TEL: +27 (0)11656 3237 FAX: +27 (0)86 684 0547

E-MAIL: INFO@SAVANNAHSA.COM

WWW.SAVANNAHSA.COM



PROJECT DETAILS

DEA Reference No. : 14/12/16/3/3/2/576

Title : Draft EMPr for the Proposed Wolmaransstad 75MW

Solar Energy Facility, North West Province

Authors : Savannah Environmental (Pty) Ltd

Steven Ingle Karen Jodas

Client : Bluewave Capital SA (Pty) Ltd

Report Status : Draft Environmental Management Programme

submitted as part of Draft EIA for public review

Revision : 0

When used as a reference this report should be cited as: Savannah Environmental (2015) Draft EMP: Proposed Wolmaransstad 75MW Solar Energy Facility, North West Province

COPYRIGHT RESERVED

This technical report has been produced for Bluewave Capital SA (Pty) Ltd. The intellectual property contained in this report remains vested in Savannah Environmental. No part of the report may be reproduced in any manner without written permission from Savannah Environmental (Pty) Ltd or Bluewave Capital SA (Pty) Ltd.

DEFINITIONS AND TERMINOLOGY

Alternatives: Alternatives are different means of meeting the general purpose and need of a proposed activity. Alternatives may include location or site alternatives, activity alternatives, process or technology alternatives, temporal alternatives or the 'do nothing' alternative.

Archaeological material: Remains resulting from human activities which are in a state of disuse and are in or on land and which are older than 100 years, including artefacts, human and hominid remains and artificial features and structures.

Cumulative impacts: The impact of an activity that in itself may not be significant, but may become significant when added to the existing and potential impacts eventuating from similar or diverse activities or undertakings in the area.

Direct impacts: Impacts that are caused directly by the activity and generally occur at the same time and at the place of the activity (e.g. noise generated by blasting operations on the site of the activity). These impacts are usually associated with the construction, operation or maintenance of an activity and are generally obvious and quantifiable

'Do nothing' alternative: The 'do nothing' alternative is the option of not undertaking the proposed activity or any of its alternatives. The 'do nothing' alternative also provides the baseline against which the impacts of other alternatives should be compared.

Drainage: A drainage line is a lower category or order of watercourse that does not have a clearly defined bed or bank. It carries water only during or immediately after periods of heavy rainfall i.e. non-perennial, and riparian vegetation may or may not be present

Endangered species: Taxa in danger of extinction and whose survival is unlikely if the causal factors continue operating. Included here are taxa whose numbers of individuals have been reduced to a critical level or whose habitats have been so drastically reduced that they are deemed to be in immediate danger of extinction.

Endemic: An "endemic" is a species that grows in a particular area (is endemic to that region) and has a restricted distribution. It is only found in a particular place. Whether something is endemic or not depends on the geographical boundaries of the area in question and the area can be defined at different scales.

Environment: the surroundings within which humans exist and that are made up of:

- i. The land, water and atmosphere of the earth;
- ii. Micro-organisms, plant and animal life;
- iii. Any part or combination of (i) and (ii) and the interrelationships among and between them; and
- iv. The physical, chemical, aesthetic and cultural properties and conditions of the foregoing that influence human health and well-being.

Environmental impact: An action or series of actions that have an effect on the environment.

Environmental impact assessment: Environmental Impact Assessment (EIA), as defined in the NEMA EIA Regulations and in relation to an application to which scoping must be applied, means the process of collecting, organising, analysing, interpreting and communicating information that is relevant to the consideration of that application.

Environmental management: Ensuring that environmental concerns are included in all stages of development, so that development is sustainable and does not exceed the carrying capacity of the environment.

Environmental management programme: An operational plan that organises and co-ordinates mitigation, rehabilitation and monitoring measures in order to guide the implementation of a proposal and its on-going maintenance after implementation.

Fossil: Mineralised bones of animals, shellfish, plants and marine animals. A trace fossil is the track or footprint of a fossil animal that is preserved in stone or consolidated sediment.

Heritage: That which is inherited and forms part of the National Estate (Historical places, objects, fossils as defined by the National Heritage Resources Act of 2000).

Indigenous: All biological organisms that occurred naturally within the study area prior to 1800

Indirect impacts: Indirect or induced changes that may occur as a result of the activity (e.g. the reduction of water in a stream that supply water to a reservoir that supply water to the activity). These types of impacts include all the potential impacts that do not manifest immediately when the activity is undertaken or which occur at a different place as a result of the activity.

Interested and affected party: Individuals or groups concerned with or affected by an activity and its consequences. These include the authorities, local communities, investors, work force, consumers, environmental interest groups and the general public.

Perennial and non-perennial: Perennial systems contain flow or standing water for all or a large proportion of any given year, while non-perennial systems are episodic or ephemeral and thus contains flows for short periods, such as a few hours or days in the case of drainage lines.

Riparian: the area of land adjacent to a stream or river that is influenced by stream-induced or related processes. Riparian areas which are saturated or flooded for prolonged periods would be considered wetlands and could be described as riparian wetlands. However, some riparian areas are not wetlands (e.g. an area where alluvium is periodically deposited by a stream during floods but which is well drained).

Photovoltaic effect: Electricity can be generated using photovoltaic solar panels which are comprised of individual photovoltaic cells that absorb solar energy to directly produce electricity. The absorbed solar radiation excites the electrons inside the cells and produces what is referred to as the Photovoltaic Effect.

Rare species: Taxa with small world populations that are not at present Endangered or Vulnerable, but are at risk as some unexpected threat could easily cause a critical decline. These taxa are usually localised within restricted geographical areas or habitats or are thinly scattered over a more extensive range. This category was termed Critically Rare by Hall and Veldhuis (1985) to distinguish it from the more generally used word "rare".

Red data species: Species listed in terms of the International Union for Conservation of Nature and Natural Resources (IUCN) Red List of Threatened Species, and/or in terms of the South African Red Data list. In terms of the South African Red Data list, species are classified as being extinct, endangered, vulnerable, rare, indeterminate, insufficiently known or not threatened (see other definitions within this glossary).

Significant impact: An impact that by its magnitude, duration, intensity, or probability of occurrence may have a notable effect on one or more aspects of the environment.

Watercourse: as per the National Water Act means -

(a) a river or spring;

- (b) a natural channel in which water flows regularly or intermittently;
- (c) a wetland, lake or dam into which, or from which, water flows; and
- (d) any collection of water which the Minister may, by notice in the Gazette, declare to be a watercourse, and a reference to a watercourse includes, where relevant, its bed and banks

Wetlands: land which is transitional between terrestrial and aquatic systems where the water table is usually at or near the surface, or the land is periodically covered with shallow water, and which under normal circumstances supports or would support vegetation typically adapted to life in saturated soil (Water Act 36 of 1998); land where an excess of water is the dominant factor determining the nature of the soil development and the types of plants and animals living at the soil surface (Cowardin et al., 1979).

TABLE OF CONTENTS

| | PAGE |
|-----|---|
| PRC | DJECT DETAILS CHAPTER 1 |
| 1. | 1. Activities and Components associated with the Solar Energy Facility 3 |
| _ | .2. Findings of the Environmental Impact Assessment |
| | RPOSE and OBJECTIVES OF THE EMPr CHAPTER 29 |
| | LEGISLATION APPLICABLE TO THE DEVELOPMENT CHAPTER 3 |
| | UCTURE OF THIS EMPr CHAPTER 4 |
| | .1 Project Team |
| | ES AND RESPONSIBILITIES CHAPTER 5 |
| 5 | .1 Roles and Responsibilities for the Construction Phase of the Solar |
| _ | Energy Facility |
| 5 | .2. Roles and Responsibilities for the Operation Phase of the Solar Energy |
| | Facility |
| | NAGEMENT PROGRAMME: PRE-CONSTRUCTION |
| • | ANNING & DESIGN) CHAPTER 6 |
| _ | .1 Objectives |
| U | BJECTIVE PD1 : Ensure the facility design responds to identified |
| _ | environmental constraints and opportunities |
| U | BJECTIVE PD2: The mitigation and possible negation of visual impacts |
| | associated with the planning of the Proposed Wolmaransstad 75MW Solar |
| _ | Energy Facility |
| O | BJECTIVE PD3: Ensure the selection of the best environmental option for the |
| _ | alignment of development areas, laydown areas and access roads 35 |
| | BJECTIVE PD4: Search and Rescue of All Translocatable Indigenous Plants. 37 |
| | BJECTIVE PD5: To ensure effective communication mechanisms |
| | BJECTIVE PD6: Enhancement of economic multiplier effects |
| | NAGEMENT PROGRAMME: CONSTRUCTION CHAPTER 7 |
| _ | .1 Objectives |
| | BJECTIVE C1: Securing the site and site establishment |
| O | BJECTIVE C2: Environmentally Sensitive Location Of Temporary Construction |
| _ | Equipment Camps On Site |
| O | BJECTIVE C2: Minimise loss and disturbance to mammals, reptiles and |
| _ | amphibians45 |
| | BJECTIVE C3: Minimise impact on avifauna |
| O | BJECTIVE C4: Ensure prevention of erosion through effective run-off control |
| _ | |
| | BJECTIVE C5: Conservation of topsoil |
| | BJECTIVE C6: Manage and reduce the impact of invasive vegetation 50 |
| O | BJECTIVE C8: Appropriate management of the construction site and |
| | construction workers |
| 0 | BJECTIVE C9: Maximise local employment and business opportunities |
| | associated with the construction phase 54 |

Table of Contents Page vi

| | OBJECTIVE C10: Minimise impacts related to traffic management | |
|---|--|------|
| | transportation of equipment and materials to site (Tra | |
| | Management and Transportation Plan) | |
| | OBJECTIVE C11: To avoid or reduce the possibility of the increase in crime | |
| | safety and security issues during the construction phase | . 60 |
| | OBJECTIVE C12: Management of dust, vehicle emissions and damage to ro | ads |
| | | . 62 |
| | OBJECTIVE C13: Limit impacts on heritage resources | . 63 |
| | OBJECTIVE C14: The mitigation and possible negation of visual impa | acts |
| | associated with the construction of the Propo | sed |
| | Wolmaransstad 75MW Solar Energy Facility | . 64 |
| | OBJECTIVE C15: Appropriate handling and management of waste | . 66 |
| | OBJECTIVE C16: Appropriate handling and storage of chemicals, hazard | ous |
| | substances | . 68 |
| | OBJECTIVE C17 : To avoid and/or minimise the potential risk of increased v | /eld |
| | fires during the construction phase | . 70 |
| | OBJECTIVE C18: Effective management of concrete batching plants (if requir | ed) |
| | | . 71 |
| | 6.2 Detailing Method Statements | . 74 |
| | OBJECTIVE C19: Ensure all construction activities are undertaken with | the |
| | appropriate level of environmental awareness to minimise environme | nta |
| | risk | 74 |
| | 6.3 Awareness and Competence: Construction Phase of the Solar Ene | ergy |
| | Facility | . 76 |
| | OBJECTIVE C20: To ensure all construction personnel have the appropr | iate |
| | level of environmental awareness and competence to ensure contin | uec |
| | environmental due diligence and on-going minimisation of environme | nta |
| | harm | 76 |
| | 6.3.1 Environmental Awareness Training | 77 |
| | 6.3.2 Induction Training | |
| | 6.3.3 Toolbox Talks | 77 |
| | 6.4 Monitoring Programme: Construction Phase | . 78 |
| | OBJECTIVE C21: To monitor the performance of the control strategies emplo | |
| | against environmental objectives and standards | - |
| | 6.4.1 Non-Conformance Reports | |
| | 6.4.2 Monitoring Reports | |
| | 6.4.3 Final Audit Report | |
| Μ | ANAGEMENT PROGRAMME: REHABILITATION CHAPTER 7 | |
| | 7.1. Objectives | |
| | OBJECTIVE R1: Ensure appropriate rehabilitation of disturbed areas such t | |
| | residual environmental impacts are remediated or curtailed | |
| Μ | ANAGEMENT PROGRAMME: OPERATION CHAPTER 8 | |
| | 8.1. Objectives | |

Table of Contents Page vii

| OBJECTIVE OP1: Protection of indigenous natural vegetation, fauna and |
|--|
| maintenance of rehabilitation85 |
| OBJECTIVE OP2: Manage and reduce the impact of invasive vegetation 86 |
| OBJECTIVE OP3: The mitigation and possible negation of visual impacts |
| associated with the operation of the Proposed Wolmaransstad 75MW Solar |
| Energy Facility 88 |
| OBJECTIVE OP4: Minimise dust and air emissions |
| OBJECTIVE OP5: Ensure the implementation of an appropriate fire management |
| plan during the operation phase91 |
| OBJECTIVE OP6: Maximise local employment and business opportunities |
| associated with the operational phase92 |
| OBJECTIVE OP7: Appropriate handling and management of waste |
| OBJECTIVE OP8: To avoid and or minimise the potential impacts of safety, |
| noise and dust and damage to roads during the operational phase 95 |
| OBJECTIVE OP9: To avoid and or minimise the potential impacts due to |
| cleaning of the PV panels using water96 |
| MANAGEMENT PROGRAMME: DECOMMISSIONING CHAPTER 9 |
| 9.1. Site Preparation |
| 9.2 Disassemble Infrastructure |
| OBJECTIVE D1: To avoid and or minimise the potential impacts associated with |
| the decommissioning phase |
| OBJECTIVE D2: The mitigation and possible visual impacts of the |
| Wolmaransstad 75MW Solar Energy Facility99 |
| FINALISATION OF THE EMPR CHAPTER 10 |

Table of Contents Page viii

Appendices:

Appendix A: Grievance Mechanism for Public Complaints and Issues

Table of Contents Page ix

PROJECT DETAILS

CHAPTER 1

Bluewave Capital SA (Pty) Ltd (hereafter referred to as Bluewave) a Solar Developer, is proposing the establishment of a commercial solar electricity generating facility and associated infrastructure situated north-west of the town of Wolmaransstad, within the North West Province. The proposed project will have a maximum contracted capacity of up to 75 megawatts (MW) and will be known as the Wolmaransstad 75MW Solar Energy Facility.

The proposed Wolmaransstad 75MW Solar Energy Facility will make use of photovoltaic (PV) technology with a generating capacity of up to 75MW and will comprise of the following infrastructure:

- » Photovoltaic (PV) panels of between 4m 6m in height (fixed or tracking technology) with a contracted capacity of up to 75MW
- » Mounting structures to be either rammed steel piles or piles with premanufactured concrete footing to support the PV panels
- » Cabling between the project components, to be lain in trenches ∼ 1-2m deep
- \rightarrow Power inverters between the PV arrays (± 4.5 m²)
- » Overhead power line to evacuate the power into the Eskom grid via the existing Goat DS 132/88kV Substation or the Wolmaransstad Municipality 88/11kV Substation
- » Main and internal access roads (up to 7m wide)
- » Water storage facility/ reservoir
- » Office, workshop area for maintenance and storage
- » Temporary laydown area
- » Perimeter fencing

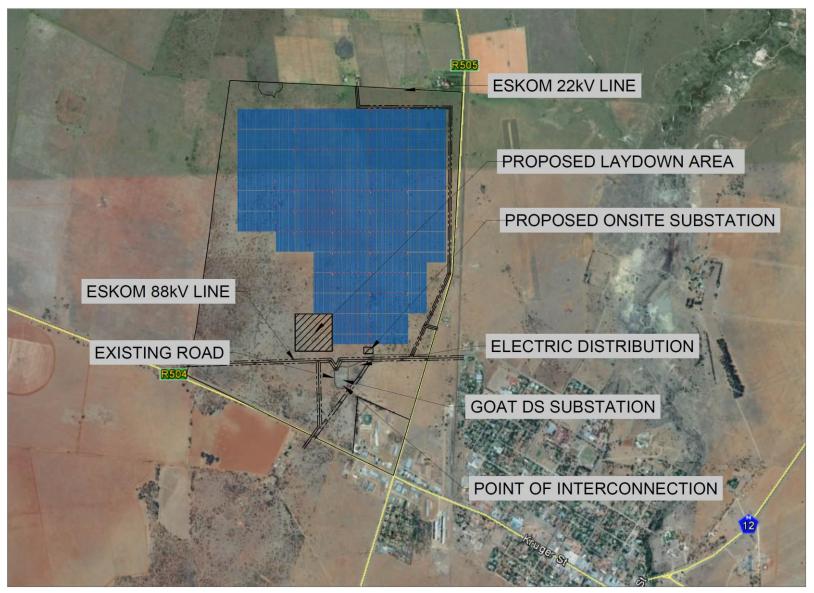


Figure 1.1: Locality map showing the layout plan for the proposed Wolmaransstad 75MW Solar Energy Facility

1.1. Activities and Components associated with the Solar Energy Facility

In order to construct the solar energy facility and its associated infrastructure, a series of activities will need to be undertaken during the design, pre-construction, construction, operation, and decommissioning phases which are discussed in more detail below.

1.1.1 Design and Pre-Construction Phase

Conduct Surveys

Prior to initiating construction, a number of surveys will be required including, but not limited to confirmation of the micro-siting footprint (i.e. the precise location of the PV panels, substation and the plant's associated infrastructure) and a geotechnical survey. Geotechnical surveys are executed by geotechnical engineers and geologists to acquire information regarding the physical characteristics of soil and rocks underlying a proposed site. The purpose is to design earthworks and foundations for structures and to execute earthwork repairs necessitated due to changes in the subsurface environment.

1.1.2 Construction Phase

Procurement and employment: **Procurement and employment:** proposed Wolmaransstad 75MW Solar Energy Facility is likely to create approximately 500 employment opportunities depending on the final design. Of this 60% of the opportunities (300 employees) will be available to low-skilled workers (construction labourers, security staff etc.), 10% (50 employees) to semiskilled workers (drivers, equipment operators etc.), and 30% (150 employees) to (engineers, land surveyors, personnel project managers Approximately 70% of jobs will be sourced from local communities. The injection of income into the area in the form of wages will represent a significant opportunity for the local economy and businesses in the Wolmaransstad area. The majority of the employment opportunities, specifically the low and semi-skilled opportunities, are likely to be available to residents of Wolmaransstad and surrounding areas. The majority of the beneficiaries are likely to be historically disadvantaged (HD) members of the community, representing a significant positive social benefit in an area where unemployment is in the region of 33%.

The construction phase will entail a series of activities including:

Undertake Site Preparation: Site preparation involves construction of new access roads and improvement of existing on-site construction access roads with compacted native soil, installation of drainage crossings, setup of construction

staging areas, stormwater management work, preparation of land areas for array installation, and other activities needed before installation of the solar arrays can begin. The work would involve trimming of vegetation, selected compacting and grading, and setup of modular offices and other construction facilities.

The PV arrays require a relatively level and stable surface for safe and effective installation. Topographic, geotechnical, and hydrologic studies will be used to determine the necessary grading and compaction.

Trenching would occur within each array to bury the electrical cables. The trenches would be up to $\sim 1.8 m$ in width and 2 m deep, for a total combined length of approximately 10 km. Minimal ground disturbance may occur within the trenched corridors to restore them after soil has been replaced in the trenches, so that the corridor can conform to the existing surface contours.

Transport of Components and Construction Equipment to Site: The components for the proposed facility will be transported to site by road. For the proposed Wolmaransstad 75MW Solar Energy Facility, transport of components would occur via the N12 from the direction of suppliers/distributors in Gauteng. Some of the substation components may be defined as abnormal loads in terms of the Road Traffic Act (Act No. 29 of 1989) by virtue of the dimensional limitations (i.e. size and weight). The typical civil engineering construction equipment will need to be brought to the site (e.g. excavators, trucks, graders, compaction equipment, cement trucks, etc.), as well as the components required for the establishment of the substation and power line.

Establishment of Construction Equipment Camp: Once the required equipment has been transported to site, a construction equipment camp will need to be established for each phase. The purpose of this camp is to confine activities and storage of equipment to one designated area to limit the potential ecological impacts associated with each phase of the project. The laydown area(s) will be used for assembly purposes and the general placement/storage of construction equipment. The storage of fuel for the on-site construction vehicles and equipment will need to be secured in a temporary bunded facility at the construction camp, so as to prevent the possibility of leakages and soil contamination. It is anticipated that not more than 20 000 litres of fuel stored on site at one time for the refuelling of vehicles and machinery will be required. Fuel stored on site will be stored in a steel tank/s within a secured and bunded area.

Construction crew accommodation: The majority of construction workers are likely to be accommodated in Wolmaransstad and no construction workers are required to be temporarily housed on site. It is anticipated that construction crews

will be transported to site at the start of each working day and from the site at the end of each working day.

Installation of the PV Power Plant: The construction phase involves installation of the solar PV panels and the entire necessary structural and electrical infrastructure to make the proposed Wolmaransstad 75MW Solar Energy Facility project operational. In addition, preparation of the soil and improvement of the access roads would continue throughout the majority of the construction process. For array installation, typically vertical support posts are driven into the ground. Depending on the results of the geotechnical report a different foundation method, such as screw pile, helical pile, micropile or drilled post/pile could be used. The posts will hold the support structures (tables) on which PV modules would be mounted. Brackets attach the PV modules to the tables. Trenches are dug for the underground AC and DC cabling and the foundations of the inverter enclosures and transformers are prepared. While cables are being laid and combiner boxes are being installed, the PV tables are erected. Wire harnesses connect the PV modules to the electrical collection systems. Underground cables and overhead circuits connect the multiple inverters to the on-site substation.

Establishment of Ancillary Infrastructure: Ancillary infrastructure for the project will include a workshop, construction and operational laydown areas and an office. Temporary construction phase laydown areas are planned to be situated in areas of approximately 2ha-3ha on the periphery of the PV arrays and will include the construction camp. The establishment of these areas/facilities/ buildings will require the clearing of vegetation and levelling of the development site and the excavation of foundations prior to construction.

