ZIONSHEUVEL SOLAR PV FACILITY, NORTHERN CAPE PROVINCE

Environmental Management Programme for the IPP Onsite Substation associated with Zionsheuvel Solar PV Facility

May 2023

GENERIC ENVIRONMENTAL MANAGEMENT PROGRAMME (EMPr) FOR THE DEVELOPMENT AND EXPANSION OF SUBSTATION INFRASTRUCTURE FOR THE TRANSMISSION AND DISTRIBUTION OF ELECTRICITY











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INTRODUCTION

1. Background

The National Environmental Management Act, 1998 (Act No. 107 of 1998) (NEMA) requires that an environmental management programme (EMPr) be submitted where an environmental impact assessment (EIA) has been identified as the environmental instrument to be utilised as the basis for a decision on an application for environmental authorisation (EA). The content of an EMPr must either contain the information set out in Appendix 4 of the Environmental Impact Assessment Regulations, 2014, as amended (EIA Regulations) or must be a generic EMPr relevant to an application as identified and gazetted by the Minister in a government notice. Once the Minister has identified, through a government notice that a generic EMPr is relevant to an application for EA, that generic EMPr must be applied by all parties involved in the EA process, including but not limited to the applicant and the competent authority (CA).

2. Purpose

This document constitutes a generic EMPr relevant to applications for the development or expansion of substation infrastructure for the transmission and distribution of electricity, and all listed and specified activities necessary for the realisation of such infrastructure.

3. Objective

The objective of this generic EMPr is to prescribe and pre-approve generally accepted impact management outcomes and impact management actions, which can commonly and repeatedly be used for the avoidance, management and mitigation of impacts and risks associated with the development or expansion of substation infrastructure for the transmission and distribution of electricity. The use of a generic EMPr is intended to reduce the need to prepare and review individual EMPrs for applications of a similar nature.

4. Scope

The scope of this generic EMPr applies to the development or expansion of substation infrastructure for the transmission and distribution of electricity requiring EA in terms of NEMA. This generic EMPr applies to activities requiring EA, mainly activity 11 and 47 of the Environmental Impact Assessment Regulations Listing Notice 1 of 2014, as amended, and activity 9 of the Environmental Impact Assessment Regulations Listing Notice 2 of 2014, as amended, and all associated listed or specified activities necessary for the realization of such infrastructure.

5. Structure of this document

This document is structured in three parts with an Appendix as indicated in the table below:

Part	Section	Heading	Content
A		Provides general guidance and information and is not	Definitions, acronyms, roles & responsibilities and documentation and reporting.
В	1	Pre-approved generic EMPr template	Contains generally accepted impact management outcomes and impact management actions required for the avoidance, management and mitigation of impacts and risks associated with the development or expansion of substation infrastructure for the transmission and distribution of electricity, which are presented in the form of a template that has been preapproved.
			The template in this section is to be completed by the contractor, with each completed page signed and dated by the holder of the EA prior to commencement of the activity.
			Where an impact management outcome is not relevant, the words "not applicable" can be inserted in the template under the "responsible persons" column.
			Once completed and signed, the template represents the EMPr for the activity approved by the CA and is legally binding. The template is not required to be submitted to the CA as once the generic EMPr is gazetted for implementation, it has been approved by the CA.
			To allow interested and affected parties access to the pre-approved EMPr template for consideration through the decision-making process, the EAP on behalf of the applicant /proponent must make the hard copy of this EMPr available at a public location and where the applicant has a website, the EMPr should also be made available on such publicly accessible website.
	2	Site specific information	Contains preliminary infrastructure layout and a declaration that the applicant/holder of the EA