- » Construct on-site substation and undertake internal electrical reticulation: New internal electrical reticulation will be required in order to connect the proposed facility to the on-site substation. A substation is constructed in the following simplified sequence:
- » Step 1: Survey the area
- » Step 2: Final design of the substation and placement of the infrastructure
- » Step 3: Vegetation clearance and construction of access roads (where required)
- » Step 4: Construction of foundations
- » Step 5: Assembly and erection of infrastructure on site
- » Step 6: Connect conductors
- » Step 7: Rehabilitation of disturbed area and protection of erosion sensitive areas
- » Step 8: Continued maintenance

The expected lifespan of the proposed on-site substation associated with the facility is anticipated to be in line with the economic life of the PV project (in excess of 20 years with continued maintenance). During the life-span of the substation, ongoing maintenance is performed and inspections are undertaken by Eskom.

Construct Access and Internal Roads: The project site is bordered by the R504 to the south and the R505 to the east. Existing gravel roads branch off of these main roads and provide direct access to the site as well as the existing Goat DS Substation. Internal access roads of up to 7m in width will be required. It is not envisaged that any new access roads will be required to be constructed in order to access the site. However, internal access roads will be required to access the individual components within the facility during construction and operation. Where necessary, it may be required, in some areas, to strip off the existing vegetation and level the exposed ground surface to form an access track surface. The final layout of the access roads will be determined following the identification of site related sensitivities.

Undertake Site Rehabilitation: As construction is completed in an area, and as all construction equipment is removed from the project site, the site must be rehabilitated where practical and reasonable.

1.1.3 Operational Phase

The Wolmaransstad 75MW Solar Energy Facility is expected to be operational for a minimum of 20 years, with an opportunity for a lifetime of 50 years or more with continuous equipment replacement and repowering. The project will operate continuously, 7 days a week, during daylight hours. While the project will be largely self-sufficient upon completion of construction, monitoring and periodic, as needed maintenance activities will be required. Key elements of the Operation and Maintenance plan include monitoring and reporting the performance of the project, conducting preventative and corrective maintenance, receiving visitors, and maintaining security of the project. The operational phase will create up to 50 full-time employment positions. No large scale energy storage mechanisms for the facility which would allow for continued generation at night or on cloudy days are proposed.

1.1.4 Decommissioning Phase

Depending on the continued economic viability of the facility following the initial 20-year operational period, the project will either be decommissioned or the operational phase will be extended. If it is deemed financially viable to extend the operational phase, existing components would either continue to operate or be dissembled and replaced with new, more efficient technology/infrastructure

available at that time. However, if the decision is made to decommission the facility, the activities explained below will form part of the project scope.

When the project is ultimately decommissioned, the equipment to be removed will depend on the proposed land use for the site at that time. For example, depending on the power needs at the time of decommissioning, the on-site substation could remain for use by the utility or other industrial activity. Below is a discussion of expected decommissioning activities.

Site Preparation: Site preparation activities will include confirming the integrity of the access to the site to accommodate the required decommissioning equipment.

Disassemble and Remove Existing Components: All above ground facilities that are not intended for future use at the site will be removed. Underground equipment (e.g. foundation, wiring) will either be removed, or cut off 1m below the ground surface, and the surface restored to the original contours. Much of the above ground wire, steel, and PV panels of which the system is comprised are recyclable materials and would be recycled to the extent feasible. The components of the plant would be deconstructed and recycled or disposed of in accordance with regulatory requirements. The site will be rehabilitated and can be returned to the agricultural or other beneficial land-use.

1.2. Findings of the Environmental Impact Assessment

From the assessment of potential impacts undertaken within this EIA, it is concluded that there are no environmental fatal flaws associated with the proposed site identified for the development of the proposed Wolmaransstad 75MW Solar Energy Facility. Potential environmental impacts and some areas of high sensitivity were however identified. In summary, the most significant environmental impacts associated with the project, as identified through the EIA, include:

- » Potential impacts on flora and fauna
- » Potential impacts on the local soils, land capability and agricultural potential of the site
- » Potential visual impacts
- » Potential heritage impacts
- » Potential social and economic impacts

Details regarding each of the abovementioned impacts are included in the management programmes in the chapters to follow.

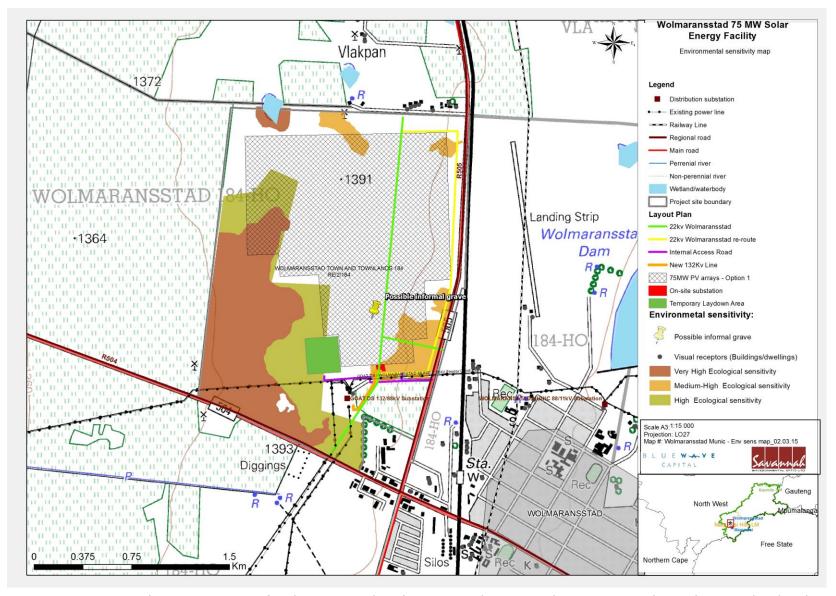


Figure 1.2: Environmental Sensitivity map for the proposed Wolmaransstad 75MW Solar Energy Facility indicating the development footprint / layout

Conclusions and Recommendations Page 8

PURPOSE AND OBJECTIVES OF THE EMPR

CHAPTER 2

An Environmental Management Programme (EMPr) is defined as "an environmental management tool used to ensure that undue or reasonably avoidable adverse impacts associated with the planning, construction, operation and decommissioning of a project are avoided or mitigated, and that the positive benefits of the projects are enhanced." The objective of this EMPr is to provide consistent information and guidance for implementing the management and monitoring measures established in the permitting process and help achieve environmental policy goals. The purpose of an EMPr is to ensure continuous improvement of environmental performance, reducing negative impacts and enhancing positive effects during the construction and operation of the facility. An effective EMPr is concerned with both the immediate outcome as well as the long-term impacts of the project.

The EMPr provides specific environmental guidance for the construction and operation phases of a project, and is intended to manage and mitigate construction and operation activities so that unnecessary or preventable environmental impacts do not result. These impacts range from those incurred during start up (i.e. site clearing and site establishment), during the construction activities themselves (i.e. erosion, noise, dust, and visual impacts), during site rehabilitation (i.e. soil stabilisation, re-vegetation), during operation and during decommissioning (i.e. similar to construction phase activities).

This Environmental Management Programme has been compiled for the design, construction and operation of the Wolmaransstad 75MW Solar Energy Facility. This EMPr is applicable to all employees and contractors working on the preconstruction, construction, and operation and maintenance phases of the project. The document will be adhered to, updated as relevant throughout the project life cycle.

This EMPr has been compiled in accordance with Section 33 of the EIA Regulations and will be further developed in terms of specific requirements listed in any authorisations issued for the proposed project. The EMPr has been developed as a set of environmental specifications (i.e. principles of environmental management), which are appropriately contextualised to provide clear guidance in terms of the on-site implementation of these specifications (i.e. on-site contextualisation is provided through the inclusion of various monitoring and implementation tools).

¹ Provincial Government Northern Cape, Department of Environmental Affairs and Development Planning: *Guideline for Environmental Management Plans*. 2005

This EMPr has the following objectives:

- Outline mitigation measures and environmental specifications which are required to be implemented for the planning, construction and rehabilitation, operation, and decommissioning phases of the project in order to manage and minimise the extent of potential environmental impacts associated with the facility.
- » Ensure that all the phases of the project do not result in undue or reasonably avoidable adverse environmental impacts, and ensure that any potential environmental benefits are enhanced.
- » Identify entities responsible for the implementation of the measures and outline functions and responsibilities.
- » Propose mechanisms and frequency for monitoring compliance, and preventing long-term or permanent environmental degradation.
- » Facilitate appropriate and proactive responses to unforeseen events or changes in project implementation that was not considered in the EIA process.

The management and mitigation measures identified within the Environmental Impact Assessment (EIA) process are systematically addressed in this EMPr, and ensure the minimisation of adverse environmental impacts to an acceptable level.

The developer must ensure that the implementation of the project complies with the requirements of all environmental authorisations, permits, and obligations emanating from relevant environmental legislation. This obligation is partly met through the development and the implementation of this EMPr and through its integration into the contract documentation. Since this EMPr is part of the EIA process for the Wolmaransstad 75MW Solar Energy Facility, it is important that this document be read in conjunction with the final Scoping and EIA Reports compiled for this project. This will contextualise the EMPr and enable a thorough understanding of its role and purpose in the integrated environmental management process. Should there be a conflict of interpretation between this EMPr and the environmental authorisation, the stipulations in the environmental authorisation shall prevail over that of the EMPr, unless otherwise agreed by the authorities in writing. Similarly, any provisions in legislation overrule any provisions or interpretations within this EMPr.

This EMPr shall be binding on all the parties involved in the construction and operational phases of the project, and shall be enforceable at all levels of contract and operational management within the project. The document will be adhered to, and updated as relevant throughout the project life cycle.

KEY LEGISLATION APPLICABLE TO THE DEVELOPMENT CHAPTER 3

The following legislation and guidelines have informed the scope and content of this EMPr:

- » National Environmental Management Act (Act No. 107 of 1998)
- » EIA Regulations, published under Chapter 5 of the NEMA (GNR R543 in Government Gazette 33306 of 18 June 2010)
- » Guidelines published in terms of the NEMA EIA Regulations, in particular:
 - * Companion to the National Environmental Management Act (NEMA) Environmental Impact Assessment (EIA) Regulations of 2010 (Draft Guideline; DEA, 2010)
 - * Public Participation in the EIA Process (DEA, 2010)
 - * Integrated Environmental Management Information Series (published by DEA)
- » Dr Kenneth Kaunda District Municipality Integrated Development Plan (IDP) (2013/2014)
- » Maquassi Hills Draft Integrated Development Plan (2014-2016)
- » International guidelines the Equator Principles and the International Finance Corporation and World Bank Guidelines.

Several other Acts, standards or guidelines have also informed the project process and the scope of issues assessed in this report. A listing of relevant legislation is provided in Table 3.1 and Table 3.2.

Table 3.1: Relevant legislative permitting requirements applicable to the proposed Wolmaransstad 75MW Solar Energy Facility

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|---|---|---|--|
| National Legislation | | | |
| National Environmental Management Act (Act No 107 of 1998) | The EIA Regulations have been promulgated in terms of Chapter 5 of the Act. Listed activities which may not commence without an environmental authorisation are identified within these Regulations. | Department of Environmental Affairs - competent authority | The listed activities triggered by the proposed solar energy facility have been identified and assessed in the EIA process being undertaken (i.e. Scoping and EIA). |
| | In terms of S24(1) of NEMA, the potential impact on the environment associated with these listed activities must be assessed and reported on to the competent authority charged by NEMA with granting of the relevant environmental authorisation. In terms of GN R543, R544, R545 and R546 of 18 June 2010, a Scoping and EIA Process is required to be undertaken for the proposed project. | North West Department of Economic Development, Environment and Tourism (DEDET) - commenting authority | This EIA Report will be submitted to the competent and commenting authority in support of the application for authorisation. |
| National Environmental Management Act (Act No 107 of 1998) | In terms of the Duty of Care Provision in S28(1) the project proponent must ensure that reasonable measures are taken throughout the life cycle of this project to ensure that any pollution or degradation of the environment associated with this project is avoided, stopped or minimised. In terms of NEMA, it has become the legal duty of a project proponent to consider a project holistically, and to consider the cumulative effect of a variety of impacts. | Department of Environmental Affairs | While no permitting or licensing requirements arise directly by virtue of the proposed project, this section has found application during the EIA Phase through the consideration of potential impacts (cumulative, direct, and indirect). It will continue to apply throughout the life cycle of the project. |
| Environment Conservation Act (Act No 73 of 1989) | National Noise Control Regulations (GN R154 dated 10 January 1992) | Department of Environmental Affairs | Noise impacts are expected to be associated with the construction |

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|--|---|--|--|
| | | | phase of the project and are not likely to present a significant intrusion to the local community. Therefore there is no requirement for a noise permit in terms of the legislation. On-site activities should be limited to 6:00am - 6:00pm, Monday - Saturday (excluding public holidays). Should activities need to be undertaken outside of these times, the surrounding communities will need to be notified and appropriate approval will be obtained from DEA and the Local Municipality. |
| National Water Act (Act No 36 of 1998) | Water uses under S21 of the Act must be licensed, unless such water use falls into one of the categories listed in S22 of the Act or falls under the general authorisation (and then registration of the water use is required). Consumptive water uses may include the taking of water from a water resource and storage - Sections 21a and b. Non-consumptive water uses may include impeding or diverting of flow in a water course - Section 21c; | Department of Water Affairs Provincial Department of Water Affairs | A water use license (WUL) is required to be obtained if wetlands or drainage lines are impacted on, or if infrastructure lies within 500m of wetland features or the regulated area of a watercourse (being the riparian zone or the 1:100yr floodline whichever is greatest). |

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|--|---|--|--|
| | and altering of bed, banks or characteristics of a watercourse - Section 21i. | | Should water be extracted from groundwater/ a borehole on site for use within the facility, a water use license will be required in terms of Section 21(a) and 21 (b) of the National Water Act. |
| | A mining permit or mining right may be required where a mineral in question is to be mined (e.g. materials from a borrow pit) in accordance with the provisions of the Act. Requirements for Environmental Management Programmes and Environmental Management Plans are set out in S39 of the Act. S53 Department of Mineral Resources: Approval from the Department of Mineral Resources (DMR) may be required to use land surface contrary to the objects of the Act in terms of section 53 of the Mineral and Petroleum Resources Development Act, (Act No 28 of 2002): In terms of the Act approval from the Minister of Mineral Resources is required to ensure that proposed activities do not sterilise a mineral resource that might occur on site. | Department of Mineral Resources | As no borrow pits are expected to be required for the construction of the facility, no mining permit or right is required to be obtained. A Section 53 application will be submitted the relevant DMR office. |
| National Environmental Management: Air Quality Act (Act No 39 of 2004) | Measures in respect of dust control (S32) and National Dust Control Regulations of November 2013. Measures to control noise (S34) - no regulations | Department of Environmental Affairs | No permitting or licensing requirements arise from this legislation. However, National, provincial and local ambient air |

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|---|---|-----------------------|--|
| | promulgated yet. | | quality standards (S9 - 10 & S11) to be considered. Measures in respect of dust control (S32) and the National Dust Control Regulations of November 2013. The Act provides that an air quality officer may require any person to submit an atmospheric impact report if there is reasonable suspicion that the person has failed to comply with the Act. |
| National Heritage Resources Act (Act No 25 of 1999) | Stipulates assessment criteria and categories of heritage resources according to their significance (S7). Provides for the protection of all archaeological and palaeontological sites, and meteorites (S35). Provides for the conservation and care of cemeteries and graves by SAHRA where this is not the responsibility of any other authority (S36). Lists activities which require developers any person who intends to undertake to notify the responsible heritage resources authority and furnish it with details regarding the location, nature, and extent of the proposed development (S38). | | |

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|---|--|-----------------------|---|
| | » Requires the compilation of a Conservation Management Plan as well as a permit from SAHRA for the presentation of archaeological sites as part of tourism attraction (S44). | | |
| National Environmental Management: Biodiversity Act (Act No 10 of 2004) | Provides for the MEC/Minister to identify any process or activity in such a listed ecosystem as a threatening process (S53) A list of threatened and protected species has been published in terms of S 56(1) - Government Gazette 29657. Three government notices have been published, i.e. GN R 150 (Commencement of Threatened and Protected Species Regulations, 2007), GN R 151 (Lists of critically endangered, vulnerable and protected species) and GN R 152 (Threatened or Protected Species Regulations). Provides for listing threatened or protected ecosystems, in one of four categories: critically endangered (CR), endangered (EN), vulnerable (VU) or protected. The first national list of threatened terrestrial ecosystems has been gazetted, together with supporting information on the listing process including the purpose and rationale for listing ecosystems, the criteria used to identify listed ecosystems, the implications of listing ecosystems, and summary statistics and national maps of listed ecosystems (National Environmental Management: Biodiversity Act: National list of ecosystems that are threatened | · | Under this Act, a permit would be required for any activity which is of a nature that may negatively impact on the survival of a listed protected species. An ecological study has been undertaken as part of the EIA Phase. As such the potential occurrence of critically endangered, endangered, vulnerable, and protected species and the potential for them to be affected has been considered. |

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|--|--|---------------------------------|--|
| | and in need of protection, (G 34809, GN 1002),9 December 2011).This Act also regulates alien and invader species. | | |
| Conservation of Agricultural Resources Act (Act No 43 of 1983) | Prohibition of the spreading of weeds (S5) Classification of categories of weeds & invader plants (Regulation 15 of GN R1048) & restrictions in terms of where these species may occur. Requirement & methods to implement control measures for alien and invasive plant species (Regulation 15E of GN R1048). | Department of Agriculture | This Act will find application throughout the life cycle of the project. In this regard, soil erosion prevention and soil conservation strategies must be developed and implemented. In addition, a weed control and management plan must be implemented. The permission of agricultural authorities will be required if the Project requires the draining of vleis, marshes or water sponges on land outside urban areas. There are none for this project. |
| National Forests Act (Act No. 84 of 1998) | According to this Act, the Minister may declare a tree, group of trees, woodland or a species of trees as protected. The prohibitions provide that 'no person may cut, damage, disturb, destroy or remove any protected tree, or collect, remove, transport, export, purchase, sell, donate or in any other manner acquire or dispose of any protected tree, except under a licence granted by the | National Department of Forestry | A licence is required for the removal of protected trees. Protected trees have been identified on the site and will be affected by the proposed project. A permit for the removal or relocation of the trees will be required to be obtained from |

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|---|--|-----------------------|---|
| | Minister'. | | DAFF. |
| National Veld and Forest Fire Act (Act 101 of 1998) | In terms of S12 the applicant must ensure that the firebreak is wide and long enough to have a reasonable chance of preventing the fire from spreading, not causing erosion, and is reasonably free of inflammable material. In terms of S17, the applicant must have such equipment, protective clothing, and trained personnel for extinguishing fires. | Agriculture, Forestry | |
| Hazardous Substances Act (Act No 15 of 1973) | This Act regulates the control of substances that may cause injury, or ill health, or death due to their toxic, corrosive, irritant, strongly sensitising or inflammable nature or the generation of pressure thereby in certain instances and for the control of certain electronic products. To provide for the rating of such substances or products in relation to the degree of danger; to provide for the prohibition and control of the importation, manufacture, sale, use, operation, modification, disposal or dumping of such substances and products. Group I and II: Any substance or mixture of a substance that might by reason of its toxic, corrosive etc, nature or because it generates pressure through decomposition, heat or other means, cause extreme risk of injury etc., can be declared as Group I or Group II substance Group IV: any electronic product; and | Department of Health | It is necessary to identify and list all the Group I, II, III, and IV hazardous substances that may be on the site and in what operational context they are used, stored or handled. If applicable, a license is required to be obtained from the Department of Health. |

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|---|--|--|---|
| | Group V: any radioactive material. The use, conveyance, or storage of any hazardous substance (such as distillate fuel) is prohibited without an appropriate license being in force. | | |
| Development Facilitation Act (Act No 67 of 1995) | Provides for the overall framework and administrative structures for planning throughout the Republic. S(2-4) provide general principles for land development and conflict resolution. | Local Municipality | The applicant must submit a land development application in the prescribed manner and form as provided for in the Act. A land development applicant who wishes to establish a land development area must comply with procedures set out in the Act. |
| National Environmental Management: Waste Act, 2008 (Act No. 59 of 2008) | The Minister may by notice in the Gazette publish a list of waste management activities that have, or are likely to have, a detrimental effect on the environment. | • | As no waste disposal site is to be associated with the proposed project, no permit is required in this regard. |
| | The Minister may amend the list by – » Adding other waste management activities to the list. » Removing waste management activities from the list. » Making other changes to the particulars on the list. In terms of the Regulations published in terms of this Act (GN 921), A Basic Assessment or Environmental Impact Assessment is required to be | North West Department of Economic Development, Environment and Tourism (DEDET) (general waste) | General waste handling, storage and disposal during construction and operation is required to be undertaken in accordance with the requirements of the Act, as detailed in the EMP. The DWAF (1998) Waste Management Series. Minimum Requirements for the Handling, Classification and Disposal of Hazardous Waste will also need to be considered. |

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|--|--|---|--|
| | undertaken for identified listed activities. Any person who stores waste must at least take steps, unless otherwise provided by this Act, to ensure that: The containers in which any waste is stored, are intact and not corroded or in any other way rendered unlit for the safe storage of waste. Adequate measures are taken to prevent accidental spillage or leaking. The waste cannot be blown away. Nuisances such as odour, visual impacts and breeding of vectors do not arise; and Pollution of the environment and harm to health are prevented. | | The volumes of solid waste to be generated and stored on the site during construction and operation of the facility will not require a waste license (provided these remain below the prescribed thresholds). The contractor's camp will result in sewage and grey water handling. Sewage is regarded as hazardous waste in terms of this Act. |
| Subdivision of Agricultural Land Act (Act No 70 of 1970) | Details land subdivision requirements and procedures. Applies for subdivision of all agricultural land in the country | Department of Agriculture | Subdivision of land may be required in terms of S24 and S17 of the Act. |
| National Road Traffic Act (Act No 93 of 1996) | The technical recommendations for highways (TRH 11): "Draft Guidelines for Granting of Exemption Permits for the Conveyance of Abnormal Loads and for other Events on Public Roads" outline the rules and conditions which apply to the transport of abnormal loads and vehicles on public roads and the detailed procedures to be followed in applying for exemption permits are described and discussed. Legal axle load limits and the restrictions imposed on abnormally heavy loads are | National Roads Agency Limited (national roads) » Provincial | An abnormal load/vehicle permit may be required to transport the various components to site for construction. These include route clearances and permits will be required for vehicles carrying abnormally heavy or abnormally dimensioned loads. Transport vehicles exceeding the dimensional limitations (length) of 22m. Depending on the trailer |

| Legislation | Applicable Requirements | Relevant Authority | Compliance Requirements |
|--|--|--|--|
| | discussed in relation to the damaging effect on road pavements, bridges, and culverts. The general conditions, limitations, and escort requirements for abnormally dimensioned loads and vehicles are also discussed and reference is made to speed restrictions, power/mass ratio, mass distribution, and general operating conditions for abnormal loads and vehicles. Provision is also made for the granting of permits for all other exemptions from the requirements of the National Road Traffic Act and the relevant Regulations. | | configuration and height when loaded, some of the power station components may not meet specified dimensional limitations (height and width). |
| | Provincial Legislation | | |
| Transvaal Nature Conservation Ordinance, No. 12 of 1983 Note: The North West Biodiversity Conservation Bill was published for comments under Notice Nr. 394, Provincial Gazette 6719, dated 23 December 2009 | » Lists plant and animal species as protected | North West Department of Economic Development, Environment and Tourism | A collection/destruction permit must be obtained from DEDET for the removal of any protected plant species found on site. Additionally, a permit for the disturbance or destruction of indigenous species must be applied for. |

Table 4.2: Standards and guidelines applicable to the solar energy facility

| Theme | Standard/Guidelines | Summary |
|-------|---|--|
| Air | South African National Standard (SANS) 69 | Framework for setting and implementing national ambient air quality standards |
| | SANS 1929: Ambient Air Quality | Sets limits for common pollutants |
| Noise | SANS 10328:2003: Methods for Environmental Noise Impact Assessments | General procedure used to determine the noise impact |
| | SANS 10103:2008: The Measurement and Rating of Environmental Noise with Respect to Land Use, Health, Annoyance and Speech Communication | Provides noise impact criteria |
| | National Noise Control Regulations | Provides noise impact criteria |
| | SANS 10210: Calculating and Predicting Road Traffic Noise | Provides guidelines for traffic noise levels |
| Waste | DWAF (1998) Waste Management Series. Minimum Requirements for the Handling, Classification and Disposal of Hazardous Waste | DWAF Minimum Requirements |
| | National Norms and Standards for the storage of waste | Norms and standards apply to any person who stores general or hazardous waste facilities which are required to comply with the norms and standards without the need for a Basic Assessment Process. |
| Water | Best Practise Guideline (G1) Stormwater Management DWA 2006 | Provides guidelines to the management of storm water |
| | South African Water Quality Guidelines | Provides water quality guidelines |

STRUCTURE OF THIS EMPR

CHAPTER 4

The first two chapters provide background to the EMPr and the proposed project, while the chapters which follow consider the following:

- » Pre-Construction (Planning & Design) activities;
- » Construction activities;
- » Operation activities; and
- » Decommissioning activities.

These chapters set out the procedures necessary for the project developer to minimise environmental impacts and achieve environmental compliance. For each of the phases of implementation, an over-arching environmental **goal** is stated. In order to meet this goal, a number of **objectives** are listed. The EMPr has been structured in table format in order to show the links between the goals for each phase and their associated objectives, activities/risk sources, mitigation actions, monitoring requirements and performance indicators. A specific EMPr table has been established for each environmental objective. The information provided within the EMPr table for each objective is illustrated below:

OBJECTIVE: Description of the objective, which is necessary to meet the overall goals; which take into account the findings of the EIA specialist studies

| Project Component/s | * | List of project components affecting the objective. |
|---------------------------------|---|--|
| Potential Impact | * | Description of potential environmental impact if objective is not met. |
| Activity/Risk Source | * | Description of activities which could affect achieving objective. |
| Mitigation: Target/Objective | * | Description of the target and/or desired outcomes of mitigation. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|--------------------|-----------------|
| List specific action(s) required to meet the | Who is responsible | Periods for |
| mitigation target/objective described above. | for the measures? | implementation. |

Structure of the EMPr Page 23

| Performance | Description of key indicator(s) that track progress/indicate the |
|-------------|--|
| Indicator | effectiveness of the EMPr. |
| Monitoring | Mechanisms for monitoring compliance; the key monitoring actions required to check whether the objectives are being achieved, taking into consideration responsibility, frequency, methods, and reporting. |

The objectives and EMPr tables are required to be reviewed and possibly modified whenever changes, such as the following, occur:

- » Planned activities change (i.e. in terms of the components and/or layout of the facility);
- » Modification to or addition to environmental objectives and targets;
- » Relevant legal or other requirements are changed or introduced; and
- » Significant progress has been made on achieving an objective or target such that it should be re-examined to determine if it is still relevant or should be modified.

4.1 Project Team

This draft EMPr was compiled by Steven Ingle, senior environmental consultant with over 8 years of experience in the environmental field holding a degree in Environmental Management. His competencies lie in environmental impact assessments for large scale infrastructure, property and mining projects, environmental due diligence and risk assessment, environmental compliance monitoring, waste management licensing and strategic environmental assessment.

The review was conducted by Karen Jodas - a registered Professional Natural Scientist and holds a Master of Science degree. She has 17 years of experience consulting in the environmental field. Her key focus is on strategic environmental assessment and advice; management and co-ordination of environmental projects, which includes integration of environmental studies and environmental processes into larger engineering-based projects and ensuring compliance to legislation and guidelines; compliance reporting; the identification of environmental management solutions and mitigation/risk minimising measures; and strategy and guideline development. She is currently responsible for the project management of EIAs for several renewable energy projects across the country and is the EAP on this project.

Specialists involved in the identification and mitigation of impacts include:

| Specialist study | Specialist |
|------------------|------------|
| | |

Structure of the EMPr Page 24

| Ecological Impact Assessment | Simon Todd (Ecologist) |
|---|---|
| Soils and Agricultural Potential Assessment | Johann Lanz (Soil Scientist and Consultant) |
| Visual Impact Assessment | Mandy van der Westhuizen of NuLeaf |
| Social Impact Assessment | Candice Hunter of Savannah Environmental and Neville Bews of Neville Bews and Associates |
| Heritage Impact Assessment | Jaco van der Walt (Archaeological Contracts and Heritage Consulting (HCAC)) |
| Palaeontology specialist report | Dr John Almond of Natura Viva |

Structure of the EMPr Page 25

ROLES AND RESPONSIBILITIES

CHAPTER 5

5.1 Roles and Responsibilities for the Construction Phase of the Solar Energy Facility

As the Proponent, Bluewave Capital SA must ensure that the implementation of the Wolmaransstad 75MW Solar Energy Facility complies with the requirements of any and all environmental authorisations and permits, and obligations emanating from other relevant environmental legislation. This obligation is partly met through the development of the EMPr, and the implementation of the EMPr through its integration into the contract documentation. Bluewave Capital will retain various key roles and responsibilities during the construction of the solar energy facility. These are outlined below.

Specific responsibilities of the Owner's Representatives; Environmental Control Officer and EPC Contractor for the construction phase of this project are as detailed below.

The **Owner's Representative (i.e. General Manager and/or Site Manager)** will:

- Ensure all specifications and legal constraints specifically with regards to the environment are highlighted to the Contractor(s) so that they are aware of these.
- » Ensure that the developer and its Contractor(s) are made aware of all stipulations within the EMPr.
- Ensure that the EMPr is correctly implemented throughout the project cycle by means of site inspections and meetings. This will be documented as part of the site meeting minutes.
- Be fully knowledgeable with the EIA for the project, the EMPr, the conditions of the facility Environmental Authorisation, and all relevant environmental legislation.

The Owner's Engineer (i.e. Project Manager and/or Site manager) will:

- » Be fully knowledgeable with the contents and conditions of the facility Environmental Authorisation.
- » Be fully knowledgeable with the contents of the EMPr.
- » Have overall responsibility for the implementation of the EMPr .
- » Ensure there is communication with the Project Manager, the ECO, and relevant discipline engineers on matters concerning the environment.
- Ensure that no actions are taken which will harm or may indirectly cause harm to the environment, and take steps to prevent pollution on the site.
- » Confine activities to the demarcated construction site.

An independent² **Environmental Control Officer (ECO)** must be appointed by the project proponent prior to the commencement of any authorised activities and will be responsible for monitoring, reviewing and verifying compliance by the Contractor with the environmental specifications of the EMPr and the conditions of the Environmental Authorisation. Accordingly, the ECO will:

- » Be fully knowledgeable with the contents with the EIA.
- » Be fully knowledgeable with the contents with the conditions of the facility Environmental Authorisation.
- » Be fully knowledgeable with the contents with the EMPr.
- » Be fully knowledgeable with the contents with all relevant environmental legislation, and ensure compliance with them.
- Ensure that the contents of this document are communicated to the Contractor site staff and that the Site Manager and Contractor are constantly made aware of the contents through discussion.
- » Ensure that the compliance of the EMPr is monitored through regular and comprehensive inspection of the site and surrounding areas.
- » Ensure that if the EMPr conditions or specifications are not followed then appropriate measures are undertaken to address this.
- » Monitoring and verification must be implemented to ensure that environmental impacts are kept to a minimum, as far as possible.
- » Ensure that the Site Manager has input into the review and acceptance of construction methods and method statements.
- » Ensure that activities on site comply with all relevant environmental legislation.
- » Ensure that appropriate measures are undertaken to address any non-compliances recorded.
- » Ensure that a removal is ordered of any person(s) and/or equipment responsible for any contravention of the specifications of the EMPr.
- Ensure that the compilation of progress reports for submission to the Project Manager, with input from the Site Manager, takes place on a regular basis, including a final post-construction audit.
- » Ensure that there is communication with the Site Manager regarding the monitoring of the site.
- » Ensure that any non-compliance or remedial measures that need to be applied are reported.
- » Independently report to DEA in terms of compliance with the specifications of the EMPr and conditions of the facility Environmental Authorisation .
- » Keep record of all activities on site, problems identified, transgressions noted and a task schedule of tasks undertaken by the ECO.

²A person who is not from any of the parties involved in the design or construction of the Solar Energy Facility

As a general mitigation strategy, the Environmental Control Officer (ECO) should be present for the site preparation and initial clearing activities to ensure the correct demarcation of no-go areas, facilitate environmental induction with construction staff and supervise any flora relocation and faunal rescue activities that may need to take place during the site clearing (i.e. during site establishment, and excavation of foundations). Thereafter weekly site compliance inspections would be considered to be sufficient, provided that compliance with the requirements of the Environmental Authorisation, EMPr and environmental legislation is maintained. In the absence of the ECO there should be a designated environmental officer present to deal with any environmental issues that may arise. The ECO shall remain employed until all rehabilitation measures, as required for implementation due to construction damage, are completed and the site handed over for operation.

Contractors and Service Providers: It is important that contractors are aware of the responsibilities in terms of the relevant environmental legislation and the contents of this EMP. The contractor is responsible for informing employees and sub-contractors of their environmental obligations in terms of the environmental specifications, and for ensuring that employees are adequately experienced and properly trained in order to execute the works in a manner that will minimise environmental impacts. The contractor's obligations in this regard include the following:

- » Employees must have a basic understanding of the key environmental features of the construction site and the surrounding environment.
- » A copy of the EMPr must be easily accessible to all on-site staff members.
- » Employees must be familiar with the requirements of this EMPr and the environmental specifications as they apply to the construction of the proposed facility.
- Prior to commencing any site works, all employees and sub-contractors must have attended an environmental awareness training course which must provide staff with an appreciation of the project's environmental requirements, and how they are to be implemented.
- » Staff will be informed of environmental issues as deemed necessary by the ECO.

All contractors (including sub-contractors and staff) and service providers are ultimately responsible for:

- » Ensuring adherence to the environmental management specifications.
- » Ensuring that appropriate Method Statements are drafted submitted to the Site Manager (and ECO) for approval before any work is undertaken.

- Ensuring that any instructions issued by the Site Manager on the advice of the ECO are adhered to.
- Ensuring that a report is tabled at each site meeting, which will document all incidents that have occurred during the period before the site meeting.
- » Ensuring that a register is kept in the site office, which lists all transgressions issued by the ECO.
- » Ensuring that a register of all public complaints is maintained.
- » Ensuring that all employees, including those of sub-contractors receive training before the commencement of construction in order that they can constructively contribute towards the successful implementation of the EMP (i.e. ensure their staff are appropriately trained as to the environmental obligations).

The **Environmental Officer,** appointed by the Contractor will:

- » be an on-site nominated person (person responsible for Safety, Health, Environment and Quality or SHEQ Officer).
- » be responsible for overseeing day-to-day environmental compliance with the EMP.
- » deal with any environmental issues that may arise.
- » Report issues to the contactor.
- » Report to the ECO during monthly ECO audits.
- » Provide record of authorisations, incidents and non-conformances.

5.2. Roles and Responsibilities for the Operation Phase of the Solar Energy Facility

Formal responsibilities are necessary to ensure that key procedures are executed. Specific responsibilities of Solar Energy Facility Operations Manager, and Environmental Manager for the operation phase of this project are detailed below.

The **Facility Manager** will:

- » Ensure that adequate resources (human, financial, technology) are made available and appropriately managed for the successful implementation of the operational EMPr.
- » Conduct annual basis reviews of the EMPr to evaluate its effectiveness.
- » Take appropriate action as a result of findings and recommendations in management reviews and audits.
- » Provide forums to communicate matters regarding environmental management.

The Environmental Manager will:

» Develop and Implement an Environmental Management System (EMS) for the solar energy facility and associated infrastructure.

- » Manage and report on the facility's environmental performance.
- » Maintain a register of all known environmental impacts and manage the monitoring thereof.
- » Conduct internal environmental audits and co-ordinate external environmental audits.
- » Liaise with statutory bodies such as the National and Provincial Department of Environmental Affairs (DEA) on environmental performance and other issues.
- » Conduct environmental training and awareness for the employees who operate and maintain the solar energy facility.
- » Compile environmental policies and procedures.
- » Liaise with interested and affected parties on environmental issues of common concern.
- Track and control the lodging of any complaints regarding environmental matters.

MANAGEMENT PROGRAMME: PRE-CONSTRUCTION (PLANNING & DESIGN)

CHAPTER 6

Overall Goal: undertake the pre-construction activities (planning and design phase) in a way that:

- Ensures that the design of the facility responds to the identified environmental constraints and opportunities.
- » Ensures that pre-construction activities are undertaken in accordance with all relevant legislative requirements.
- Ensures that adequate regard has been taken of any landowner and community concerns and that these are appropriately addressed through design and planning (where appropriate).
- » Ensures that the best environmental options are selected for the linear components, including the access roads and power line alignments.
- » Enables the solar energy facility construction activities to be undertaken without significant disruption to other land uses and activities in the area.

In order to meet this goal, the following objectives have been identified, together with necessary actions and monitoring requirements.

6.1 Objectives

OBJECTIVE PD1: Ensure the facility design responds to identified environmental constraints and opportunities

The major impacts associated with the development would be the loss of individuals of protected species, especially *Acacia erioloba*, some habitat loss for fauna and the potential disruption of landscape connectivity for fauna. No watercourses are located on the site however a pan is situated at the northern farm boundary, but outside of the proposed development footprint.

A stormwater management plan must be compiled (usually done by an engineering company as part of the final design) that details how storm water runoff will be managed to reduce velocities and volumes of water that could lead to erosion of surfaces.

Project Component/s

- » PV panels.
- » Substation.
- » Access roads.

| | >> | Laydown areas and construction camp area | | | |
|------------------------------|--------|--|--|--|--|
| Potential Impact | * | Impact on identified sensitive areas. | | | |
| Activities/Risk Sources | * | Positioning of all the facilities components. | | | |
| Mitigation: Target/Objective | » » | The design of the facility responds to the identified environmental constraints and opportunities. Site sensitivities are taken into consideration and avoided as far as practical, thereby mitigating potential impacts. | | | |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|---|-------------------------------------|
| Limit development from occurring in the south western section of the site where <i>Acacia erioloba</i> trees occur in high densities (areas of high to very high sensitivity) as far as possible. | Developer / Contractor | Design phase |
| Plan and conduct pre-construction activities in an environmentally acceptable manner. | Developer | Design phase |
| Consider design level mitigation measures recommended by the specialists, especially with respect to visual aesthetics, flora and heritage, as detailed within the EIA report and relevant appendices. | Engineering Design Consultant / Developer | Tender Design & Design Review Stage |
| Access roads to be carefully planned to minimise the impacted area and prevent unnecessary over compaction of soil. | Contractor | Design phase |
| A comprehensive stormwater management plan must be compiled that details how storm-water will be managed to reduce velocities and volumes of water that could lead to erosion of surfaces. | Developer | Design phase |
| A detailed geotechnical investigation is required for the design phase. This should be undertaken with due regard for all environmental legislative requirements. | Developer | Design phase |
| Submit a final layout to DEA prior to the commencement of construction. This layout should provide information on all components of the project. | Developer | Pre- construction |
| Obtain all relevant permits (e.g. permits for impacting on protected plants and trees, water use license) prior to construction in an area. | Developer | Pre- construction |
| A traffic management plan must be prepared for site access roads to minimise or where possible avoid the hazards which could result from increased traffic and to ensure that traffic flow is not adversely affected. This document would be a working document to be updated as and when required. | Contractor | Pre- construction |

| Performance | The design meets the objectives and does not degrade the | | | | |
|-------------|--|--|--|--|--|
| Indicator | environment. | | | | |
| | Design and layouts respond to the mitigation measures and recommendations in the EIA Report. | | | | |
| Monitoring | » Review of the design by the Project Manager and the Environmental Control Officer (ECO) prior to the commencement of construction. | | | | |

OBJECTIVE PD2: The mitigation and possible negation of visual impacts associated with the planning of the Proposed Wolmaransstad 75MW Solar Energy Facility.

Overall the anticipated visual impacts of the proposed PV facility are anticipated to be moderate to low. Some mitigation may be required at the northern perimeter to screen the nearest visual receptors (homesteads) located there. However, no concern regarding the potential visual impacts of the facility have been expressed by the relevant landowners during the public consultation process.

| Project Component/s | The solar energy facility and ancillary infrastructure (i.e. PV panels, access roads, transformer, substations, security lighting, and workshop). | | |
|---------------------|---|--|--|
| Potential Impact | Primary visual impact of the facility due to the presence of the PV panels and associated infrastructure as well as the visual impact of lighting at night. | | |
| Activity/Risk | The viewing of the above mentioned by observers on or near the | | |
| Source | site (i.e. within 2 km of the site) as well as within the region. | | |
| Mitigation: | Optimal planning of infrastructure to minimise visual impact. | | |
| Target/Objective | | | |

| Mitigation: Action/control | Responsibility | Timeframe |
|---|-------------------------------|------------------------------|
| Retain and maintain natural and / or cultivated vegetation in all areas outside of the development footprint. | Developer / design consultant | Early in the planning phase. |
| Consolidate infrastructure and make use of already disturbed sites rather than undeveloped areas. | Developer / design consultant | Early in the planning phase. |
| Where sensitive visual receptors are likely to affected, such as residents along the un-screened northern periphery of Wolmaransstad, it is recommended that the developer enter into | Developer | Early in the planning phase. |

| negotiations regarding the potential screening of visual impacts at the receptor site. This may entail the planting of vegetation, trees or even the construction of built screens. Ultimately, visual screening is most effective when placed at the receptor itself. | | |
|---|-------------------------------|------------------------------|
| Consult a lighting engineer in the design and planning of lighting to ensure the correct specification and placement of lighting and light fixtures for the solar energy facility and the ancillary infrastructure. The following is recommended: » Shield the sources of light by physical barriers (walls, vegetation, or the structure itself); » Limit mounting heights of fixtures, or use footlights or bollard lights; » Make use of minimum lumen or wattage in fixtures; » Making use of down-lighters or shielded fixtures; » Make use of Low Pressure Sodium lighting or other low impact lighting. » Make use of motion detectors on security lighting, so allowing the site to remain in darkness until lighting is required for security or maintenance purposes. | Developer / design consultant | Early in the planning phase. |

| Performance | Minimal exposure of PV panels, ancillary infrastructure and lighting | | | |
|-------------|---|--|--|--|
| Indicator | at night to observers on or near the site (i.e. within 2 km) and within the region. $ \\$ | | | |
| Monitoring | Not applicable. | | | |

OBJECTIVE PD3: Ensure the selection of the best environmental option for the alignment of development areas, laydown areas and access roads

Approximately 270ha of project site will be utilised for the solar energy facility within the broader 463ha project site. In terms of the proposed layout, the PV facility will be primarily situated on areas determined to be of medium-low ecological sensitivity with some high to very high sensitive areas affected.

Opportunities to mitigate the negative impacts of large-scale PV developments largely arise during the Pre-Construction (Planning & Design) stage. The correct choice of footprint location and layout is paramount, thus ecosystem components such as biodiversity and ecosystem function should be given full consideration during the design phase, as determined by the Environmental Impact Assessment. The design of PV arrays (panel size, height, spacing, and nature of panels – tracking or fixed) can be equally important. The timing of precommencement, construction, maintenance and decommissioning activities also provides opportunities to reduce negative impacts on biodiversity.