Part	Section	Heading	Content
			will comply with the pre-approved generic EMPr template contained in Part B: Section 1, and understands that the impact management outcomes and impact management actions are legally binding. The preliminary infrastructure layout must be finalized to inform the final EMPr that is to be submitted with the basic assessment report (BAR) or environmental impact assessment report (EIAR), ensuring that all impact management outcomes and impact management actions have been either preapproved or approved in terms of Part C. This section must be submitted to the CA together with the final BAR or EIAR. The information submitted to the CA will be considered to be incomplete should a signed copy of Part B: section 2 not be submitted. Once approved, this Section forms part of the EMPr for the development and is legally binding.
С		Site specific sensitivities/attributes	If any specific environmental sensitivities/ attributes are present on the site which require site specific impact management outcomes and impact management actions, not included in the pre-approved generic EMPr, to manage impacts, these specific impact management outcomes and impact management actions must be included in this section. These specific environmental attributes must be referenced spatially and impact management outcomes and impact management actions must be provided. These specific impact management outcomes and impact management actions must be presented in the format of the preapproved EMPr template (Part B: section 1) This section will not be required should the site contain no specific environmental sensitivities or attributes. However, if Part C is applicable to the site, it is required to be submitted together with the BAR or EIAR, for consideration of, and decision on, the application for EA. The information in this section must be prepared by an EAP and must contain his/her name and

Part	Section	Heading	Content
			approved, Part C forms part of the EMPr for the site and is legally binding.
			This section applies only to additional impact management outcomes and impact management actions that are necessary for the avoidance, management and mitigation of impacts and risks associated with the specific development or expansion and which are not already included in <u>Part B: section 1</u> .
Appendix 1			Contains the method statements to be prepared prior to commencement of the activity. The method statements are not required to be submitted to the competent authority.

6. Completion of part B: section 1: the pre-approved generic EMPr template

The template is to be completed prior to commencement of the activity, by providing the following information for each environmental impact management action:

- For implementation
 - a 'responsible person',
 - a method for implementation,
 - a timeframe for implementation
- For monitoring
 - a responsible person
 - frequency
 - evidence of compliance.

The completed template must be signed and dated by the holder of the EA prior to commencement of the activity. The method statements prepared and agreed to by the holder of the EA must be appended to the template as <u>Appendix 1</u>. Each method statement must be signed and dated on each page by the holder of the EA. This template once signed and dated is legally binding. The holder of the EA will remain responsible for its implementation.

7. Amendments of the impact management outcomes and impact management actions

Once the activity has commenced, a holder of an EA may make amendments to the impact management outcomes and impact management actions in the following manner:

- Amendment of the impact management outcomes: in line with the process contemplated in Regulation 37 of the EIA Regulations; and
- Amendment of the impact management actions: in line with the process contemplated in Regulation 36 of the EIA Regulations.

8. Documents to be submitted as part of part B: section 2 site specific information and declaration

<u>Part B: Section 2</u> has three distinct sub-sections. The first and third sub-sections are in a template format. Sub-section two requires a map to be produced.

<u>Sub-section 1</u> contains the project name, the applicant's name and contact details, the site information, which includes coordinates of the property or farm in which the proposed substation infrastructure is proposed as well as the 21-digit Surveyor General code of each cadastral land parcel and, where available, the farm name.

<u>Sub-section 2</u> is to be prepared by an EAP and must contain his/her name and expertise including a curriculum vitae. This sub-section must include a map of the site sensitivity overlaid with the preliminary infrastructure layout using the national web based environmental screening tool, when available for compulsory use at: https://screening.environment.gov.za/screeningtool. The sensitivity map shall identify the nature of each sensitive feature e.g. threatened plant species, archaeological site, etc. Sensitivity maps shall identify features both within the planned working area and any known sensitive features and within 50 m from the development footprint.

<u>Sub-section 3</u> is the declaration that the applicant (s)/proponent (s) or holder of the EA in the case of a change of ownership must complete which confirms that the applicant/EA holder will comply with the pre-approved 'generic EMPr' template in <u>Section 1</u> and understands that the impact management outcomes and impact management actions are legally binding.

(a) Amendments to Part B: Section 2 – site specific information and declaration

Should the EA be transferred, <u>Part B: Section 2</u> must be completed by the new applicant/proponent and submitted with the application for an amendment of the EA in terms of regulations 29 or 31 of the EIA Regulations, whichever applies. The information submitted as part of such an application for an amendment to an EA will be considered to be incomplete should a signed copy of <u>Part B: Section 2</u> not be submitted. Once approved, <u>Part B: Section 2</u> forms part of the EMPr for the development and the EMPr becomes legally binding to the new EA holder.

PART A - GENERAL INFORMATION

1. **DEFINITIONS**

In this EMPr any word or expression to which a meaning has been assigned in the NEMA or EIA Regulations has that meaning, and unless the context requires otherwise –

"clearing" means the clearing and removal of vegetation, whether partially or in whole, including trees and shrubs, as specified;

"construction camp" is the area designated for key construction infrastructure and services, including but not limited to offices, overnight vehicle parking areas, stores, the workshop, stockpile and lay down areas, hazardous storage areas (including fuels), the batching plant (if one is located at the construction camp), designated access routes, equipment cleaning areas and the placement of staff accommodation, cooking and ablution facilities, waste and wastewater management;

"contractor" - The Contractor has overall responsibility for ensuring that all work, activities, and actions linked to the delivery of the contract, are in line with the Environmental Management Programme and that Method Statements are implemented as described.

"hazardous substance" is a substance governed by the Hazardous Substances Act, 1973 (Act No. 15 of 1973) as well as the Hazardous Chemical and Substances Regulations, 1995;

"method statement" means a written submission by the Contractor to the Project Manager in response to this EMPr or a request by the Project Manager and ECO. The method statement must set out the equipment, materials, labour and method(s) the Contractor proposes using to carry out an activity identified by the Project Manager when requesting the Method Statement. This must be done in such detail that the Project Manager and ECO is able to assess whether the Contractor's proposal is in accordance with this specification and/or will produce results in accordance with this specification;

The method statement must cover as a minimum applicable details with regard to:

- (i) Construction procedures;
- (ii) Plant, materials and equipment to be used;
- (iii) Transporting the equipment to and from site;
- (iv) How the plant/ material/ equipment will be moved while on site;
- (v) How and where the plant/ material/ equipment will be stored;
- (vi) The containment (or action to be taken if containment is not possible) of leaks or spills of any liquid or material that may occur;
- (vii) Timing and location of activities;
- (viii) Compliance/ non-compliance; and
- (ix) Any other information deemed necessary by the Project Manager.

"slope" means the inclination of a surface expressed as one unit of rise or fall for so many horizontal units;

"solid waste" means all solid waste, including construction debris, hazardous waste, excess cement/ concrete, wrapping materials, timber, cans, drums, wire, nails, food and domestic waste (e.g. plastic packets and wrappers);

"spoil" means excavated material which is unsuitable for use as material in the construction works or is material which is surplus to the requirements of the construction works;

"topsoil" means a varying depth (up to 300 mm) of the soil profile irrespective of the fertility, appearance, structure, agricultural potential, fertility and composition of the soil;

"works" means the works to be executed in terms of the Contract

2. ACRONYMS and ABBREVIATIONS

Competent Authority
Contractors Environmental Officer
Developer Environmental Officer
Developer Project Manager
Developer Site Supervisor
Environmental Audit Report
Environmental Conservation Act No. 73 of 1989
Environmental Control Officer
Environmental Authorisation
Environmental Impact Assessment
Emergency Response Action Plan
Environmental Management Programme
Report
Environmental Assessment Practitioner
Fire Protection Agency
Hazardous chemical Substance
National Environmental Management Act, 1998 (Act No. 107 of 1998)
National Environmental Management: Biodiversity Act ,2004 (Act No. 10 of 2004)
National Environmental Management:
Waste Act, 2008 (Act No. 59 of 2008)
Material Safety Data Sheet
Registered Interested and affected parties

3. ROLES AND RESPONSIBILITIES FOR ENVIRONMENTAL MANAGEMENT PROGRAMME (EMPr) IMPLEMENTATION

The effective implementation of this generic EMPr is dependent on established and clear roles, responsibilities and reporting lines within an institutional framework. This section of the EMPr gives guidance to the various environmental roles and reporting lines, however, project specific requirements will ultimately determine the need for the appointment of specific person(s) to undertake specific roles and or responsibilities. As such, it must be noted that in the event that no specific person, for example, an environmental control officer (ECO) is appointed, the holder of the EA remains responsible for ensuring that the duties indicated in this document for action by the ECO are undertaken.