Once the final layout has been designed, a detailed investigation of the footprint area, during the optimal growing season and as described below must be conducted before activities commence.

| Project Component/s | PV Array Grid connection and associated servitudes Access roads Workshop, guardhouses, substation and other related infrastructure Temporary construction camps Protective fencing around development Potential topsoil stockpiles and/or borrow pits |
|----------------------------|---|
| Potential Impact | » Placement that damages and degrades the environment unnecessarily, particularly with respect to habitat destruction, loss of indigenous flora, damage to rocky niche habitats, establishment, and persistence of alien invasive plants, and erosion. |
| Activities/Risk Sources | Positioning of solar components and internal access routes Positioning of workshop, guardhouses, substation and other related infrastructure Alignment of power lines and servitudes Alignment of access roads to development Positioning of temporary sites |

Mitigation: Target/Objective

- » To ensure selection of best environmental option for positioning alignment of proposed infrastructure
- » Environmental sensitivities are taken into consideration and avoided as far as possible, thereby mitigating potential impacts

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|---|---|
| Avoid, as far as possible: » Vegetation Units indicated to be of very high sensitivity within the Ecological EIA study undertaken. | Developer | Design phase |
| Use design-level mitigation measures recommended in respect of habitat and ecosystem intactness and prevention of species loss as detailed within the EIA Report | Developer | Prior to submission of final construction layout plan |
| Utilise existing roads as far as possible. Where new access roads must be implemented, plan these and machinery turning points to minimise the impacted area, avoid the initiation of accelerated soil erosion and prevent unnecessary compaction and disturbance of topsoil, prevent obstruction or alteration of natural water flow | Developer | Design phase |
| Compile a comprehensive stormwater management and erosion control plan for the footprint area as part of the final design of the project | Developer and relevant specialist | Design phase |
| Permissible biodiversity: » Depending on the final PV array and mechanism developed and taking all potential impacts, fire risks and maintenance requirements into consideration, it has to be decided upon and made clear: o Permissible vegetation: maximum height, desirable density and composition o Maintenance of this vegetation – mowing, small livestock grazing | Developer, in consultation with relevant specialist | Design phase |
| After the permissible biodiversity has been determined, compile a comprehensive vegetation and habitat rehabilitation management plan. | Developer and relevant specialist | Design phase |

Performance Indicator

- Solar components and all associated temporary and permanent infrastructure and access road alignments meet environmental objectives
- » Grid connection and road alignments meet environmental objectives.
- » Ecosystem fragmentation is kept to a minimum

| | » | Ecosystem functionality is retained and any degradation prevented | | | | | |
|------------|----------|---|--|--|--|--|--|
| Monitoring | * | Ensure that the design implemented meets the objectives and mitigation measures in the EIA Report through review of the design by the Project Manager, and the ECO prior to the commencement of activity. | | | | | |

OBJECTIVE PD4: Search and Rescue of All Translocatable Indigenous Plants

Prior to commencement of any activity, including earthworks (grading, road construction) within areas of natural vegetation a plant Search and Rescue program should be developed and implemented, preceded by a detailed investigation of all footprint areas by a suitably qualified ecologist, conducted during the optimal growing season along the entire footprint area.

The section below provides a guideline for the Search & Rescue Plan on site and will need to be supplemented with the relevant methodology depending on the final placement of infrastructure.

| Project Component/s | * | Any infrastructure or activity that will result in disturbance to natural areas. |
|---------------------------------|--------|---|
| Potential Impact | » » | Substantially increased loss of natural vegetation at construction phase and waste of on-site plant resources, and lack of locally sourced material for rehabilitation of disturbed areas. Increased cost of having to buy in material for rehabilitation. |
| Activities/Risk Sources | * | Construction related loss and damage to remaining natural vegetation via heavy machinery. |
| Mitigation: Target/Objective | * | Rescue, maintenance and subsequent replanting of at least 40% of the natural vegetation in all development footprints within any areas of natural vegetation on site. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|--------------------------------------|--|
| Ecological footprint investigation and recording by GPS of localities of all red data species and indication of presence of other species of conservation concern. The final footprint investigation (walkthrough) is aimed to fully inform the developer, responsible conservation authority (that will issue the relevant destruction permits), contractors, EO and ECO regarding: » Protected and red data species that will be affected by the development » Location of protected plant species within the footprint area – either individually mapped or approximate areas of occurrence, especially dense patches (alternatively, for linear structures, between which structures or other markers) » Identification of the affected species by providing a representative photo record that enables EO/ECOs and contractors to identify such plants » How many specimens per species may be affected – estimate based on random transect surveys » Which species can be successfully relocated, which and how many will have to be destroyed » Location and nature of any nesting sites or active burrows of vertebrate species (birds, amphibians, reptiles and mammals), that will have to be inspected and cleared/relocated prior to construction by the contractor or duly appointed person(s) » Approximate location and nature of any alien invasive species that will have to be cleared by the contractor » Location and nature of any other significant environmental concerns, e.g. extreme gully erosion, that will need to be addressed by the contractor to prevent any unnecessary (further) degradation of the development footprint The above pre-construction surveys must be used together with results from the ecological specialist report to draft the following: » A comprehensive search and rescue program for | Developer, carried out by Specialist | Design review phase Design review phase |
| plants » A comprehensive alien invasive species eradication and management plan | | |
| Obtain permits for protected plant removal and/or | Developer, or | Pre- |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|--|-----------------------|
| relocation prior to commencement of any activity related to this development | | commence- ment |
| Vegetation clearing to commence only after walk through has been conducted and necessary permits obtained. | ECO and horticultural Contractor | Prior to construction |
| Provide supervision and oversight of vegetation clearing activities within sensitive areas. | ECO and horticultural Contractor | Construction |
| Vegetation clearing to be kept to a minimum. No unnecessary vegetation to be cleared. Within the PV areas, the ground layer should be left intact if possible to minimise biodiversity loss as well as protect the soil from erosion. | ECO and horticultural Contractor | Construction |
| All construction vehicles should adhere to clearly defined and demarcated roads. No off-road driving to be allowed. | ECO and horticultural Contractor | Construction |
| Temporary lay-down areas should be located within the development footprint or within areas that have been identified as being of low sensitivity. These areas should be rehabilitated after use. | ECO and horticultural Contractor | Construction |
| Rescue and replanting to be undertaken in accordance with relevant permits. | ECO and horticultural Contractor | Prior to construction |

| Performance Indicator | » » | Horticulturist to submit list of target species to botanist for approval. Rescue of material. |
|--------------------------|-------------|---|
| Monitoring | » » » | ECO to monitor Search and Rescue. Horticulturist to liaise with botanist. Botanist to review rehabilitation success after 3 months of replanting of rehabilitation areas. |

OBJECTIVE PD5: To ensure effective communication mechanisms

On-going communication with affected and surrounding landowners is important to maintain during the construction and operational phases of the solar energy facility. Any issues and concerns raised should be addressed as far as possible in as short a timeframe as possible.

| Project | >> | Solar energy facility |
|------------------|----|---|
| component/s | | |
| Potential Impact | >> | Impacts on affected and surrounding landowners and land uses |
| Activity/risk | >> | Activities associated with solar energy facility construction |
| source | >> | Activities associated with solar energy facility operation |
| Mitigation: | >> | Effective communication with affected and surrounding |
| Target/Objective | | landowners |
| | >> | Addressing of any issues and concerns raised as far as possible |
| | | in as short a timeframe as possible |

| Mitigation: Action/control | Responsibility | Timeframe |
|--|------------------------|---|
| Compile and implement a grievance mechanism procedure for the public (as outlined in Appendix A) to be implemented during both the construction and operational phases of the facility. This procedure should include details of the contact person who will be receiving issues raised by interested and affected parties, and the process that will be followed to address issues. This procedure should be in line with the South African Labour Law. | Developer | Pre-construction (construction procedure) Pre-operation (operation procedure) |
| Liaison with landowner is to be undertaken prior to the commencement of construction in order to provide sufficient time for him to plan agricultural activities. | Developer / Contractor | Pre-construction |

| Performance | * | Effective communication procedures in place. | | |
|-------------|----|--|--|--|
| Indicator | | | | |
| Monitoring | >> | An incident reporting system should be used to record non- | | |
| | | conformances to the EMPr. | | |

OBJECTIVE PD6: Enhancement of economic multiplier effects

| Project | Construction of the Solar Energy Facility and associated |
|------------------|--|
| component/s | infrastructure |
| Potential Impact | Potential local economic benefits |
| Activity/risk | Developers procurement plan |
| source | Bevelopers procurement plan |
| Enhancement: | Increase the procurement of goods and services especially within |
| Target/Objective | the local economy |

| Enhancement: Action/control | Responsibility | Timeframe |
|-----------------------------|----------------|-----------|
|-----------------------------|----------------|-----------|

| A local procurement policy to be adopted by the developer to maximise the benefit to the local economy | | Pre- construction & construction phase |
|--|-----------|--|
| Develop a database of local companies, specifically Historically Disadvantaged (HD) which qualify as potential service providers (e.g. construction companies, catering companies, waste collection companies, security companies etc.) prior to the commencement of the tender process for construction contractors. These companies should be notified of the tender process and invited to bid for project-related work where applicable. | | Pre- construction & construction phase |
| Source as many goods and services as possible from the local area. Engage with local authorities and business organisations to investigate the possibility of procurement of construction materials, goods and products from local suppliers where feasible | Developer | Pre- construction & construction phase |

| Performance Indicator | » » | Local procurement policy is adopted Local goods and services are purchased from local suppliers where feasible |
|--------------------------|--------|--|
| Monitoring | * | The developer must monitor indicators listed above to ensure that they have been met for the construction phase |

MANAGEMENT PROGRAMME: CONSTRUCTION

CHAPTER 7

Overall Goal: Undertake the construction phase in a way that:

- » Ensures that construction activities are appropriately managed in respect of environmental aspects and impacts.
- » Enables construction activities to be undertaken without significant disruption to other land uses and activities in the area, in particular concerning noise impacts, farming practices, traffic and road use, and effects on local residents.
- » Minimises the impact on any remaining indigenous natural vegetation and habitats of ecological value (i.e. drainage lines).
- » Minimises impacts on fauna using the site.
- » Minimises the impact on heritage site should they be uncovered.

6.1 Objectives

In order to meet the overall goal for construction, the following objectives, actions, and monitoring requirements have been identified.

OBJECTIVE C1: Securing the site and site establishment

| Project | » Area infrastructure (i.e. PV panels, and substation). | |
|------------------|---|--|
| Component/s | » Linear infrastructure (i.e. power line, and access roads). | |
| | » Laydown areas and site camps. | |
| Potential Impact | » Hazards to landowners and public. | |
| | » Damage to indigenous natural vegetation, due largely to | |
| | ignorance of where such areas are located. | |
| | » Loss of threatened plant species. | |
| Activities/Risk | » Open excavations (foundations and cable trenches). | |
| Sources | » Movement of construction vehicles in the area and on-site. | |
| | » Site clearance and levelling activities. | |
| Mitigation: | » To secure the site against unauthorised entry. | |
| Target/Objective | » To protect members of the public/landowners/residents. | |
| | » No loss of or damage to sensitive vegetation in areas outside | |
| | the immediate development footprint. | |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|-----------------------|
| Secure site, working areas and excavations in | Contractor | Erection: during site |
| an appropriate manner, as agreed with the | | establishment |
| Environmental Officer. | | Maintenance: for |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|--|
| | | duration of Contract |
| Where necessary to control access, fence and secure area (especially relevant to no-go areas). | Contractor | Erection: during site establishment Maintenance: for duration of Contract |
| Contractors and construction workers must be informed of the no-go areas. | Developer | Construction |
| Fence and secure Contractor's equipment camp. | Contractor | Erection: during site establishment Maintenance: for duration of Contract |
| Perimeter fencing around the broader site/ farm portions for the solar energy facility ((which is clearly indicated with flags to be implemented. All deep excavations must be adequately protected. There is to be no unauthorised disturbance outside the demarcated development footprint. Any activities outside the development footprint to be authorised by the Owner's Representative. | Contractor | Erection: during site establishment Maintenance: for duration of Contract |
| The Contractor must take all reasonable measures to ensure the safety of the public in the surrounding area. Where the public could be exposed to danger by any of the works or site activities, the contractor must, as appropriate, provide suitable flagmen, barriers and/or warning signs in English and any other relevant locally spoken languages, all to the approval of the Site Manager. | Contractor | Erection: during site establishment Maintenance: for duration of Contract |

| Performance | » Site is secure and there is no unauthorised entry. |
|-------------|---|
| Indicator | » No members of the public/ landowners injured. |
| | Appropriate and adequate waste management facilities provided at construction site. No disturbance of vegetation outside of development footprint. |
| Monitoring | » An incident reporting system will be used to record non- conformances to the EMPr. |
| | » ECO to monitor all construction areas on a continuous basis until all construction is completed. Non-conformances will be immediately reported to the site manager. |

OBJECTIVE C2: Environmentally Sensitive Location Of Temporary Construction Equipment Camps On Site

The purpose of this camp is to confine activities and storage of equipment to one designated area to limit the potential ecological impacts associated with this phase of the project. The laydown area(s) will be used for assembly purposes and the general placement/storage of construction equipment. Construction equipment and materials may need to be stored at an appropriate location on the site for the duration of the construction period. There are designated areas as shown on the layout plan. Deviations from this should be agreed with the ECO prior to these being implemented.

| Project Component/s | Construction equipment camps (temporary) Facilities for storing, mixing and general handling of materials Access roads |
|---------------------------------|--|
| Potential Impact | » Damage to and loss of indigenous biodiversity; » Damage to and/or loss of topsoil; » Initiation of accelerated erosion; » Compacting of ground; » Pollution of the surrounding environment due to inadequate or inappropriate facilities; and » Impacts on landowners |
| Activities/Risk Sources | Vegetation clearing and levelling of equipment storage area/s; and Access to and from the equipment storage area/s. |
| Mitigation: Target/Objective | To minimise impacts on the social and biophysical environment; and To limit equipment storage to within the demarcated site. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|-----------------------------|---|
| The location of the construction equipment camp must take cognisance of any ecologically and heritage sensitive areas identified. The final location of this construction equipment camp must be selected in consultation with the project ECO. | Contractor | Pre-construction |
| No temporary site camps will be allowed outside the footprint of the development area. | Contractor | Contract duration |
| As far as possible, minimise vegetation clearing and levelling for equipment storage areas. | Contractor | Erection: Site establishment Maintenance: contract duration |
| Prepare sites in line with other mitigation measures outlined in the EIA to minimise damage to | Contractor, in consultation | Contract duration |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|-------------------------|
| environment and biodiversity. After demarcation, the site may not be cleared without the inspection of mitigation measures undertaken and approval of the ECO | with ECO | |
| Rehabilitate and re-vegetate all disturbed areas at the construction equipment camp as soon as construction is complete within an area. | Contractor | Duration of Contract |

| Performance Indicator | No visible erosion scars once construction in an area is completed. No claims regarding damage due to unauthorised removal of vegetation or loss of fauna. All damaged areas successfully rehabilitated one year after completion. No damage to drainage lines and/or pan areas. Appropriate waste management and zero pollution. |
|--------------------------|---|
| Monitoring | Regular audits of the construction camps and areas of construction on site. A photographic record must be established before, during and after mitigation. An incident reporting system should be used to record non-conformances to the EMPr. |

OBJECTIVE C2: Minimise loss and disturbance to mammals, reptiles and amphibians

Prior to any earthworks (including road construction) in a demarcated area, the ECO needs to inspect the area and supervise the removal and relocation of any individual of mammal, reptile or amphibian that may be on the site, either in burrows or just traversing the area. Fences and roads must be constructed in such a way that they do not prevent the natural migration of small mammals, reptiles, or amphibians.

| Project Component/s | » PV Array» Grid connection and associated servitudes» Access roads and fences | |
|---------------------------------|--|----|
| Potential Impact | Loss of habitat and natural resources to small mammals reptiles and amphibians Associated decline of populations of above fauna | s, |
| Activities/Risk Sources | » Permanent obstruction of natural migration routes | |
| Mitigation: Target/Objective | » Creation of safe passage across roads or passages throug fences | jh |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|----------------------------------|
| If the facility is to be fenced, then the fence should not be of a design which excludes the movement of moderate sized fauna through the facility. As such fine mesh fencing would be undesirable and palisade or horizontal strand fencing would be preferable. | | Prior to and during construction |
| Fauna within the site which do not pose a danger to humans or the operation of the facility should be tolerated. | Contractor | Prior to and during construction |
| Ensure that off-road impact by heavy machinery is restricted to designated areas only and only previously disturbed sites or designated laydown areas are used for storing and handling materials and machinery | Contractor | Prior to and during construction |
| Fences around the facility must be regularly checked, especially during construction, for illegally set snares and such reported to the ECO and/or site manager and removed immediately | · | Prior to and during construction |
| After decommissioning, remove all foreign material and rip area to facilitate the establishment of vegetation and implement a suitable rehabilitation plan of the area | Contractor | Prior to and during construction |

| Performance Indicator | No animal death caused by construction activities No illegal snaring of fauna by construction workers Continued safe movement of small fauna across the largest portions of the proposed development, except within areas where the type of infrastructure or use thereof may be dangerous to the animals |
|--------------------------|---|
| Monitoring | EO to monitor and keep record of animal deaths on site and report any incidences to management for immediate remedial action Continued monitoring of fence lines and other infrastructure to ensure they pose no danger to small fauna and implement mitigation measures if fauna deaths are detected |

OBJECTIVE C3: Minimise impact on avifauna

The development would potentially impact a number of listed avifauna which occur in the area, but as the grid connection for the development would be less than 400m long, collision risk would be very low and the primary impact on avifauna would therefore be a small amount of habitat loss for species which utilise open grassland and savannah.

| Project | * | PV Array |
|------------------|----------|--|
| Component/s | » | Grid connection and associated servitudes |
| | * | Access roads and fences |
| Potential Impact | >> | Loss of sensitive habitat to local avifauna |
| Activities/Risk | » | Construction of PV arrays |
| Sources | * | Noise nuisance during construction |
| Mitigation: | >> | Restricting the construction footprint to a bare minimum |
| Target/Objective | | |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|------------------------|--------------------|
| Avoiding construction in areas of natural vegetation and where remnant patches are present and that may be classified as sensitive vegetation types (refer to the | Contractor, EO, ECO | Extent of contract |
| ecological impact assessment for details of sensitivity). | | |
| Fit bird flappers to power lines and make use of bird-friendly tower designs. | Contractor, EO, ECO | Extent of contract |
| Limiting disturbance as much as possible during the breeding season to minimise impacts on breeding productivity and displacement of birds. | Contractor, EO | Extent of contract |

| Performance Indicator | No disturbance of sensitive avifa activities | auna on account of construction |
|--------------------------|--|--|
| Monitoring | EO to report monthly on construction footprint of the sit be used by construction verspecifically to birds that tend to disturbance should be noted, a species that show clear displaced during the EIA process for the basis by the EO. | splacement of birds from the te, including all access roads to ehicles. Observations relating to habituate to the construction recorded and any priority bird rement. The bird list compiled |

OBJECTIVE C4: Ensure prevention of erosion through effective run-off control

The Wolmaransstad 75MW site has a low susceptibility to erosion. Notwithstanding, measures for the prevention of soil erosion must be implemented.

| Project | All project components that change the surface can alter surface |
|------------------------|--|
| components | run-off characteristics. |
| Potential Impact | Erosion will cause loss and degradation of soil resources. |
| Activity / risk source | All activities on site will can alter surface run-off characteristics. |
| Mitigation: | To have no erosion on and downstream of the site as a result of |
| Target / Objective | run-off from the site. |

| Mitigation: Action/control | Responsibility | Timeframe |
|--|----------------|--------------|
| Construct an effective run-off control system to collect | Contractor | Project life |
| and safely disseminate water where necessary from | | time |
| surfaces during all phases of the project, without | | |
| causing downstream erosion. The system will need to | | |
| adapt to changing conditions through the construction | | |
| phase into the operational phase. | | |

| Performance | No erosion occurs on the site or downstream of the site as a result |
|-------------|--|
| Indicator | of run-off from the site. |
| Monitoring | Monitor the area below the PV panels regularly after larger rainfall |
| | events to determine where erosion may be initiated and then |
| | mitigate by modifying the soil micro topography and re-vegetation |
| | efforts accordingly |

OBJECTIVE C5: Conservation of topsoil

Topsoil must at all times be treated as a valuable natural resource, and may thus not be discarded or degraded. Management of erosion will be required during the construction phase of the facility. An erosion management plan is required to ensure compliance with applicable regulations and to prevent increased soil erosion and sedimentation of the downstream environment. The section below provides a guideline for the management of erosion on site and will need to be supplemented with the principles for erosion management contained in an Erosion Management plan.

| Project | All constructional activities that disturb the soil below surface, such |
|--------------------|---|
| components | as levelling, excavations etc. |
| Potential Impact | Lack of topsoil, resulting in significant decrease in soil fertility. |
| Activity / risk | All constructional activities that disturb the soil below surface, such |
| source | as levelling, excavations etc. |
| Mitigation: | Ensure effective topsoil covering on all disturbed areas. |
| Target / Objective | |

| Mitigation: Action / control | Responsibility | Timeframe |
|--|----------------|------------------------------------|
| If an activity will mechanically disturb below surface in any way, then the upper 10-30 cm of topsoil (depending on the specific topsoil depth at the site of disturbance) should first be stripped from the entire disturbed surface and stockpiled for re-spreading during rehabilitation. | | Duration of the construction phase |
| Topsoil (the upper 25 cm of soil) is an important natural resource; where it must be stripped, never mix it with subsoil or any other material, store and protect it separately until it can be re-applied, minimise handling of topsoil. | | Duration of the construction phase |
| Temporarily stored topsoil must be re-applied within 6 months, topsoils stored for longer need to be managed according to a detailed topsoil management plan. | | Duration of the construction phase |
| Dispose of all subsurface spoils from excavations where they will not impact on agricultural land (for example on road surfaces) or where they can be effectively covered with topsoil. | | Duration of the construction phase |

| The stockpiled topsoil must be evenly spread | Contractor | During rehabilitation |
|--|------------|-----------------------|
| over the entire disturbed surface. | | after construction / |
| | | operation. |
| | | |

| Performance Indicator | That no disturbed areas are left without an effective covering of topsoil, and potential for re-vegetation, after rehabilitation. | | |
|--------------------------|--|--|--|
| Monitoring | Establish an effective record keeping system for each area where soil is disturbed for constructional purposes. These records should be included in environmental performance reports, and should include all the records below. Record the GPS coordinates of each area. Record the date of topsoil stripping. Record the GPS coordinates of where the topsoil is stockpiled. Record the date of cessation of constructional (or operational) activities at the particular site. Photograph the area on cessation of constructional activities. Record date and depth of re-spreading of topsoil. Photograph the area on completion of rehabilitation and on an annual basis thereafter to show vegetation establishment and evaluate progress of restoration over time. | | |

OBJECTIVE C6: Manage and reduce the impact of invasive vegetation

Alien plant species abundance at the site was high within some of the more recently disturbed parts of the site and relatively low within the less disturbed parts of the site. Within the disturbed areas an array of alien species were observed including *Prosopis glandulosa*, *Cylindropuntia imbricata*, *Opuntia humifusa*, *Opuntia ficus-indica*, *Agave americana*, *Melia azedarach*, *Parkinsonia aculeata*, *Tagetes minuta* and *Solanum elaeagnifolium*. Within the less disturbed parts of the site, scattered individuals of *Opuntia ficus-indica* and *Opuntia humifusa* were present at a low density and did not compromise the overall diversity of these areas. It is however important to note that the presence of these species in close proximity to site suggests that they would be likely to invade the site quickly in response to any disturbance created at the site for construction of the facility.