Table 1: Guide to roles and responsibilities for implementation of an EMPr

Responsible Person(s)	Role and Responsibilities
Developer's Project Manager (DPM)	Role The Project Developer is accountable for ensuring compliance with the EMPr and any conditions of approval from the competent authority (CA). Where required, an environmental control officer (ECO) must be contracted by the Project Developer to objectively monitor the implementation of the EMPr according to relevant environmental legislation, and the conditions of the environmental authorisation (EA). The Project Developer is further responsible for providing and giving mandate to enable the ECO to perform responsibilities, and he must ensure that the ECO is integrated as part of the project team while remaining independent. Responsibilities - Be fully conversant with the conditions of the EA; - Ensure that all stipulations within the EMPr are communicated and adhered to by the Developer and its Contractor(s); - Issuing of site instructions to the Contractor for corrective actions required; - Monitor the implementation of the EMPr throughout the project by means of site inspections and meetings. Overall management of the project and EMPr implementation; and - Ensure that periodic environmental performance audits are undertaken on the project implementation.

Responsible Person(s)	Role and Responsibilities
Developer Site Supervisor (DSS)	Role The DSS reports directly to the DPM, oversees site works, liaises with the contractor(s) and the ECO. The DSS is responsible for the day to day implementation of the EMPr and for ensuring the compliance of all contractors with the conditions and requirements stipulated in the EMPr.
	 Responsibilities Ensure that all contractors identify a contractor's Environmental Officer (cEO); Must be fully conversant with the conditions of the EA. Oversees site works, liaison with Contractor, DPM and ECO;
	 Must ensure that all landowners have the relevant contact details of the site staff, ECO and cEO; Issuing of site instructions to the Contractor for corrective actions required; Will issue all non-compliances to contractors; and Ratify the Monthly Environmental Report.
Environmental Control Officer (ECO)	Role The ECO should have appropriate training and experience in the implementation of environmental management specifications. The primary role of the ECO is to act as an independent quality controller and monitoring agent regarding all environmental concerns and associated environmental impacts. In this respect, the ECO is to conduct periodic site inspections, attend regular site meetings, pre-empt problems and suggest mitigation and be available to advise on incidental issues that arise. The ECO is also required to conduct compliance audits, verifying the monitoring reports submitted by the cEO. The ECO provides feedback to the DSS and Project Manager regarding all environmental matters. The Contractor, cEO and dEO are answerable to the Environmental Control Officer for non-compliance with the Performance Specifications as set out in the EA and EMPr.
	The ECO provides feedback to the DSS and Project Manager, who in turn reports back to the Contractor and potential and Registered Interested &Affected Parties' (RI&AP's), as required. Issues of non-compliance raised by the ECO must be taken up by the Project Manager, and resolved with the Contractor as per the conditions of his contract. Decisions regarding environmental procedures, specifications and requirements which have a cost implication (i.e. those that are deemed to be a variation, not allowed for in the

Responsible Person(s)	Role and Responsibilities
	Performance Specification) must be endorsed by the Project Manager. The ECO must also, as specified by the EA, report to the relevant CA as and when required.
	Responsibilities The responsibilities of the ECO will include the following: Be aware of the findings and conclusions of all EA related to the development; Be familiar with the recommendations and mitigation measures of this EMPr; Be conversant with relevant environmental legislation, policies and procedures, and ensure compliance with them; Undertake regular and comprehensive site inspections / audits of the construction site according to the generic EMPr and applicable licenses in order to monitor compliance as required; Educate the construction team about the management measures contained in the EMPr and environmental licenses; Compilation and administration of an environmental monitoring plan to ensure that the environmental management measures are implemented and are effective; Monitoring the performance of the Contractors and ensuring compliance with the EMPr and associated Method Statements; In consultation with the Developer Site Supervisor order the removal of person(s) and/or equipment which are in contravention of the specifications of the EMPr and/or environmental licenses; Liaison between the DPM, Contractors, authorities and other lead stakeholders on all environmental concerns; Compile a regular environmental audit report highlighting any non-compliance issues as well as satisfactory or exceptional compliance with the EMPr; Validating the regular site inspection reports, which are to be prepared by the contractor Environmental Officer (cEO); Checking the cEO's record of environmental incidents (spills, impacts, legal transgressions etc.) as well as corrective and preventive actions taken;

Responsible Person(s)	Role and Responsibilities		
	 Assisting in the resolution of conflicts; Facilitate training for all personnel on the site – this may range from carrying out the training, to reviewing the training programmes of the Contractor; In case of non-compliances, the ECO must first communicate this to the Senior Site Supervisor, who has the power to ensure this matter is addressed. Should no action or insufficient action be taken, the ECO may report this matter to the authorities as non-compliance; Maintenance, update and review of the EMPr; Communication of all modifications to the EMPr to the relevant stakeholders. 		
developer Environmental Officer (dEO)	Role The dEOs will report to the Project Manager and are responsible for implementation of the EMPr, environmental monitoring and reporting, providing environmental input to the Project Manager and Contractor's Manager, liaising with contractors and the landowners as well as a range of environmental coordination responsibilities.		
	 Responsibilities Be fully conversant with the EMPr; Be familiar with the recommendations and mitigation measures of this EMPr, and implement these measures; Ensure that all stipulations within the EMPr are communicated and adhered to by the Employees, Contractor(s); Confine the development site to the demarcated area; Conduct environmental internal audits with regards to EMPr and authorisation compliance (on cEO); Assist the contractors in addressing environmental challenges on site; Assist in incident management: Reporting environmental incidents to developer and ensuring that corrective action is taken, and lessons learnt shared; Assist the contractor in investigating environmental incidents and compile investigation reports; Follow-up on pre-warnings, defects, non-conformance reports; 		

Responsible Person(s)	Role and Responsibilities
	 Measure and communicate environmental performance to the Contractor; Conduct environmental awareness training on site together with ECO and cEO; Ensure that the necessary legal permits and / or licenses are in place and up to date; Acting as Developer's Environmental Representative on site and work together with the ECO and contractor;
Contractor	Role The Contractor appoints the cEO and has overall responsibility for ensuring that all work, activities, and actions linked to the delivery of the contract are in line with the EMPr and that Method Statements are implemented as described. External contractors must ensure compliance with this EMPr while performing the onsite activities as per their contract with the Project Developer. The contractors are required, where specified, to provide Method Statements setting out in detail how the impact management actions contained in the EMPr will be implemented during the development or expansion of substation infrastructure for the transmission and distribution of electricity activities. Responsibilities - project delivery and quality control for the development services as per appointment; - employ a suitably qualified person to monitor and report to the Project Developer's appointed person on the daily activities on-site during the construction period; - ensure that safe, environmentally acceptable working methods and practices are implemented and that equipment is properly operated and maintained, to facilitate proper access and enable any operation to be carried out safely; - attend on site meeting(s) prior to the commencement of activities to confirm the procedure and
	designated activity zones; - ensure that contractors' staff repair, at their own cost, any environmental damage as a result of a contravention of the specifications contained in EMPr, to the satisfaction of the ECO.

Responsible Person(s)	Role and Responsibilities
contractor Environmental Officer (cEO)	Role Each Contractor affected by the EMPr should appoint a cEO, who is responsible for the on-site implementation of the EMPr (or relevant sections of the EMPr). The Contractor's representative can be the site agent; site engineer; a dedicated environmental officer; or an independent consultant. The Contractor must ensure that the Contractor's Representative is suitably qualified to perform the necessary tasks and is appointed at a level such that she/he can interact effectively with other site Contractors, labourers, the Environmental Control Officer and the public. As a minimum the cEO shall meet the following criteria: Responsibilities
	 Be on site throughout the duration of the project and be dedicated to the project; Ensure all their staff are aware of the environmental requirements, conditions and constraints with respect to all of their activities on site; Implementing the environmental conditions, guidelines and requirements as stipulated within the EA, EMPr and Method Statements; Attend the Environmental Site Meeting; Undertaking corrective actions where non-compliances are registered within the stipulated timeframes; Report back formally on the completion of corrective actions; Assist the ECO in maintaining all the site documentation; Prepare the site inspection reports and corrective action reports for submission to the ECO; Assist the ECO with the preparing of the monthly report; and Where more than one Contractor is undertaking work on site, each company appointed as a Contractor will appoint a cEO representing that company.