Active control measures are likely to be required to combat this problem during the first few years of the operational phase. Due to the disturbance at the site during decommissioning, alien plant species are likely to invade the site and a long-term control plan will need to be implemented for several years after decommissioning

| Project | » PV Array |
|---------------------------------|--|
| Component/s | Grid connection and associated servitudes Temporary construction camps Workshops and/or other permanent infrastructure Access roads |
| Potential Impact | » Impacts on natural vegetation. » Impacts on soil. » Impact on faunal habitats. » Loss of agricultural potential. |
| Activity/Risk Source | Transport of construction materials. Movement of construction machinery and personnel. Site preparation and earthworks causing disturbance to indigenous vegetation. Construction of site access road. Stockpiling of topsoil, subsoil and spoil material. |
| Mitigation: Target/Objective | To avoid the introduction of additional alien invasive plants to the project control area. To avoid further distribution and thickening of existing alien plants on the project area. To complement existing alien plant eradication programs in gradually causing a significant reduction of alien plant species throughout the project control area. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|--------------------|
| Cleared and disturbed areas should be re-vegetated with a cover of indigenous grass or shrubs as soon as possible after construction is completed in an area. | Contractor | Construction phase |
| Avoid creating conditions in which invasive plants may become established: » Keep disturbance of indigenous vegetation to a minimum » Rehabilitate disturbed areas as quickly as possible » Shred all non-seeding material from cleared invasive shrubs and other vegetation an use as mulch as part of the rehabilitation and revegetation plan » Do not import soil from areas with alien plants | Contractor | Construction phase |
| » Regular alien clearing should be conducted using the best-practice methods for the species concerned. The use of herbicides should be avoided as far as possible. | Contractor | Construction phase |
| » Due to the disturbance at the site as well as the increased runoff generated by the hard infrastructure, alien plant species are likely to be a long-term problem at the site and a long-term control plan will need to be implemented. | Contractor | Construction phase |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|---------------------|--------------------|
| » Regular monitoring for alien plants within the development footprint should be undertaken. | | |
| » Regular alien clearing should be conducted using the best-practice methods for the species concerned. | Contractor / ECO | Construction phase |
| » Immediately control any alien plants that become newly established using registered control measures. The use of herbicides should be avoided as far as possible. | Contractor / ECO | Construction phase |
| Ensure that material from invasive plants that can regenerate – seeds, suckers, plant parts are adequately destroyed and not further distributed. | Contractor | Construction phase |

| Performance Indicator | Visible reduction of number and cover of alien invasive plants within the project area. Improvement of vegetation cover from current dominance of invasive shrubs to dominance of perennial grasses and dwarf shrubs No establishment of additional alien invasive species. |
|--------------------------|---|
| Monitoring | On-going monitoring of area by ECO during construction. Ongoing monitoring of area by EO during operation Audit every two to three years by a suitably qualified botanist to assess the status of infestation and success of eradication measures If new infestations are noted these must be recorded. A comprehensive eradication programme with the assistance of the WfW Programme is advisable. |

OBJECTIVE C8: Appropriate management of the construction site and construction workers

It is expected that all construction staff will reside within existing accommodation in nearby urban areas. No staff may be accommodated on site. Construction equipment and machinery may need to be stored at an appropriate location on the site for the duration of the construction period, and temporary staff facilities will have to be made available. Washing and servicing of vehicles on site in designated areas is permissible. Drip trays must be utilised for services undertaken in non-approved areas in the event of emergency breakdowns.

| Project | * | Construction equipment camps |
|-------------------------|---|--|
| Component/s | * | Facilities for storing, mixing and general handling of materials |
| | * | Access roads |
| Potential Impact | * | Damage to indigenous natural vegetation; |

| | » Damage to and/or loss of topsoil; » Initiation of accelerated erosion; » Compacting of ground; and » Pollution of the surrounding environment due to excessive dust, inadequate and/or inappropriate facilities provided or procedures implemented |
|------------------------------|--|
| Activities/Risk Sources | Vegetation clearing and levelling of temporary construction or storage area/s; Transport to and from the temporary construction or storage area/s; Types of materials or equipment and the manner in which they are stored or handled; Dust emissions |
| Mitigation: Target/Objective | To minimise impacts on the biophysical environment To prevent any residual or cumulative impacts arising from temporary construction or storage areas |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|---|
| The location of the construction equipment camp and all access routes must take cognisance of any ecologically sensitive areas identified. The location of this construction equipment camp shall be approved by the Contractor in consultation with the project ECO or the ecological specialist responsible for the pre-commencement footprint investigation | Contractor/ECO | Pre- construction |
| No temporary site camps will be allowed outside the footprint of the development area. » To minimise the footprint, temporary storage of equipment and materials on site should be kept at a minimum | Contractor | Construction |
| As far as possible, minimise natural and semi-natural vegetation clearing for equipment storage areas. » Aim to locate the temporary construction camps on already disturbed areas | Contractor | During site establishment |
| Staff must be supplied with adequate facilities aimed at preventing any kind of pollution » Cooking on open fires must be prohibited, if staff need cooking/kitchen facilities on site, such should be provided by the contractor | Contractor | Construction, Operational phase |
| Identify and demarcate construction areas, servitudes, and access for general construction work and restrict construction activity to these areas. » Prevent unnecessary destructive activity within construction areas (prevent over-excavations and double handling) » Create specific turning points and parking areas for | Contractor | Before and during construction, operational phase |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|---|---|
| vehicles and heavy machinery as neededStrictly prohibit any driving outside designated areas and roadsControl dust | | |
| To limit the possible distribution of undesirable species and possible pollutants onto site: » Regularly check clothing and vehicles for mud and seed and clear in an appropriate manner (see invasive plant management for more details) » Do not wash down any machinery or vehicle within the farm portion, including the footprint area » No vehicles shall be serviced on the affected land portion » All materials moved onto the development site must be free of weeds or any other undesirable organisms or pollutants » It is recommended that fuels, lubricants and other chemicals only be stored on site if absolutely necessary, and then in a manner that prevents any accidental spillage | Contractor | Before and during construction, operational phase |
| Rehabilitate and revegetate all disturbed areas at the construction equipment camp as soon as construction is complete within an area and mitigate erosion where required as per specific management plans | Contractor, rehabilitation contractor | Construction, operational phase |

Performance Indicator

- » No visible erosion scars or any pollution once construction in an area is completed
- » All damaged areas successfully rehabilitated one year after completion
- » No damage to drainage lines or other types of wetland areas
- » Appropriate waste management

Monitoring

- Regular monitoring and audits of the construction camps and temporary structures on site by the ECO
- » A photographic record must be established before, during and after mitigation
- An incident reporting system should be used to record nonconformances to the EMPr, followed by the necessary action from the developer to ensure full compliance

OBJECTIVE C9: Maximise local employment and business opportunities associated with the construction phase

The proposed Wolmaransstad 75MW Solar Energy Facility is likely to create approximately 500 employment opportunities depending on the final design. Of this 60% of the opportunities (300 employees) will be available to low-skilled workers (construction labourers, security staff etc.), 10% (50 employees) to semi-skilled workers (drivers, equipment operators etc.), and 30% (150 employees) to skilled personnel (engineers, land surveyors, project managers etc.). Approximately 70% of jobs will be sourced from local communities.

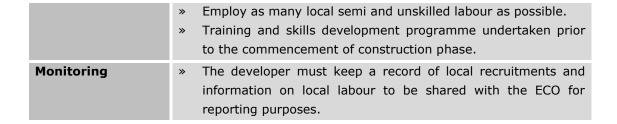
Employment of locals and the involvement of local SMMEs would enhance the social benefits associated with the project, even if the opportunities are only temporary. The procurement of local goods could furthermore result in positive economic spin-offs.

OBJECTIVE: Maximise local employment and skills opportunities associated with the construction phase.

| Project | Construction of the Solar Energy Facility and associated | | |
|----------------------------------|--|--|--|
| component/s | infrastructure | | |
| Potential Impact | The opportunities and benefits associated with the creation of local employment and skills development to be maximised. | | |
| Activity/risk source | Construction procurement practice employed by the EPC contractor Developers investment plan | | |
| Enhancement: Target/Objective | The developer should aim to employ as many low-skilled and semi-skilled workers from the local area as possible. This should also be made a requirement for all contractors. | | |

| Enhancement: Action/control | Responsibility | Timeframe |
|--|-----------------------------|---|
| Adopt a local employment policy to maximise the opportunities made available to the local labour force. | Developer & EPC Contractors | Pre- construction & construction phase |
| Set realistic local recruitment targets for the construction phase. | Developer | Pre- construction & construction phase |
| A training and skills development programmes to be initiated prior to the commencement of the construction phase | Developer | Pre- construction & construction phase |

| Performance | >> | Employment and business policy document that sets out local |
|-------------|----|---|
| Indicator | | employment and targets completed before construction phase |
| | | commences. |



While the presence of construction workers does not in itself constitute a social impact, the manner in which construction workers conduct themselves can impact on the local community. In this regard the most significant negative impact is associated with the disruption of existing family structures and social networks. This risk is linked to the potential behaviour of male construction workers, including an increase in alcohol and drug use, an increase in crime levels, the loss of girlfriends and or wives to construction workers, an increase in teenage and unwanted pregnancies, an increase in prostitution and an increase in sexually transmitted diseases.

The potential risk to local family structures and social networks is, however, likely to be low. The low and semi-skilled workers are likely to be local residents and will therefore from part of the local family and social network.

| Project Component/s | Construction and establishment activities associated with the establishment of the solar energy facility, including infrastructure. |
|---------------------------------|---|
| Potential Impact | The presence of construction workers who live outside the area and who are housed in local towns can impact on family structures and social networks. |
| Activities/Risk Sources | The presence of construction workers can impact negatively on family structures and social networks, especially in small, rural communities. |
| Mitigation: Target/Objective | To avoid and or minimise the potential impact of construction workers on the local community. This can be achieved by maximising the number of locals employed during the construction phase and minimising the number of workers housed on the site. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|-------------------|
| Low-skilled workers should be sourced from the | Developer and | Identify suitable |
| local area as far as possible. This should be | contractors | local contractors |
| included in the tender documents. | | prior to the |
| | | tender process |
| | | for the |
| | | construction |
| | | phase. |
| Identify local contractors who are qualified to undertake the required work. | Developer | Pre-construction |
| Develop and implement a Code of Conduct to | Contractor | Pre-construction |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|---|
| cover the activities of the construction workers housed at temporary camps / hostels. | | |
| Ensure that all workers are informed at the outset of the construction phase of the conditions contained in the Code of Conduct. Ensure that construction workers attend a briefing session before activities on site commence. The aim of the briefing session is to inform them of the rules and regulations governing activities on the site as set out in the Code of Conduct. | Contractors | Prior to the commencement of construction |
| Ensure that all workers are informed at the outset of the construction phase of the conditions contained on the Code of Conduct. | Contractors | Prior to the commencement of construction |
| Construction workers who are found guilty of breaching the Code of Conduct must follow disciplinary processes in terms of the South African Labour Laws. All dismissals must be in accordance with South African labour legislation. | Contactors | Construction phase |
| Provide opportunities for workers to travel to their home town at regular intervals or over weekends. | Contactors | Construction phase |
| Adhere to OHS legal requirements and measures contained in the EMPr | Contractors | Construction |
| Establish and implement OHS procedures for employees on site, including use of Personal Protection Equipment (PPE) | Contractors | Construction |

| Performance Indicator | Employment policy and tender documents that sets out local employment and targets completed before construction phase |
|--------------------------|---|
| Indicator | commences. |
| | » Majority of semi and unskilled labour locally sourced. • Local construction weather a majority of the three bours. |
| | » Local construction workers employed have proof that they have |
| | lived in the area for five years or longer. |
| | » Tender documents for contractors include recommendations for |
| | construction camp. |
| | » Code of Conduct drafted before commencement of construction phase. |
| | » Briefing session with construction workers held at outset of construction phase. |
| » Monitoring | The proponent and or appointed ECO must monitor indicators listed above to ensure that they have been met for the construction phase. |

OBJECTIVE C10: Minimise impacts related to traffic management and transportation of equipment and materials to site (Traffic Management and Transportation Plan)

The construction phase of the project will be the most significant in terms of generating traffic impacts; resulting from the transport of equipment (including PV panels components) and materials and construction crews to the site and the return of the vehicles after delivery of materials. Potential impacts associated with transportation and access relate to works within the site boundary and external works outside the site boundary.

The section below provides a guideline for the Traffic Management and Transportation Plan on site and will need to be supplemented with the relevant final transport plan devised by the EPC partner during the final design phase of the facility.

| - | |
|------------------------------|--|
| Project Component/s | » Delivery of any component required within the construction phase. |
| Potential Impact | Impact of heavy construction vehicles on road surfaces, and possible increased risk in accidents involving people and animals. Traffic congestion, particularly on narrow roads or on road passes where overtaking is not permitted. Deterioration of road pavement conditions (both surfaced and gravel road) due to abnormal loads. |
| Activities/Risk Sources | Construction vehicle movement. Speeding on local roads. Degradation of local road conditions. Site preparation and earthworks. Foundations or plant equipment installation. Transportation of ready-mix concrete from off-site batching plant to the site. Mobile construction equipment movement on-site. Power line and substation construction activities. |
| Mitigation: Target/Objective | Minimise impact of traffic associated with the construction of the facility on local traffic volume, existing infrastructure, property owners, animals, and road users. To minimise potential for negative interaction between pedestrians or sensitive users and traffic associated with the facility construction To ensure all vehicles are roadworthy and all materials/equipment are transported appropriately and within any imposed permit/licence conditions |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|---|---|
| The contractor's plans, procedures and schedules, as well as the anticipated intrusion impacts should be clarified with affected parties prior to the commencement of construction activities on site. | Developer | Pre- construction |
| Source general construction material and goods locally where available to limit transportation over long distances. | Developer and Contractor | Pre- construction and construction |
| Appropriate dust suppression techniques must be implemented to minimise dust from gravel roads. | Developer | Construction |
| Construction vehicles and those transporting materials and goods must be inspected by the contractor or a sub-contractor to ensure that these are in good working order and not overloaded. | Contractor | Construction |
| Strict vehicle safety standards must be implemented and monitored. | Developer | Construction |
| All relevant permits for abnormal loads must be applied for from the relevant authority. | Contractor (or appointed transportation contractor) | Pre- construction |
| A designated access to the proposed site must be created to ensure safe entry and exit. | Contractor | Pre- construction |
| No deviation from approved transportation routes must be allowed, unless roads are closed for whatever reason outside the control of the contractor. | Contractor | Duration of contract |
| Appropriate road management strategies must be implemented on external and internal roads with all employees and contractors required to abide by standard road and safety procedures. | Contractor (or appointed transportation contractor) | Pre- construction |
| Any traffic delays because of construction traffic must be co-ordinated with the appropriate authorities. | Contractor | Duration of contract |
| The movement of all vehicles within the site must be on designated roadways. Signage must be appropriately maintained and placed in areas visible to all road users. | Contractor | Duration of contract |
| Signage must be established at appropriate points warning of turning traffic and the construction site (all signage to be in accordance with prescribed standards). Signage must be appropriately maintained and placed in areas visible to all road users. | Contractor | Duration of contract |
| Appropriate maintenance of all vehicles must be ensured. | Contractor | Duration of contract |
| All vehicles of the contractor travelling on public roads must adhere to the specified speed limits and all | Contractor | Duration of contract |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|----------------------|
| driver's must be in possession of an appropriate valid driver's license. | | |
| Keep hard road surfaces as narrow as possible. | Contractor | Duration of contract |
| Signs must be placed along construction roads to identify speed limits, travel restrictions and other standard traffic control information. | Contractor | Duration of contract |

| Performance Indicator | Vehicles keeping to the defined speed limits within the site and on public roads. Vehicles are in good working order and safety standards are implemented. Local residents and road users are aware of vehicle movements and schedules. No construction traffic related accidents are experienced. Local road conditions and road surfaces are up to standard. Complaints of residents are not received (e.g. concerning the speeding of heavy vehicles). |
|--------------------------|--|
| Monitoring | » Developer and or appointed ECO must monitor indicators listed above to ensure that they have been implemented. |

OBJECTIVE C11: To avoid or reduce the possibility of the increase in crime and safety and security issues during the construction phase

An inflow of workers could, as a worst case scenario and irrespective of the size of the workforce, pose some security risks. Criminals could also use the opportunity due to "outsiders" being in the area to undertake their criminal activities.

| Project Component/s | » Construction and establishment activities associated with the establishment of the PV facility, including infrastructure . |
|---------------------------------|--|
| Potential Impact | » Increase in crime due to influx of non-local workforce and job seekers into the area and increase in traffic due to an increase in construction vehicles; property damage, loss of assets or nearby farms, road safety |
| Activities/Risk Sources | The presence of construction workers on the site can pose a potential safety risk to local farmers and communities and may result in stock thefts. The activities of construction workers may also result in damage to farm infrastructure. |
| Mitigation: Target/Objective | » To avoid and or minimise the potential impact on loca communities and their livelihoods. |

| Mitigation: Action/Control | Responsibility | Timeframe | |
|--|------------------------|--|--|
| Inform all workers of the conditions contained in the Code of Conduct. | Contractor | Pre- construction | |
| Dismiss all workers that do not adhere to the code of conduct for workers. All dismissals must be in accordance with South African labour legislation | Contractor | Construction | |
| Compensate farmers / community members at full market related replacement cost for <i>proven</i> losses resulting from contractors on the site, which may include livestock loss, damage to infrastructure . | Contractors | Construction phase | |
| Develop & Implement a Health & Safety Plan. Train staff on the H&S Plan | Developer & Contractor | Construction & Operations | |
| Working hours to be kept between 6am and 6pm as per the ECA during the construction phase, agreed with surrounding landowners and occupiers | Contractor | Construction phase | |
| The perimeter of the construction site is to be appropriately secured to prevent any unauthorised access to the site. The fencing of the site should be maintained throughout the construction period. | EPC contractor | Pre- construction phase & Construction phase | |
| Local community organisations and policing forums / neighbourhood watches must be informed of construction times and the duration of the construction phase. | EPC contractor | Pre- construction phase & Construction phase | |

| Performance | * | Code of Conduct developed and approved by the developer | | | |
|-------------|---|--|--|--|--|
| Indicator | * | prior to commencement of construction phase.» All construction workers made aware of Code of Conduct within first week of being employed. | | | |
| Monitoring | * | The proponent and or appointed ECO must report on the indicators listed above to ensure that they have been met for the construction phase. | | | |

OBJECTIVE C12: Management of dust, vehicle emissions and damage to roads

During the construction phase, limited gaseous or particulate emissions are anticipated from exhaust emissions from construction vehicles and equipment onsite, as well as vehicle entrained dust from the movement of vehicles on the main and internal access roads.

| Project | >> | Construction and establishment activities associated with the | | |
|---------------------------------|----|---|--|--|
| Component/s | | establishment of the PV facility, including infrastructure | | |
| Potential Impact | * | Heavy vehicles can generate noise and dust impacts. Movement of heavy vehicles can also damage roads. | | |
| Activities/Risk Sources | * | The movement of heavy vehicles and their activities on the site can result in noise and dust impacts and damage roads. | | |
| Mitigation: Target/Objective | * | To avoid and or minimise the potential noise and dust impacts associated with heavy vehicles, and minimise damage to roads. | | |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|-----------------------------|--------------------------|
| Maintain communication with North West Roads authority regarding their requirements for measures to be instituted regarding use of and impacts on the R504 and R504 roads. | Developer and Contractor | Duration of Construction |
| Implement appropriate dust suppression measures for heavy vehicles through road wetting and ensuring that vehicles used to transport sand and building materials are fitted with tarpaulins or covers. | Contractors | Duration of Construction |
| Ensure that all vehicles are road-worthy; drivers are qualified and are made aware of the potential noise, dust and safety issues. | Contractors | Duration of Construction |
| Ensure that drivers adhere to defined speed limits within the site and on public roads. Vehicles should be fitted with recorders to record when vehicles exceed the speed limit. | Contractors | Duration of Construction |
| Ensure that damage to roads attributable to construction activities associated with the PV facility is repaired before completion of construction phase. | Contractors | Duration of Construction |
| Clearly demarcate construction areas | Contractors | Duration of Construction |

Performance Indicator

 Dust suppression measures implemented for all roads that require such measures during the construction phase

| | • » | commences. Drivers made aware of the potential safety issues and enforcement of strict speed limits when they are employed. Road worthy certificates in place for all heavy vehicles at outset of construction phase and up-dated on a monthly basis. |
|------------|--------|---|
| Monitoring | * | The proponent and or appointed ECO must monitor indicators listed above to ensure that they have been met for the construction phase |

OBJECTIVE C13: Limit impacts on heritage resources

No heritage features were confirmed to be located on the project site. The project site is disturbed by earthworks presumably for sand mining and the remaining area was extensively ploughed in the past. Several stone cairns occur throughout the project area and are attributed to clearing of the agricultural fields in order to plough the area (cut marks are visible on the stones). Some of these cairns were mapped to indicate their distribution and frequency however it is assumed that more occur in the study area. One cluster of approximately 10 stone cairns occurs on the north western periphery of the abandoned quarry that could possibly be informal graves.

| Project component/s | PV array, access roads and other linear components, substation, laydown areas, any spatial extension of other components addressed in the EIA. |
|---------------------------------|---|
| Potential Impact | The potential impact if this objective is not met is that further destruction, damage, excavation, alteration, removal or collection of heritage objects from their current context on the site may result. |
| Activity/risk source | Activities which could impact on achieving this objective include deviation from the planned lay-out of infrastructure without taking heritage impacts into consideration. |
| Mitigation: Target/Objective | Mitigation measures as recommended, namely exclusion of the western-most part of the proposed development |

| Mitigation: Action/control | Responsibility | Timeframe |
|--|-----------------|------------------|
| If the stone cairns cannot be confirmed to be | Developer, | Pre-construction |
| graves a chance find procedure must be | Heritage | and construction |
| implemented during construction of the PV facility | specialist, | |
| | Contractor | |
| Should archaeological sites, graves or fossils be | Contractor & EO | Construction |
| exposed during construction work, work in the area | | |
| must be stopped and the find must immediately be | | |

| Mitigation: Action/control | Responsibility | Timeframe |
|--|--------------------------|--------------|
| reported to a suitably qualified heritage practitioner such that an investigation and evaluation of the finds can be made. | | |
| The EO must be trained in basic archaeological site identification in order to immediately inform the archaeologist of any chance discovery of archaeological sites or burials. The archaeologist will then implement the required legal steps in terms of the applicable section of the NHRA. | Contractor Specialist | Construction |
| The Contractor shall make provision for accidental discovery of archaeological sites and graves on the construction site. In the event that any sites found are significant enough to warrant conservation, the Contractor shall ensure that the requirements of SAHRA are fulfilled. | Contractor | Construction |

| Performance | Limit loss of heritage resources |
|-------------|--|
| Indicator | |
| Monitoring | Completed mitigation as recommended including demarcation of possible no-go area/s in the vicinity of the proposed development |

OBJECTIVE C14: The mitigation and possible negation of visual impacts associated with the construction of the Proposed Wolmaransstad 75MW Solar Energy Facility.