4. ENVIRONMENTAL DOCUMENTATION REPORTING AND COMPLIANCE

To ensure accountable and demonstrated implementation of the EMPr, a number of reporting systems, documentation controls and compliance mechanisms must be in place for all substation infrastructure projects as a minimum requirement.

4.1 Document control/Filing system

The holder of the EA is solely responsible for the upkeep and management of the EMPr file. As a minimum, all documentation detailed below will be stored in the EMPr file. A hard copy of all documentation shall be filed, while an electronic copy may be kept where relevant. A duplicate file will be maintained in the office of the DSS (where applicable). This duplicate file must remain current and up-to-date. The filing system must be updated and relevant documents added as required. The EMPr file must be made available at all times on request by the CA or other relevant authorities. The EMPr file will form part of any environmental audits undertaken as prescribed in the EIA Regulations.

4.2 Documentation to be available

At the outset of the project the following preliminary list of documents shall be placed in the filing system and be accessible at all times:

- Full copy of the signed EA from the CA in terms of NEMA, granting approval for the development or expansion;
- Copy of the generic and site specific EMPr as well as any amendments thereof;
- Copy of declaration of implementing generic EMPr and subsequent approval of site specific EMPr and amendments thereof;
- All method statements;
- Completed environmental checklists;
- Minutes and attendance register of environmental site meetings;
- An up-to-date environmental incident log;
- A copy of all instructions or directives issued;
- A copy of all corrective actions signed off. The corrective actions must be filed in such a way that a clear reference is made to the non-compliance record;
- Complaints register.

4.3 Weekly Environmental Checklist

The ECOs are required to complete a Weekly Environmental Checklist, the format of which is to be agreed prior to commencement of the activity. The ECOs are required to sign and date the checklist, retain a copy in the EMPr file and submit a copy of the completed checklist to the DSS on a weekly basis.

The checklists will form the basis for the Monthly Environmental Reports. Copies of all completed checklists will be attached as Annexures to the Environmental Audit Report as required in terms of the EIA Regulations.

4.4 Environmental site meetings

Minutes of the environmental site meetings shall be kept. The minutes must include an attendance register and will be attached to the Monthly Report that is distributed to attendees. Each set of minutes must clearly record "Matters for Attention" that will be reviewed at the next meeting.

4.5 Required Method Statements

The method statement will be done in such detail that the ECOs are enabled to assess whether the contractor's proposal is in accordance with the EMPr.

The method statement must cover applicable details with regard to:

- development procedures;
- materials and equipment to be used;
- getting the equipment to and from site;
- how the equipment/ material will be moved while on site;
- how and where material will be stored:
- the containment (or action to be taken if containment is not possible) of leaks or spills of any liquid or material that may occur;
- timing and location of activities;
- compliance/ non-compliance with the EMPr; and
- any other information deemed necessary by the ECOs.

Unless indicated otherwise by the Project Manager, the Contractor shall provide the following method statements to the Project Manager no less than 14 days prior to the commencement date of the activity:

- Site establishment Camps, Lay-down or storage areas, satellite camps, infrastructure;
- Batch plants;
- Workshop or plant servicing;
- Handling, transport and storage of Hazardous Chemical Substance's;
- Vegetation management Protected, clearing, aliens, felling;
- Access management Roads, gates, crossings etc.;
- Fire plan;
- Waste management transport, storage, segregation, classification, disposal (all waste streams);
- Social interaction complaints management, compensation claims, access to properties etc.;
- Water use (source, abstraction and disposal), access and all related information, crossings and mitigation;
- Emergency preparedness Spills, training, other environmental emergencies;
- Dust and noise management methodologies;
- Fauna interaction and risk management only if the risk was identified wildlife interaction especially on game farms; and
- Heritage and palaeontology management.

The ECOs shall monitor and ensure that the contractors perform in accordance with these method statements. Completed and agreed method statements between the holder of the EA and the contractor shall be captured in Appendix 1.