During the construction phase heavy vehicles, components, equipment and construction crews will frequent the area and may cause, at the very least, a cumulative visual nuisance to landowners and residents in the area as well as road users. The placement of lay-down areas and temporary construction camps should be carefully considered in order to not negatively influence the future perception of the facility. Secondary visual impacts associated with the construction phase, such as the sight of construction vehicles, dust and construction litter must be managed to reduce visual impacts. The use of dust-suppression techniques on the access roads (where required), timely removal of rubble and litter, and the erection of temporary screening will assist in doing this.

| Project Component/s | Construction site |
|-------------------------|---|
| Potential Impact | Visual impact of general construction activities, and the potential scarring of the landscape due to vegetation clearing and resulting erosion. |
| Activity/Risk Source | The viewing of the above mentioned by observers on or near the site (within 2km of the site). |

Mitigation: Target/Objective Minimal visual intrusion by construction activities and intact vegetation cover outside of immediate works areas.

| Mitigation: Action/control | Responsibility | Timeframe |
|--|--------------------------|--|
| Ensure that vegetation is not unnecessarily cleared or removed during the construction period. | Developer/ contractor | Early in the construction phase. |
| Reduce the construction period through careful logistical planning and productive implementation of resources. | Developer/ contractor | Early in the construction phase. |
| Plan the placement of lay-down areas and temporary construction equipment camps in order to minimise vegetation clearing (i.e. in already disturbed areas) wherever possible. | Developer/ contractor | Early in and throughout the construction phase. |
| Restrict the activities and movement of construction workers and vehicles to the immediate construction site and existing access roads. | Developer/ contractor | Throughout the construction phase. |
| Ensure that rubble, litter, and disused construction materials are appropriately stored (if not removed daily) and then disposed regularly at licensed waste facilities. | Developer/ contractor | Throughout the construction phase. |
| Reduce and control construction dust through the use of approved dust suppression techniques as and when required (i.e. whenever dust becomes apparent). | Developer/ contractor | Throughout the construction phase. |
| Restrict construction activities to daylight hours in order to negate or reduce the visual impacts associated with lighting. | Developer/ contractor | Throughout the construction phase. |
| Rehabilitate all disturbed areas, construction areas, servitudes etc. immediately after the completion of construction works. If necessary, an ecologist should be consulted to assist or give input into rehabilitation specifications. | Developer/ contractor | Throughout and at the end of the construction phase. |

| Performance Indicator | Vegetation cover on and in the vicinity of the site is intact (i.e. full cover as per natural vegetation within the environment) with no evidence of degradation or erosion. |
|--------------------------|--|
| Monitoring | Monitoring of vegetation clearing during construction (by contractor as part of construction contract). Monitoring of rehabilitated areas quarterly for at least a year following the end of construction (by contractor as part of construction contract). |

OBJECTIVE C15: Appropriate handling and management of waste

The main wastes expected to be generated by the construction of the solar energy facility will include general construction waste, hazardous waste (i.e. fuel), and liquid waste (including grey water and sewage). In order to manage the wastes effectively, guidelines for the assessment, classification, and management of wastes, along with industry principles for minimising construction wastes must be implemented.

The following Regulations, Norms & Standards dated 23 August 2013 must be observed in the preparation of such guidelines:

- » R634 Waste Classification & Management Regulations
- » R635 National Norms & Standards for the Assessment of Waste for Landfill Disposal
- » R636 National Norms & Standards for Disposal of Waste to Landfill

| Project Component/s | » PV panels. » Power line. » Ancillary buildings. » Access roads. » Construction workers camp |
|---------------------------------|---|
| Potential Impact | Inefficient use of resources resulting in excessive waste generation. Litter or contamination of the site or water through poor waste management practices. |
| Activity/Risk Source | » Packaging. » Other construction wastes. » Storage of waste oil / hydrocarbons. » Spoil material from excavation, earthworks, and site preparation. |
| Mitigation: Target/Objective | To comply with waste management legislation. To minimise production of waste. To ensure appropriate waste storage and disposal. To avoid environmental harm from waste disposal. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|----------------------|
| Ensure that sanitation facilities are managed to an acceptable standard and used appropriately so as not to pose a health and environmental hazard. | Contractor | Duration of contract |
| Construction method and materials should be carefully considered in view of waste reduction, re-use, and recycling opportunities. | Contractor | Duration of contract |
| Construction contractors must provide specific detailed | Contractor | Duration of |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|----------------------------|
| waste management plans to deal with all waste streams. | | contract |
| Specific areas must be designated on-site for the temporary management of various waste streams, i.e. general refuse, construction waste (wood and metal scrap), and contaminated waste as required. Location of such areas must seek to minimise the potential for impact on the surrounding environment, including prevention of contaminated runoff, seepage, and vermin control. | Contractor | Duration of contract |
| Where practically possible, construction and general wastes on-site must be reused or recycled. Bins and skips must be available on-site for collection, separation, and storage of waste streams (such as wood, metals, general refuse). | Contractor | Duration of contract |
| Disposal of waste must be in accordance with relevant legislative requirements, including the use of licensed contractors. | Contractor | Duration of contract |
| Uncontaminated waste will be removed at least weekly for disposal; other wastes will be removed for recycling/ disposal at an appropriate frequency. | Contractor | Duration of contract |
| Hydrocarbon and other hazardous waste must be contained and stored in sealed containers within an appropriately bunded area. | Contractor | Duration of contract |
| Waste must be kept to a minimum and must be transported by approved waste transporters to sites designated for their disposal. | Contractor | Duration of contract |
| Documentation (waste manifest) must be maintained detailing the quantity, nature, and fate of any regulated waste. Waste disposal records must be available for review at any time. | Contractor | Duration of contract |
| Regularly serviced chemical toilets facilities must be used to ensure appropriate control of sewage. A waste manifest should be developed for the ablutions showing proof of disposal of sewage at appropriate water treatment works. | Contractor | Duration of contract |
| Upon the completion of construction, the area must be cleared of potentially polluting materials. | Contractor | Completion of construction |
| Dispose of all solid waste collected at an appropriately registered waste disposal site. Waste disposal shall be in accordance with all relevant legislation and under no circumstances may waste be burnt on site. | Contractor | Duration of construction |
| Where a registered waste site is not available close to the construction site, provide a method statement with | Contractor | Duration of construction |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|----------------------|
| regard to waste management. | | |
| Spilled concrete must be allowed to dry and removed as soon as possible. Hardened concrete can either be recycled at a crushing facility or batching plant, disposed of as spoil, or be disposed of at a general waste landfill site as waste. This excludes dry cement powder. | Contractor | Duration of contract |

| Performance Indicator | No complaints received regarding waste on site or indiscriminate dumping. Internal site audits ensuring that waste segregation, recycling and reuse is occurring appropriately. Provision of all appropriate waste manifests for all waste |
|--------------------------|---|
| Monitoring | streams.» Observation and supervision of waste management practices throughout construction phase. |
| | Waste collection will be monitored on a regular basis. Waste documentation completed. A complaints register will be maintained, in which any complaints from the community will be logged. Complaints will be investigated and, if appropriate, acted upon. |
| | » An incident reporting system will be used to record non- conformances to the EMPr. |

OBJECTIVE C16: Appropriate handling and storage of chemicals, hazardous substances

The construction phase will involve the storage and handling of a variety of chemicals including fuels, adhesives, abrasives, oils and lubricants, paints and solvents.

| Project Component/s | » Storage and handling of chemicals, hazardous substances. |
|---------------------------------|--|
| Potential Impact | Release of contaminated water from contact with chemicals or hazardous substances. Generation of contaminated wastes from used chemical or hazardous substances containers. |
| Activity/Risk Source | Vehicles associated with site preparation and earthworks. Construction activities of area and linear infrastructure. Hydrocarbon use and storage. |
| Mitigation: Target/Objective | » To ensure that the storage and handling of chemicals, hazardous substances and hydrocarbons on-site does not |

persons.

cause pollution to the environment or harm to persons.

» To ensure that the storage and maintenance of machinery onsite does not cause pollution of the environment or harm to

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|---------------------------------------|
| Spill kits must be made available on-site for the clean- up of spills and leaks of contaminants. | Contractor | Pre- construction /Construction |
| Corrective action must be undertaken immediately if a complaint is made, or potential/actual leak or spill of polluting substance identified. This includes halting further contamination, cleaning up the affected environment as much as practically possible and implementing preventive measures. | Contractor | Duration of contract |
| In the event of a major spill or leak of contaminants, the relevant administering authority must be immediately notified as per the notification of emergencies/incidents. | Contractor | Duration of contract |
| Cement must be stored in enclosed areas within the contractors camp. | Contractor | Duration of contract |
| Cement dust, slurry from cement batching, or spilled cement must be cleaned up as soon as possible and disposed of at a suitably licensed waste disposal site. | Contractor | Duration of contract |
| Any contaminated/polluted soil removed from the site must be disposed of at a licensed hazardous waste disposal facility. | Contractor | Duration of contract |
| Routine servicing and maintenance of vehicles must not to take place outside of designated areas on-site (except in the case of emergency). Where repairs of vehicles take place, an appropriate sealed surface and/or drip tray must be used to contain any fuel or oils. | Contractor | Duration of contract |
| All stored fuels to be maintained within an appropriately bunded area and on a sealed surface. The bunded area must be provided with a tap-off system through which spillages and leakages that might occur will be removed without any spillage outside the bunded area. | Contractor | Duration of contract |
| Fuel storage areas must be inspected regularly and maintained to ensure bund stability, integrity, and function. | Contractor | Duration of contract |
| Construction machinery must be stored in an appropriately sealed area. | Contractor | Duration of contract |
| Oily water from bunds at the substation must be removed from site by licensed contractors. | Contractor | Duration of contract |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|----------------------|
| The storage of flammable and combustible liquids such as oils must be in designated areas which are appropriately bunded, and stored in compliance with Material Safety Data Sheets (MSDS) files. | Contractor | Duration of contract |
| Any storage and disposal permits/approvals which may be required must be obtained, and the conditions attached to such permits and approvals will be compiled with. | Contractor | Duration of contract |
| Transport of all hazardous substances must be in accordance with the relevant legislation and regulations | Contractor | Duration of contract |
| The sediment control and water quality structures used on-site must be monitored and maintained in an operational state at all times. | Contractor | Duration of contract |
| Upon the completion of construction, the area must be cleared of potentially polluting materials. | Contractor | Duration of contract |

| Performance Indicator | » No chemical spills outside of designated storage areas. » No unattended water or soil contamination by spills. » No complaints received regarding waste on site or indiscriminate dumping. |
|--------------------------|---|
| Monitoring | Implement an effective monitoring system to detect any leakage or spillage of all hazardous substances. Observation and supervision of chemical storage and handling practices and vehicle maintenance throughout construction phase. A complaints register must be maintained, in which any complaints from the community will be logged. An incident reporting system will be used to record non-conformances to the EMPr. |

OBJECTIVE C17: To avoid and/or minimise the potential risk of increased veld fires during the construction phase

The increased presence of people on the site could increase the risk of veld fires, particularly in the dry season.

| Project | >> | Construction and establishment activities associated with the | | |
|------------------|----|---|--|--|
| Component/s | | establishment of PV facility, including infrastructure . | | |
| Potential Impact | * | Veld fires can pose a personal safety risk to local farmers and communities, and their homes, crops, livestock and farm infrastructure, such as gates and fences. | | |

| Activities/Risk | >> | The presence of construction workers and their activities on the |
|------------------|----|--|
| Sources | | site can increase the risk of veld fires. |
| Mitigation: | >> | To avoid and or minimise the potential risk of veld fires on local |
| Target/Objective | | communities and their livelihoods. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|-----------------------------------|--------------------------|
| No cooking and no open fires allowed on site. | Contractor (and sub-contractor/s) | Duration of contract |
| Designated smoking areas must be provided | Contractor (and sub-contractor/s) | Duration of contract |
| Provide adequate fire fighting equipment onsite. | Developer and contractors | Duration of construction |
| Provide fire-fighting training to selected construction staff. | Contractors | Duration of construction |
| Compensate farmers / community members at full market related replacement cost for any losses, such as livestock, damage to infrastructure attributable to the construction activities. | Contractors | Duration of construction |
| Join the local Fire Protection Agency | Developer | Pre-construction |

| Performance Indicator | » » | Designated areas for fires and smoking identified on site at the outset of the construction phase. Fire fighting equipment and training provided before the construction phase commences. Proven compensation claims resolved and settled. |
|--------------------------|--------|--|
| Monitoring | * | The developer and/or appointed ECO must monitor indicators listed above to ensure that they have been met for the construction phase. |

OBJECTIVE C18: Effective management of concrete batching plants (if required)

Concrete is required during the construction of the solar energy facility. There could be a need to establish a batching plant within the site. Batching plants are facilities/installations that combine various ingredients to form concrete. Some of these inputs include sand, water, aggregate (rocks, gravel), fly ash, potash, and cement.

Turbid and highly alkaline wastewater, dust emissions and noise are the key potential impacts associated with concrete batching plants. Concrete batching plants, cement, sand and aggregates can produce dust. Potential pollutants in batching plant wastewater and stormwater include cement, sand, aggregates, chemical additive mixtures, fuels and lubricants.

| Project component/s | » Batching plant and associated activities |
|---------------------------------|--|
| Potential Impact | Dust emissions Release of contaminated water Generation of contaminated wastes from used chemical containers Inefficient use of resources resulting in excessive waste generation |
| Activity/risk source | » Operation of the batching plant » Packaging and other construction wastes » Hydrocarbon use and storage » Spoil material from excavation, earthworks and site preparation |
| Mitigation: Target/Objective | » To ensure that the operation of the batching plant does not result in pollution to the environment or harm to persons |

| Mitigation: Action/control | Responsibility | Timeframe |
|---|----------------|--------------------|
| Where possible concrete batching plants should be sited such that impacts on the environment or the amenity of the local community from noise, odour or polluting emissions are minimised | Contractor | Construction phase |
| The provision of natural or artificial wind barriers such as trees, fences and landforms may help control the emission of dust from the plant. | Contractor | Construction phase |
| Where there is a regular movement of vehicles, access and exit routes for heavy transport vehicles should be planned to minimise noise and dust impacts on the environment | Contractor | Construction phase |
| The concrete batching plant site should demonstrate good maintenance practices, including regular sweeping to prevent dust build-up. | Contractor | Construction phase |
| The prevailing wind direction should be considered to ensure that bunkers and conveyors are sited in a sheltered position to minimise the effects of the wind. | Contractor | Construction phase |
| Water sprays or a dust suppression agent should be correctly applied to reduce dust emissions from aggregate material. | Contractor | Construction phase |
| Conveyors must be designed and constructed to prevent fugitive dust emissions. This may include covering the conveyor with a roof, installing side protection barriers and equipping the conveyor with spill trays, which direct material to a collection point. Belt cleaning devices at the conveyor head may also assist to reduce spillage. | Contractor | Construction phase |
| The site should be designed and constructed such that clean stormwater is diverted away from contaminated | Contractor | Construction phase |

| Mitigation: Action/control | Responsibility | Timeframe |
|--|----------------|--------------------|
| areas and directed to the stormwater discharge system. | | |
| Any liquids stored on site, including admixtures, fuels and lubricants, should be stored in accordance with applicable legislation | Contractor | Construction phase |
| Contaminated stormwater and process wastewater should be captured and recycled where possible. A wastewater collection and recycling system should be designed to collect contaminated water. | Contractor | Construction phase |
| Areas where spills of oils and chemicals may occur should be equipped with easily accessible spill control kits to assist in prompt and effective spill control | Contractor | Construction phase |
| Ensure that all practicable steps are taken to minimise the adverse effect that noise emissions. This responsibility includes not only the noise emitted from the plant and equipment but also associated noise sources, such as radios, loudspeakers and alarms | Contractor | Construction phase |
| Where possible, waste concrete should be used for construction purposes at the batching plant or project site. | Contractor | Construction phase |
| Empty cement bags should be collected and disposed appropriately. Empty cement bags are hazardous due to the cement residue in them. Empty cement bags should be neutralised through wetting and the bag disposed of at a general landfill site. | Contractor | Construction phase |

| Performance Indicator | » No complaints on dust » No water or soil contamination by chemical spills » No complaints received regarding waste on site or indiscriminate dumping |
|--------------------------|--|
| Monitoring | Observation and supervision of chemical storage and handling practices and vehicle maintenance throughout construction phase A complaints register will be maintained, in which any complaints from the community will be logged. Complaints will be investigated and, if appropriate, acted upon A complaints register will be maintained, in which any complaints from the community will be logged. Complaints will be investigated and, if appropriate, acted upon An incident reporting system will be used to record non-conformances to the EMPr Developer or appointed ECO must monitor indicators listed above to ensure that they have been met for the construction phase |

6.2 Detailing Method Statements

OBJECTIVE C19: Ensure all construction activities are undertaken with the appropriate level of environmental awareness to minimise environmental risk

The environmental specifications are required to be underpinned by a series of Method Statements, within which the EPC Contractor and Service Providers are required to outline how any identified environmental risks will practically be mitigated and managed for the duration of the contract, and how specifications within this EMPr will be met. That is, the EPC Contractor will be required to describe how specified requirements will be achieved through the submission of written Method Statements to the Owner's Representative and ECO.

The method statements are not written by the ECO since a method statement is a written submission to the ECO and the Owner's Representative by the EPC Contractor in collaboration with his/her EO.

There are two types of method statements, (1) method statements which carryover throughout the project; which is applicable to all activities and, (2) specific method statements used for one task only. The carryover method statements would be method statements pertaining to (waste management, dust control, cement and concrete batching, top soil management, hydrocarbon and emergency spill procedures, alien and invasive plant control, rehabilitation and plant management, erosion management, storage and management of hazardous substances) the specific method statements are specifically related to one activity. This kind of method statements are drawn up at the beginning of each new task.

The Method Statement must cover applicable details with regard to:

- » Details of the responsible person/s
- » Construction procedures;
- » Materials and equipment to be used;
- » Getting the equipment to and from site;
- » How the equipment/material will be moved while on-site;
- » How and where material will be stored;
- » The containment (or action to be taken if containment is not possible) of leaks or spills of any liquid or material that may occur;
- » Timing and location of activities;
- » Compliance/non-compliance with the Specifications; and
- » Any other information deemed necessary by the Site Manager.

Method Statements must be compiled for all activities which affect any aspect of the environment and should be applied consistently to all activities. Specific method statements could include:

- » Construction procedures (for example: site clearing, working within watercourses).
- » Materials and equipment to be used.
- » Transporting the equipment to and from the site.
- » How the equipment will be used while on site.
- » How and where the material will be stored.
- » The containment (or action to be taken if containment is not possible) of the leaks or spillages of any liquid or material that may occur.
- » Timing and location of activities.
- » Compliance/Non compliances with the EMPr specifications and any other information that is deemed necessary.
- » Method Statement for Corrective Actions

The Contractor may not commence the activity covered by the Method Statement until it has been approved by the Owner's Representative except in the case of emergency activities and then only with the consent of the Owner's Representative. Approval of the Method Statement will not absolve the Contractor from their obligations or responsibilities in terms of their contract. The content and requirements of Method Statements are to be clearly explained to all plant operators and general workers

The Contractor may not commence the activity covered by the Method Statement until it has been approved by the Owner's Representative except in the case of emergency activities and then only with the consent of the Owner's Representative. Approval of the Method Statement will not absolve the Contractor from their obligations or responsibilities in terms of their contract.

Once a method statement has been submitted it must be evaluated and checked to ensure that all the activities mentioned on the statement are conducted in a manner which ensures environmental compliance. If all the information on the method statement is correct and compliant, the contractor and the EO must sign the statement. Once all the parties have signed the method statements, copies must be made and submitted to all management parties on site, including the ECO and the EO.

Failure to submit a method statement may result in suspension of the activity concerned until such time as a method statement has been submitted and approved. The ECO should monitor the construction activities to ensure that these are undertaken in accordance with the approved Method Statement.

6.3 Awareness and Competence: Construction Phase of the Solar Energy Facility

OBJECTIVE C20: To ensure all construction personnel have the appropriate level of environmental awareness and competence to ensure continued environmental due diligence and on-going minimisation of environmental harm

To achieve effective environmental management, it is important that Contractors are aware of the responsibilities in terms of the relevant environmental legislation and the contents of this EMPr. The Contractor is responsible for informing employees and sub-contractors of their environmental obligations in terms of the environmental specifications, and for ensuring that employees are adequately experienced and properly trained in order to execute the works in a manner that will minimise environmental impacts.

The Contractors obligations in this regard include the following:

- » Employees must have a basic understanding of the key environmental features of the construction site and the surrounding environment.
- » Ensuring that a copy of the EMPr is readily available on-site, and that all site staff are aware of the location and have access to the document.
- » Employees will be familiar with the requirements of the EMPr and the environmental specifications as they apply to the construction of the facility.
- Employees must undergo training for the operation and maintenance activities associated with a PV plant and have a basic knowledge of the potential environmental impacts that could occur and how they can be minimised and mitigated.
- » Ensuring that, prior to commencing any site works, all employees and subcontractors have attended an Environmental Awareness Training course.
- The course should be sufficient to provide the site staff with an appreciation of the project's environmental requirements, and how they are to be implemented.
- » Awareness of any other environmental matters, which are deemed necessary by the ECO.
- » Ensuring that employee information posters, outlining the environmental "do's" and "don'ts" (as per the environmental awareness training course) are erected at prominent locations throughout the site.
- » Ensure that construction workers have received basic training in environmental management, including the storage and handling of hazardous substances, minimisation of disturbance to sensitive areas, management of waste, and prevention of water pollution.
- » Records must be kept of those that have completed the relevant training.

- » Training should be done either in a written or verbal format but must be appropriate for the receiving audience.
- » Refresher sessions must be held to ensure the contractor staff are aware of their environmental obligations as practically possible.

Therefore, prior to the commencement of construction activities on site and before any person commences with work on site thereafter, adequate environmental awareness and responsibility are to be appropriately presented to all staff present onsite, clearly describing their obligations towards environmental controls and methodologies in terms of this EMPr. This training and awareness will be achieved in the following ways:

6.3.1 Environmental Awareness Training

Environmental Awareness Training must take the form of an on-site talk and demonstration by the ECO before the commencement of site establishment and construction on site. The education/awareness programme should be aimed at all levels of management and construction workers within the contractor team. A record of attendance of this training must be maintained by the ECO on site.

6.3.2 Induction Training

Environmental induction training must be presented to all persons who are to work on the site – be it for short or long durations; Contractor's or Engineer's staff; administrative or site staff; sub-contractors or visitors to site.

This induction training should include discussing the developer's environmental policy and values, the function of the EMPr and Contract Specifications and the importance and reasons for compliance to these. The induction training must highlight overall do's and don'ts on site and clarify the repercussions of not complying with these. The non-conformance reporting system must be explained during the induction as well. Opportunity for questions and clarifications must form part of this training. A record of attendance of this training must be maintained by the SHE Officer on site.

6.3.3 Toolbox Talks

Toolbox talks should be held on a scheduled and regular basis (at least twice a month) where foremen, environmental and safety representatives of different components of the Works and sub-consultants hold talks relating to environmental practices and safety awareness on site. These talks should also include discussions on possible common incidents occurring on site and the prevention of reoccurrence thereof. Records of attendance and the awareness talk subject must be kept on file.

6.4 Monitoring Programme: Construction Phase

OBJECTIVE C21: To monitor the performance of the control strategies employed against environmental objectives and standards

A monitoring programme must be in place not only to ensure conformance with the EMPr, but also to monitor any environmental issues and impacts which have not been accounted for in the EMPr that are, or could result in significant environmental impacts for which corrective action is required. The period and frequency of monitoring will be stipulated by the Environmental Authorisation (once issued). Where this is not clearly dictated, the developer will determine and stipulate the period and frequency of monitoring required in consultation with relevant stakeholders and authorities. The Project Manager will ensure that the monitoring is conducted and reported.

The aim of the monitoring and auditing process would be to routinely monitor the implementation of the specified environmental specifications, in order to:

- » Monitor and audit compliance with the prescriptive and procedural terms of the environmental specifications.
- » Ensure adequate and appropriate interventions to address non-compliance.
- » Ensure adequate and appropriate interventions to address environmental degradation.
- » Provide a mechanism for the lodging and resolution of public complaints.
- » Ensure appropriate and adequate record keeping related to environmental compliance.
- Determine the effectiveness of the environmental specifications and recommend the requisite changes and updates based on audit outcomes, in order to enhance the efficacy of environmental management on site.
- » Aid communication and feedback to authorities and stakeholders.

The ECO will ensure compliance with the EMPr, will conduct monitoring activities, and will report any non-compliance or where corrective action is necessary to the Site Manager and/or any other monitoring body stipulated by the regulating authorities. The ECO must have the appropriate experience and qualifications to undertake the necessary tasks. The following reports will be applicable:

6.4.1 Non-Conformance Reports

All supervisory staff including Foremen, Resident Engineers, and the ECO must be provided the means to be able to submit non-conformance reports to the Site

Manager. Non-conformance reports will describe, in detail, the cause, nature and effects of any environmental non-conformance by the Contractor. Records of penalties imposed may be required by the relevant authority.

The non-conformance report will be updated on completion of the corrective measures indicated on the finding sheet. The report must indicate that the remediation measures have been implemented timeously and that the non-conformance can be closed-out to the satisfaction of the Site Manager and ECO.

6.4.2 Monitoring Reports

A monitoring report will be compiled by the ECO on a monthly basis and must be submitted to DEA for their records. This report should include details of the activities undertaken in the reporting period, any non-conformances or incidents recorded, corrective action required, and details of those non-conformances or incidents which have been closed out.

6.4.3 Final Audit Report

A final environmental audit report must be submitted to DEA upon completion of the construction and rehabilitation activities. This report must indicate the date of the audit, the name of the auditor and the outcome of the audit in terms of compliance with the environmental authorisation conditions (as appropriate) and the requirements of the EMPr.

MANAGEMENT PROGRAMME: REHABILITATION CHAPTER 7

Overall Goal: Undertake the rehabilitation measures in a way that :

» Ensures rehabilitation of disturbed areas following the execution of the works, such that residual environmental impacts are remediated or curtailed.

7.1. Objectives

In order to meet this goal, the following objective, actions and monitoring requirements are relevant:

OBJECTIVE R1: Ensure appropriate rehabilitation of disturbed areas such that residual environmental impacts are remediated or curtailed

Areas requiring rehabilitation will include all areas disturbed during the construction phase and that are not required for regular operation and maintenance operations. Rehabilitation should be undertaken in an area as soon as possible after the completion of construction activities within that area.

| Project | » PV Array supports and trenching |
|-------------------------|--|
| Component/s | » Grid connection and associated servitudes » Access roads » Workshop, guardhouses, substation and other related infrastructure |
| | » Potential topsoil stockpiles and/or borrow pits |
| Potential Impact | Within the footprint, a change of plant species composition with lower productivity and agricultural potential can be expected due to removal, disturbance and continued long-term shading of vegetation A largely reduced vegetation cover will cause the ecosystem to be more prone to erosion and irreversible degradation Disturbance of indigenous vegetation creates opportunities for the establishment of invasive vegetation or creation of surfaces that do not support the permanent (re-) establishment of vegetation Loss of natural regeneration potential of soils |
| Activity / Diels | » Loss of agricultural potential of soils. |
| Activity/Risk Source | Site preparation and earthworks Excavation of foundations and trenches Construction of site access road Power line construction activities PV array construction activities |

Mitigation: Target/Objective

- » Stockpiling of topsoil, subsoil and spoil material.
- Recreate a non-invasive, acceptable vegetation cover that will facilitate the establishment of desirable and/or indigenous species
- » Prevent and accelerated erosion of ecosystem degradation

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|--|
| Rehabilitation of surface | | |
| Prior to the application of topsoil » subsoil shall be shaped and trimmed to blend in with the surrounding landscape or used for erosion mitigation measures » ground surface or shaped subsoil shall be ripped or scarified with a mechanical ripper or by hand to a depth of 15 – 20 cm » compacted soil shall be ripped to a depth greater than 25 cm and the trimmed by hand to prevent re-compacting the soil » any foreign objects, concrete remnants, steel remnants or other objects introduced to the site during the construction process shall be cleared before ripping, or shaping and trimming of any landscapes to be rehabilitated takes place » shaping will be to roughly round off cuts and fills and any other earthworks to stable forms, sympathetic to the natural surrounding landscapes | Contractor | During and after construction |
| Application of topsoil > topsoils shall be spread evenly over the ripped or trimmed surface, if possible not deeper than the topsoil originally removed > the final prepared surface shall not be smooth but furrowed to follow the natural contours of the land > the final prepared surface shall be free of any pollution or any kind of contamination > care shall be taken to prevent the compaction of topsoil | Contractor | During and after construction |
| Soil stabilisation » mulch, if available from shredded vegetation, shall be applied by hand to achieve a layer of uniform thickness » mulch shall be rotovated into the upper 10 cm layer of soil o this operation shall not be attempted if the wind strength is such as to remove the mulch before it can be incorporated into the topsoil | Contractor | Construction phase Operational phase, followed up until desired end state is reached |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|---|
| measures shall be taken to protect all areas susceptible to erosion by installing temporary and permanent drainage work as soon as possible where natural water flow-paths can be identified, subsurface drains or suitable surface drains and chutes need to be installed additional measures shall be taken to prevent surface water from being concentrated in streams and from scouring slopes, banks or other areas runnels or erosion channels developing shall be backfilled and restored to a proper condition such measures shall be effected immediately before erosion develops at a large scale where erosion cannot be remedied with available mulch or rocks, geojute or other geotextiles shall be used to curtail erosion | | |
| Borrow-pits (if required) » shall be shaped to have undulating, low-gradient slopes and surfaces that are rough and irregular, suitable for trapping sediments and facilitation of plant growth » upon completion of rehabilitation these reshaped and revegetated areas shall blend into the natural terrain | Contractor | After construction |
| Revegetation | | |
| revegetation of the final prepared area is expected to occur spontaneously to some degree where topsoils could be re-applied within 6 months revegetation will be done according to an approved planting/landscaping plan according to the desirable end states and permissible vegetation | Contractor | Construction phase Operational phase, followed up until desired end state is reached |
| Re-seeding > revegetation can be increased where necessary by hand- seeding indigenous species o previously collected and stored seeds shall be sown evenly over the designated areas, and be covered by means of rakes or other hand tools o commercially available seed of grass species naturally occurring on site can be used as alternative > re-seeding shall occur at the recommended time to take advantage of the growing season in the absence of sufficient follow-up rains after seeds | Contractor | Construction phase Operational phase, followed up until desired end state is reached |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|---|--|
| started germinating, irrigation of the new vegetation cover until it is established shall become necessary to avoid loss of this vegetative cover and the associated seed bank | | |
| Planting of species > the composition of the final acceptable vegetation will be based on the vegetation descriptions of the original ecological EIA investigation, and will include rescued plant material > geophytic plants shall be planted in groups or as features in selected areas > during transplanting care shall be taken to limit or prevent damage to roots > plants should be watered immediately after transplanting to help bind soil particles to the roots (or soil-ball around rooted plants) and so facilitate the new growth and functioning of roots | Contractor | Construction phase Operational phase, followed up until desired end state is reached |
| Traffic on revegetated areas designated tracks shall be created for pedestrian of vehicle traffic where necessary Disturbance of vegetation and topsoil must be kept to a practical minimum, no unauthorised off road driving will be allowed All livestock shall be excluded from newly revegetated areas, until vegetation is well established | Contractor | Construction phase Operational phase |
| Establishment The establishment and new growth of revegetated and replanted species shall be closely monitored Where necessary, reseeding or replanting will have to be done if no acceptable plant cover has been created | Contractor | Construction phase Operational phase, followed up until desired end state is reached |
| Monitoring and follow-up treatments | | |
| Monitor success of rehabilitation and revegetation and take remedial actions as needed according to the respective plan » Erosion shall be monitored at all times and measures taken as soon as detected » Where necessary, reseeding or replanting will have to be done if no acceptable plant cover has been created | ECO during construction, suitable designated person / contractor after that | Construction phase Operational phase |
| Weeding » It can be anticipated that invasive species and weeds | Contractor | Construction phase |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|-------------------|
| will germinate on rehabilitated soils These need to be hand-pulled before they are fully established and/or reaching a mature stage where they can regenerate Where invasive shrubs re-grow, they will have to be eradicated according to the Working for Water specifications | | Operational phase |

| Performance | » No activity in identified no-go areas |
|-------------|--|
| Indicator | Natural configuration of habitats as part of ecosystems or cultivated land is retained or recreated, thus ensuring a diverse but stable hydrology, substrate and general environment for species to be able to become established and persist The structural integrity and diversity of natural plant communities is recreated or maintained Indigenous biodiversity continually improves according to the pre-determined desirable end state This end state, if healthy, will be dynamic and able to recover by itself after occasional natural disturbances without returning to a degraded state Ecosystem function of natural landscapes and their associated vegetation is improved or maintained |
| Monitoring | Fortnightly inspections of the site by ECO during construction An incident reporting system must record non-conformances to the EMP. Quarterly inspections and monitoring of the site by the ECO or personnel designated to the rehabilitation process until 80% of the desired plant species have become established These inspections should be according to the monitoring protocol set out in the rehabilitation plan Thereafter annual inspections according to the minimal monitoring protocol |

MANAGEMENT PROGRAMME: OPERATION

CHAPTER 8

Overall Goal: To ensure that the operation of the solar energy facility does not have unforeseen impacts on the environment and to ensure that all impacts are monitored and the necessary corrective action taken in all cases. In order to address this goal, it is necessary to operate the facility in a way that:

- » Ensures that operation activities are properly managed in respect of environmental aspects and impacts.
- » Enables the solar energy facility operation activities to be undertaken without significant disruption to other land uses in the area, in particular with regard to farming practices, traffic and road use, and effects on local residents.
- » Minimises impacts on fauna using the site.

An environmental manager must be appointed during operation whose duty it will be to ensure the implementation of the operational EMPr.

8.1. Objectives

In order to meet this goal, the following objectives have been identified, together with necessary actions and monitoring requirements.

OBJECTIVE OP1: Protection of indigenous natural vegetation, fauna and maintenance of rehabilitation

Indirect impacts on vegetation and fauna during operation could result from maintenance activities and the movement of people and vehicles on site and in the surrounding area. In order to ensure the long-term environmental integrity of the site following construction, maintenance of the areas rehabilitated post-construction must be undertaken until these areas have successfully reestablished.

| Project component/s | » » » | Areas requiring regular maintenance. Route of the security team. Areas disturbed during the construction phase and subsequent rehabilitation at its completion. Areas where the natural microclimate and thus vegetation composition has changed due to structures such as PV panels erected. |
|------------------------|-------------|---|
| Potential Impact | » » | Disturbance to or loss of vegetation and/or habitat. Environmental integrity of site undermined resulting in reduced |

| | visual aesthetics, erosion, compromised land capability and the requirement for on-going management intervention. | |
|------------------|---|--|
| Activity/Risk | » Movement of employee vehicles within and around site. | |
| Source | » Excessive shading by PV panels. | |
| | » Altered rainfall interception and resultant runoff patterns by | |
| | infrastructure. | |
| Mitigation: | » Maintain minimised footprints of disturbance of | |
| Target/Objective | vegetation/habitats on-site. | |
| | » Ensure and encourage plant regrowth in non-operational areas | |
| | of post-construction rehabilitation. | |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|--|---|
| Vehicle movements must be restricted to designated roadways. | Operator | Operation |
| No disturbance of vegetation outside of the project site must occur. | Operator | Operation |
| Existing roads must be maintained to ensure limited erosion and impact on areas adjacent to roadways. | Operator | Operation |
| A botanist familiar with the vegetation of the area should monitor the vegetation composition and – density immediately adjacent to new infrastructure and decide on additional revegetation measures that may be required to maintain sufficient vegetation to prevent habitat degradation and accelerated erosion, especially underneath/around PV panels. | Operator in consultation with Specialist | Annual monitoring until successful reestablishment of vegetation in an area |

| Performance | » No further disturbance to vegetation or terrestrial faunal |
|-------------|---|
| Indicator | habitats. > Continued improvement of rehabilitation efforts. > No disturbance of vegetation outside of project site. > No further thickening of invasive shrubs on site. > Gradual disappearance of all alien plant species on site. |
| Monitoring | Observation of vegetation on-site by facility manager and environmental manager. Regular inspections to monitor plant regrowth/performance of rehabilitation efforts and weed infestation compared to natural/undisturbed areas. |

OBJECTIVE OP2: Manage and reduce the impact of invasive vegetation

Within the project area invasive species – indigenous and alien - occur, which all have a potential of reproducing to such an extent that the ecosystem within and beyond the project area could be impaired. A detailed Invasive Management Plan

need to be drafted after the pre-construction walk-through. Operational standards must adhere to those set out by Working for Water. The use of chemicals may only commence with the approval of the relevant authorities.

| Project | » PV Array |
|---------------------------------|--|
| Component/s | » Grid connection and associated servitudes » Temporary construction camps » Workshops and/or other permanent infrastructure » Access roads |
| Potential Impact | » Impacts on natural vegetation. » Impacts on soil. » Impact on faunal habitats. » Loss of agricultural potential. |
| Activity/Risk Source | Transport of construction materials. Movement of construction machinery and personnel. Site preparation and earthworks causing disturbance to indigenous vegetation. Construction of site access road. Stockpiling of topsoil, subsoil and spoil material. |
| Mitigation: Target/Objective | To avoid the introduction of additional alien invasive plants to the project control area. To avoid further distribution and thickening of existing alien plants on the project area. To complement existing alien plant eradication programs in gradually causing a significant reduction of alien plant species throughout the project control area. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|--|---|
| Compile a detailed invasive plant management and monitoring programme as guideline for the entire construction, operational and decommissioning phase. This plan must contain WfW-accepted species- specific eradication methods. It must also provide for a continuous monitoring programme to detect new infestations | Specialist | Pre- construction |
| An on-going invasive and alien plant monitoring and eradication programme must be implemented, where necessary. | Operator | Operation |
| A botanist familiar with the vegetation of the area should monitor the rehabilitation success and alien plant removal on an annual basis for the first three years of operation. | Operator in consultation with Specialist | Annual monitoring until successful reestablishment of vegetation in an area |
| Avoid creating conditions in which invasive plants may | Operator | Construction |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|---|
| become established: Keep disturbance of indigenous vegetation to a minimum Rehabilitate disturbed areas as quickly as possible Shred all non-seeding material from cleared invasive shrubs and other vegetation an use as mulch as part of the rehabilitation and revegetation plan Do not import soil from areas with alien plants | | phase Operational phase |
| Eradicate all invasive plants that occur within the development's temporary and permanent footprint areas Ensure that material from invasive plants that can regenerate – seeds, suckers, plant parts are adequately destroyed and not further distributed | Operator | Construction phase Operational phase |
| » Immediately control any alien plants that become newly established using registered control measures | Operator | Construction phase Operational phase |

| Performance Indicator | Visible reduction of number and cover of alien invasive plants within the project area. Improvement of vegetation cover from current dominance or invasive shrubs to dominance of perennial grasses and dwar shrubs No establishment of additional alien invasive species. |
|--------------------------|---|
| Monitoring | Ongoing monitoring of area by the environmental manager during operation Audit every two to three years by a suitably qualified botanist to assess the status of infestation and success of eradication measures If new infestations are noted these must be recorded. A comprehensive eradication programme with the assistance of the WfW (Working for Water) Programme is advisable. |

OBJECTIVE OP3: The mitigation and possible negation of visual impacts associated with the operation of the Proposed Wolmaransstad 75MW Solar Energy Facility.

| Project | The solar energy facility and ancillary infrastructure (i.e. panels, |
|------------------|--|
| Component/s | access roads, substation, workshop and power line). |
| Potential Impact | Visual impact of facility degradation and vegetation rehabilitation |
| | failure. |

| Activity/Risk | The viewing of the above mentioned by observers on or near the |
|------------------|--|
| Source | site (within 2km). |
| Mitigation: | Well maintained and neat facility. |
| Target/Objective | |

| Mitigation: Action/control | Responsibility | Timeframe |
|--|----------------------|-----------------------------------|
| Maintain the general appearance of the facility as a whole, including the panels, servitudes and the ancillary structures. | Developer / operator | Throughout the operational phase. |
| Monitor the implementation of mitigation measures, and implement remedial action as and when required. | Developer / operator | Throughout the operational phase. |
| Maintain roads and servitudes to forego erosion and to suppress dust. | Developer / operator | Throughout the operational phase. |
| Monitor rehabilitated areas, and implement remedial action as and when required. | Developer / operator | Throughout the operational phase. |

| Performance | Well maintained and neat facility with intact vegetation on and in |
|-------------|--|
| Indicator | the vicinity of the facility. |
| Monitoring | Monitoring of the entire site on an ongoing basis (by operator). |

OBJECTIVE OP4: Minimise soil degradation and erosion (Erosion Management Plan)

The soil on site may be impacted in terms of:

- » Soil degradation including erosion (by wind and water) and subsequent deposition elsewhere is of a concern across the entire site which is underlain by fine grained soil which can be mobilised when disturbed, even on relatively low slope gradients (accelerated erosion).
- » Uncontrolled run-off will also lead to accelerated erosion and possible sedimentation of drainage systems.
- » Degradation of the natural soil profile due to pollution.

Management of erosion will be required during the operation phase of the facility. An erosion management plan is required to be compiled and implemented to ensure compliance with applicable regulations and to prevent increased soil erosion and sedimentation of the downstream environment.

| Project | >> | PV panels. |
|-------------|----------|----------------------|
| Component/s | » | Power line. |
| | >> | Ancillary buildings. |

| | » Access roads. |
|---------------------------------|---|
| Potential Impact | » Soil degradation. » Soil erosion. » Increased deposition of soil into drainage systems. » Increased run-off over the site. |
| Activities/Risk Sources | Poor rehabilitation and/or revegetation of cleared areas. Rainfall - water erosion of disturbed areas. Wind erosion of disturbed areas. Concentrated discharge of water from construction activity. |
| Mitigation: Target/Objective | Ensure rehabilitation of disturbed areas is maintained. Minimise soil degradation (i.e. wetting). Minimise soil erosion and deposition of soil into drainage lines. Ensure continued stability of embankments/excavations. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|-----------|
| Rehabilitate disturbance areas should the previous attempt be unsuccessful. | Operator | Operation |
| Maintain erosion control measures implemented during the construction phase (i.e. run-off attenuation on slopes, bags, logs), silt fences, storm water catch-pits, and shade nets). | Operator | Operation |
| Develop and implement an appropriate stormwater management plan for the operational phase of the facility | Operator | Operation |

| Performance | * | No so | il erosion | around | site, | as | determined | by | the |
|-------------|---|------------------|------------|------------|--------|-------|--------------|------|-------|
| Indicator | | enviror | mental ma | nager. | | | | | |
| | * | No silt manag | | rainage li | nes, a | s de | termined by | the | site |
| Monitoring | * | Inspect manag | | on a bi-a | annual | basis | by the envir | onme | ental |

OBJECTIVE OP4: Minimise dust and air emissions

During the operational phase, limited gaseous or particulate emissions are anticipated from the facility. Windy conditions and the movement of vehicles on site may lead to dust liberation.

| Project Component/s | » » | Hard engineered surfaces. On-site vehicles. |
|---------------------|----------|---|
| Potential Impact | >> | Dust and particulates from vehicle movement to and on-site. |
| Activities/Risk | >> | Re-entrainment of deposited dust by vehicle movements. |
| Sources | >> | Wind erosion from unsealed roads and surfaces. |
| | » | Fuel burning vehicle and construction engines. |

Mitigation: Target/Objective

- » To ensure emissions from all vehicles are minimised, where possible.
- » To minimise nuisance to the community from dust emissions and to comply with workplace health and safety requirements.

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|----------------------|
| Roads must be maintained to a manner that will ensure that nuisance impacts to the community from dust is not visibly excessive. | Operator | Operation |
| Appropriate dust suppressants must be applied to the roads as required to minimise/control airborne dust. | Operator | Duration of contract |
| Speed of vehicles must be restricted on site, as defined by the Environmental Manager. | Operator | Duration of contract |

| Performance | No complaints from affected residents or community regarding |
|-------------|---|
| Indicator | dust or vehicle emissions. Dust suppression measures implemented where required. |
| Monitoring | Immediate reporting by personnel of any potential or actual issues with nuisance dust or emissions to the Site Manager. A complaints register must be maintained, in which any complaints from residents/the community will be logged, and thereafter complaints will be investigated and, where appropriate, acted upon. An incident reporting system must be used to record non-conformances to the EMPr. |

OBJECTIVE OP5: Ensure the implementation of an appropriate fire management plan during the operation phase

The increased presence of people on the site could increase the risk of veld fires, particularly in the dry season.

| Project Component/s | * | Operation and maintenance of the solar energy facility and associated infrastructure. |
|---------------------------------|---|--|
| Potential Impact | * | Veld fires can pose a personal safety risk to local farmers and communities, and their homes, crops, livestock and farm infrastructure, such as gates and fences. In addition, fire can pose a risk to the solar energy facility infrastructure. |
| Activities/Risk Sources | * | The presence of operation and maintenance personnel and their activities on the site can increase the risk of veld fires. |
| Mitigation: Target/Objective | * | To avoid and or minimise the potential risk of veld fires on local communities and their livelihoods. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|-----------|
| Provide adequate fire fighting equipment at specified localities on the PV facility to meet emergencies from fire. | Operator | Operation |
| Provide adequate fire fighting equipment on site. | Operator | Operation |
| Provide fire-fighting training to selected operation and maintenance staff. | Operator | Operation |
| Ensure that appropriate communication channels are established to be implemented in the event of a fire. | Operator | Operation |
| Fire breaks should be established where and when required. Cognisance must be taken of the relevant legislation when planning and burning firebreaks (in terms of timing). | Operator | Operation |
| Upon completion of the construction phase, an emergency evacuation plan must be drawn up to ensure the safety of the staff and surrounding land users in the case of an emergency. | Operator | Operation |
| Contact details of emergency services should be prominently displayed on site. | Operator | Operation |

| Performance | * | Fire-fighting | equipment | and | appropriate | training | provided |
|-------------|----|---------------|---------------|--------|----------------|-----------|-----------|
| Indicator | | before the op | erational ph | ase co | mmences. | | |
| | * | Appropriate f | ire breaks in | place | and maintair | ned. | |
| Monitoring | >> | Developer m | ust monitor | indica | tors listed ab | ove to er | sure that |
| | | they have be | en met. | | | | |

OBJECTIVE OP6: Maximise local employment and business opportunities associated with the operational phase

The facility is expected to be operational for 25 years during which time approximately 7-15 staff members are expected to be required on-site (excluding temporary staff). Therefore, long-term direct job opportunities for locals could exist, although limited. However, in an area with such high unemployment figures, these limited opportunities should still be seen as a positive impact on the quality of life of those benefiting from the employment.

Some local procurement of goods, materials and services could occur which would result in positive economic spin-offs. These opportunities for local service providers to render services to the proposed facility could include maintenance of the guardhouse, gardening at the guardhouse, cleaning services, security services and maintenance or replacement of general equipment

| Project | Operation and maintenance of the Solar Energy Facility and |
|----------------------------|---|
| Component/s | associated infrastructure |
| Potential Impact | Loss of opportunities to stimulate production and employment of the local economy |
| Activities/Risk Sources | Labour practices employed during operations |
| Mitigation: | Maximise local community employment benefits in the local |
| Target/Objective | economy |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|------------------------------------|
| A local employment policy is adopted by the developer to maximise the project opportunities being made available to the local labour force. | Operator | Prior to commencement of operation |
| Establish vocational training programs for the local labour force to promote the development of skills | Operator | Prior to commencement of operation |

| Performance | >> | Training and skills development programme developed and | | |
|-------------|----|--|--|--|
| Indicator | | designed before construction phase completed. | | |
| | >> | Potential locals identified before construction phase completed. | | |
| Monitoring | * | The developer must monitor indicators listed above to ensure | | |
| | | that they have been met for the operational phase. | | |

OBJECTIVE OP7: Appropriate handling and management of waste

The operation of the facility will involve the storage of chemicals and hazardous substances, as well as the generation of limited waste products. The main wastes expected to be generated by the operation activities includes general solid waste, and liquid waste.

| Project Component/s | » » » | Substation. Operation and maintenance staff. Workshop. |
|---------------------|-------------|--|
| Potential Impact | » » | Inefficient use of resources resulting in excessive waste generation. Litter or contamination of the site or water through poor waste management practices. Contamination of water or soil because of poor materials management. |
| Activity/Risk | » | Transformers and switchgear for the substations. |

| Source | * | Ancillary buildings. | | |
|------------------|----------|---|--|--|
| Mitigation: | » | Comply with waste management legislation. | | |
| Target/Objective | * | Minimise production of waste. | | |
| | >> | Ensure appropriate waste disposal. | | |
| | >> | Avoid environmental harm from waste disposal. | | |
| | » | Ensure appropriate storage of chemicals and hazardous | | |
| | | substances. | | |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|--|---------------------------------|
| Hazardous substances (such as used/new transformer oils) must be stored in sealed containers within a clearly demarcated designated area. | Operator | Operation |
| Storage areas for hazardous substances must be appropriately sealed and bunded. | Operator | Operation |
| All structures and/or components replaced during maintenance activities must be appropriately disposed of at an appropriately licensed waste disposal site or sold to a recycling merchant for recycling. | Operator | Operation |
| Care must be taken to ensure that spillage of oils and other hazardous substances are limited during maintenance. Handling of these materials should take place within an appropriately sealed and bunded area. Should any accidental spillage take place, it must be cleaned up according to specified standards regarding bioremediation. | Operator | Operation and maintenance |
| Spill kits must be made available on-site for the clean-up of spills and leaks of contaminants. | Operator | Operation and maintenance |
| Disposal of waste must be in accordance with relevant legislative requirements, including the use of licensed contractors. | Operator / waste management contractor | Operation |
| Waste handling, collection, and disposal operations must be managed and controlled by a waste management contractor. | Operator/ waste management contractor | Operation |
| Used oils and chemicals: » Appropriate disposal must be arranged with a licensed facility in consultation with the administering authority » Waste must be stored and handled according to the relevant legislation and regulations | Operator | Operation |
| General waste must be recycled where possible or disposed of at an appropriately licensed landfill. | Operator | Operation |
| Hazardous waste (including hydrocarbons) and general waste must be stored and disposed of separately. | Operator | Operation |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|-----------|
| Disposal of waste must be in accordance with | Operator | Operation |
| relevant legislative requirements, including the use of | | |
| licensed contractors. | | |

| - | | | | | | | | |
|-------------|---|--|--|--|--|--|--|--|
| Performance | » No complaints received regarding waste on site or | | | | | | | |
| Indicator | indiscriminate dumping. | | | | | | | |
| | » Internal site audits identifying that waste segregation recycling and reuse is occurring appropriately. | | | | | | | |
| | » Provision of all appropriate waste manifests. | | | | | | | |
| | » No contamination of soil or water. | | | | | | | |
| Monitoring | » Waste collection must be monitored on a regular basis. | | | | | | | |
| | » Waste documentation must be completed and available for inspection | | | | | | | |
| | » An incidents/complaints register must be maintained, in which any complaints from the community must be logged. | | | | | | | |
| | » Complaints must be investigated and, if appropriate, ac upon. | | | | | | | |
| | » Regular reports on exact quantities of all waste streams exiting the site must be compiled by the waste management contractor and monitored by the environmental manager. | | | | | | | |
| | » All appropriate waste disposal certificates accompany the monthly reports. | | | | | | | |

OBJECTIVE OP8: To avoid and or minimise the potential impacts of safety, noise and dust and damage to roads during the operational phase

| Project Component/s | * | Construction and establishment activities associated with the establishment of the PV facility, including infrastructure . |
|---------------------------------|----------|---|
| Potential Impact | * | Heavy vehicles can generate noise and dust impacts. Movement of heavy vehicles can also damage roads. |
| Activities/Risk Sources | » | The movement of heavy vehicles and their activities on the site can result in noise and dust impacts and damage roads. |
| Mitigation: Target/Objective | * | To avoid and or minimise the potential noise and dust impacts associated with heavy vehicles, and minimise damage to roads. |

| Mitigation: Action/Control | Responsibility | Timeframe |
|---|----------------|------------------|
| Establish and maintain a register for their periodic | Operator | Operational Life |
| review that logs all complaints raised by the | | of Facility |
| landowner, occupiers or the general public about | | |
| operational activities. The register shall be regularly | | |
| updated and records maintained, including the name | | |

| Mitigation: Action/Control | Responsibility | Timeframe |
|--|----------------|------------------------------|
| of the complainant, his or her domicile and contact details, the date and nature of the complaint and if any action that was taken to rectify the problem. | | |
| Institute and maintain security and access control to the site | Operator | Operational Life of Facility |
| Set up signage warning of on-site hazards | Operator | Operational Life of Facility |
| Conduct regular technical inspections and site maintenance activities. | Operator | Operational Life of Facility |
| maintain security fencing on the perimeter and around electrical substations | Operator | Operational Life of Facility |
| Develop and implement emergency response procedures and carry out regular review of emergency response procedures | Operator | Operational Life of Facility |

OBJECTIVE OP9: To avoid and or minimise the potential impacts due to cleaning of the PV panels using water

In certain instances, water is also used for cleaning the panels to remove dust or dirt that builds up on the panels.

| Project | » | Cleaning PV panels with water |
|------------------|----------|---|
| Component/s | | |
| Potential Impact | * | Run-Off, erosion / sedimentation |
| Activities/Risk | >> | Cleaning PV panels with water |
| Sources | | |
| Mitigation: | » | No negative impacts due to use of water for cleaning panels |
| Target/Objective | | |

| Mitigation: Action/Control | Responsibility | Timeframe | | |
|---|----------------|--------------------------|------|----|
| Use as little water as possible for cleaning the panels | Operator | Operational the facility | Life | of |
| Confirm a legal source of water prior to the operational phase of the project and obtain any required water use license | Operator | Operational the facility | Life | of |
| Regular inspection during cleaning events to monitor use of water | Operator | Operational the facility | Life | of |
| Re-use grey water if possible | Operator | Operational the facility | Life | of |

MANAGEMENT PROGRAMME: DECOMMISSIONING

CHAPTER 9

The solar infrastructure which will be utilised for the proposed solar energy facility is expected to have a lifespan of 25 years (i.e. with maintenance). Equipment associated with this facility would only be decommissioned once it has reached the end of its economic life. It is most likely that decommissioning activities of the infrastructure of the facility would comprise the disassembly and replacement of the solar infrastructure with more appropriate technology/infrastructure available at that time.

The relevant mitigation measures contained under the construction section should be applied during decommissioning and therefore is not repeated in this section. It must be noted that decommissioning activities will need to be undertaken in accordance with the legislation applicable at that time, which may require this section of the EMPr to be revisited and amended.

Should the activity ever cease or become redundant, the applicant shall undertake the required actions as prescribed by legislation at the time and comply with all relevant legal requirements administered by any relevant and competent authority at that time.

9.1. Site Preparation

Site preparation activities will include confirming the integrity of the access to the site to accommodate required equipment, preparation of the site (e.g. lay down areas, construction platform) and the mobilisation of construction equipment.

9.2 Disassemble Infrastructure

Disassembled components will be reused, recycled, or disposed of in accordance with regulatory requirements.

OBJECTIVE D1: To avoid and or minimise the potential impacts associated with the decommissioning phase

| Project | * | Decommissioning phase of the PV facility and associated |
|------------------|---|---|
| Component/s | | infrastructure |
| Potential Impact | * | Decommissioning will result in job losses, which in turn can result in a number of social impacts, such as reduced quality of life, stress, depression. However, the number of people |

| | | affected is relatively small. Decommissioning is also similar to the construction phase in that it will also create temporary employment opportunities. |
|---------------------------------|---|---|
| Activity/Risk Source | * | Decommissioning of the PV facility |
| Mitigation: Target/Objective | * | To avoid and or minimise the potential social impacts associated with decommissioning phase of the PV facility. |

| Mitigation: Action/control | Responsibility | Timeframe |
|---|----------------|------------------------------------|
| Explore options of re-use and recycling of the PV facility components/ structures. This will be informed by legislative requirements, environmental analyses and costs at the time. | Developer | Prior to decommissioning |
| Where disposal of components and materials is required, this must be appropriately carried out in accordance with prevailing legal requirements, in designated waste disposal facilities. | Developer | When PV facility is decommissioned |
| Due to the disturbance at the site during decommissioning, alien plant species are likely to invade the site and a long-term control plan will need to be implemented for several years after decommissioning | Developer | When PV facility is decommissioned |
| Retrenchments should comply with South African Labour legislation of the day | Developer | When PV facility is decommissioned |
| Undertake site rehabilitation to restore the environment to a condition whereby the natural functioning of the ecosystem can take place | Developer | When PV facility is decommissioned |
| If scarring of the landscape/ site occurs, utilised landscaping to restore the site | Developer | When PV facility is decommissioned |
| Re-vegetate disturbed areas utilising indigenous plant species. | Developer | When PV facility is decommissioned |

| Performance | » | South African Labour legislation relevant at the time |
|-------------|----------|---|
| Indicator | » | Area appropriately rehabilitated. |
| Monitoring | » | Monitoring of decommissions activities |

OBJECTIVE D2: The mitigation and possible visual impacts of the Wolmaransstad 75MW Solar Energy Facility.

| Project | Solar | energy | facility | and | ancillary | infrastructure | (i.e. | the |
|-------------|--------|------------|-----------|--------|------------|-----------------|-------|-----|
| Component/s | substa | tion, inte | rnal acce | ss roa | ds, worksh | op and office). | | |

| Potential Impact | Visual impact of residual visual scarring and vegetation rehabilitation failure. |
|------------------|--|
| Activity/Risk | The viewing of the above mentioned by observers on or near the |
| Source | site (i.e. within 2,5km of the site). |
| Mitigation: | Only the infrastructure required for post decommissioning use of |
| Target/Objective | the site retained and rehabilitated vegetation in all disturbed areas. |

| Mitigation: Action/control | Responsibility | Timeframe |
|--|----------------------|-----------------------------------|
| Remove infrastructure not required for the post-decommissioning use of the site. This may include the internal roads, substation, ancillary buildings etc. | Developer / operator | During the decommissioning phase. |
| Rehabilitate access roads not required for the post-decommissioning use of the site. Consult an ecologist to give input into rehabilitation specifications. | Developer / operator | During the decommissioning phase. |
| Monitor rehabilitated areas quarterly for at least a year following decommissioning, and implement remedial action as and when required. | Developer / operator | Post decommissioning. |

| Performance | Vegetation cover on and in the vicinity of the site is intact (i.e. full | | | | |
|-------------|---|--|--|--|--|
| Indicator | cover as per natural vegetation within the environment) with no evidence of degradation or erosion. | | | | |
| Monitoring | Monitoring of rehabilitated areas quarterly for at least a year following decommissioning. | | | | |

FINALISATION OF THE EMPR

CHAPTER 10

The EMPr is a dynamic document, which must be updated to include any additional specifications as and when required. It is considered critical that this draft EMPr be updated to include site-specific information and specifications following the final walk-through survey by an ecologist of the PV facility development area. This will ensure that the construction and operation activities are planned and implemented considering sensitive environmental features.

Finalisation of EMPr Page 101

APPENDIX A: GRIEVANCE MECHANISM FOR PUBLIC COMPLAINTS AND ISSUES

GRIEVANCE MECHANISM / PROCESS

MIA

The aim of the grievance mechanism is to ensure that grievances / concerns raised by local landowners and or communities are addressed in a manner that is:

- Fair and equitable;
- Open and transparent;
- Accountable and efficient.

It should be noted that the grievance mechanism does not replace the right of an individual, community, group or organization to take legal action should they so wish. However, the aim should be to address grievances in a manner that does not require a potentially costly and time consuming legal process.

Proposed generic grievance process

- Local landowners, communities and authorities will be informed in writing by the proponent (the renewable energy company) of the grievance mechanism and the process by which grievances can be brought to the attention of the proponent.
- A company representative will be appointed as the contact person for grievances to be addressed to. The name and contact details of the contact person will be provided to local landowners, communities and authorities.
- Project related grievances relating to the construction, operational and or decommissioning phase must be addressed in writing to the contact person.
 The contact person should assist local landowners and or communities who may lack resources to submit/prepare written grievances.
- The grievance will be registered with the contact person who, within 2 working
 days of receipt of the grievance, will contact the Complainant to discuss the
 grievance and agree on suitable date and venue for a meeting. Unless
 otherwise agreed, the meeting will be held within 2 weeks of receipt of the
 grievance.
- The contact person will draft a letter to be sent to the Complainant acknowledging receipt of the grievance, the name and contact details of Complainant, the nature of the grievance, the date that the grievance was raised, and the date and venue for the meeting.
- Prior to the meeting being held the contact person will contact the Complainant to discuss and agree on who should attend the meeting. The people who will be required to attend the meeting will depend on the nature of the grievance. While the Complainant and or proponent are entitled to invite their legal representatives to attend the meeting/s, it should be made clear that to all the parties involved in the process that the grievance mechanism

- process is not a legal process. It is therefore recommended that the involvement of legal representatives be limited.
- The meeting will be chaired by the company representative appointed to address grievances. The proponent will provide a person to take minutes of and record the meeting/s. The costs associated with hiring venues will be covered by the proponent. The proponent will also cover travel costs incurred by the Complainant, specifically in the case of local, resource poor communities.
- Draft copies of the minutes will be made available to the Complainant and the
 proponent within 4 working days of the meeting being held. Unless otherwise
 agreed, comments on the Draft Minutes must be forwarded to the company
 representative appointed to manage the grievance mechanism within 4
 working days of receipt of the draft minutes.
- In the event of the grievance being resolved to the satisfaction of all the parties concerned, the outcome will recorded and signed off by the relevant parties. The record should provide details of the date of the meeting/s, the names of the people that attended the meeting/s, the outcome of the meeting/s, and where relevant, the measures identified to address the grievance, the party responsible for implementing the required measures, and the agreed upon timeframes for the measures to be implemented.
- In the event of a dispute between the Complainant and the proponent regarding the grievance, the option of appointing an independent mediator to assist with resolving the issue should be discussed. The record of the meeting/s will note that a dispute has arisen and that the grievance has not been resolved to the satisfaction of all the parties concerned;
- In the event that the parties agree to appoint a mediator, the proponent will be required to identify three (3) mediators and forward the names and CVs to the Complainant within 2 weeks of the dispute being declared. The Complainant, in consultation with the proponent, will identify the preferred mediator and agree on a date for the next meeting. The cost of the mediator will be borne by the proponent. The proponent will provide a person to take minutes of and record the meeting/s.
- In the event of the grievance, with the assistance of the mediator, being resolved to the satisfaction of all the parties concerned, the outcome will recorded and signed off by the relevant parties, including the mediator. The record should provide details on the date of the meeting/s, the names of the people that attended the meeting/s, the outcome of the meeting/s, and where relevant, the measures identified to address the grievance, the party responsible for implementing the required measures, and the agreed upon timeframes for the measures to be implemented.
- In the event of the dispute not being resolved, the mediator will prepare a draft report that summaries the nature of the grievance and the dispute. The report should include a recommendation by the mediator on the proposed way forward with regard to the addressing the grievance.

 The draft report will be made available to the Complainant and the proponent for comment before being finalised and signed by all parties. Unless otherwise agreed, comments on the draft report must be forwarded to the company representative appointed to manage the grievance mechanism within 4 working days.

The way forward will be informed by the recommendations of the mediator and the nature of the grievance. As indicated above, the grievance mechanism does not replace the right of an individual, community, group or organization to take legal action should they so wish. In the event of the grievance not being resolved to the satisfaction of Complainant and or the proponent, either party may be of the opinion that legal action may be the most appropriate option.