4.6 Environmental Incident Log (Diary)

The ECOs are required to maintain an up-to-date and current Environmental Incident Log (environmental diary). The Environmental Incident Log is a means to record all environmental incidents and/or all non-compliance notice would not be issued. An environmental incident is defined as:

- Any deviation from the listed impact management actions (listed in this EMPr) that
 may be addressed immediately by the ECOs. (For example a contractor's staff
 member littering or a drip tray that has not been emptied);
- Any environmental impact resulting from an action or activity by a contractor in contravention of the environmental stipulations and guidelines listed in the EMPr which as a single event would have a minor impact but which if cumulative and continuous would have a significant effect (for example no toilet paper available in the ablutions for an afternoon); and
- General environmental information such as road kills or injured wildlife.

The ECOs are to record all environmental incidents in the Environmental Incident Log. All incidents regardless of severity must be reported to the Developer. The Log is to be kept in the EMPr file and at a minimum the following will be recorded for each environmental incident:

- The date and time of the incident;
- Description of the incident;
- The name of the Contractor responsible;
- The incident must be listed as significant or minor;
- If the incident is listed as significant, a non-compliance notice must be issued, and recorded in the log;
- Remedial or corrective action taken to mitigate the incident; and
- Record of repeat minor offences by the same contractor or staff member.

The Environmental Incident Log will be captured in the EAR.

4.7 Non-compliance

A non-compliance notice will be issued to the responsible contractor by the ECOs via the DSS or Project Manager. The non-compliance notice will be issued in writing; a copy filed in the EMPr file and will at a minimum include the following:

- Time and date of the non-compliance;
- Name of the contractor responsible;
- Nature and description of the non-compliance;
- Recommended / required corrective action; and
- Date by which the corrective action to be completed.
- The contractors shall act immediately when a notice of non-compliance is received and correct whatever is the cause for the issuing of the notice. Complaints received regarding activities on the development site pertaining to the environment shall be

recorded in a dedicated register and the response noted with the date and action taken. The ECO should be made aware of any complaints. Any non-compliance with the agreed procedures of the EMPr is a transgression of the various statutes and laws that define the manner by which the environment is managed. Failure to redress the cause shall be reported to the relevant CA for them to deal with the transgression, as it deems fit. The contractor is deemed not to have complied with the EMPr if, inter alia, There is a deviation from the environmental conditions, impact management outcomes and impact management actions activities, as approved in generic and site specific EMPr as relevant as set out in the EMPr, which deviation has, or may cause, an environmental impact.

4.8 Corrective action records

For each non-compliance notice issued, a documented corrective action must be recorded. On receiving a non-compliance notice from the DSS, the contractor's cEO will ensure that the corrective actions required take place within the stipulated timeframe. On completion of the corrective action the cEO is to issue a Corrective Action Report in writing to the ECOs. If satisfied that the corrective action has been completed, the ECOs are to sign-off on the Corrective Action Report, and attach the report to the non-compliance notice in the EMPr file. A corrective action is considered complete once the report has signed off by the ECOs.

4.9 Photographic record

A digital photographic record will be kept. The photographic record will be used to show before, during and post rehabilitation evidence of the project as well used in cases of damages claims if they arise. Each image must be dated and a brief description note attached.

The Contractor shall:

1. Allow the ECOs access to take photographs of all areas, activities and actions.

The ECOs shall keep an electronic database of photographic records which will include:

- 1. Pictures of all areas designated as work areas, camp areas, development sites and storage areas taken before these areas are set up;
- 2. All bunding and fencing;
- 3. Road conditions and road verges;
- 4. Condition of all farm fences;
- 5. Topsoil storage areas;
- 6. All areas to be cordoned off during construction;
- 7. Waste management sites;
- 8. Ablution facilities (inside and out);
- 9. Any non-conformances deemed to be "significant";
- 10. All completed corrective actions for non-compliances;
- 11. All required signage;
- 12. Photographic recordings of incidents;
- 13. All areas before, during and post rehabilitation; and
- 14. Include relevant photographs in the Final Environmental Audit Report.

4.10 Complaints register

The ECOs shall keep a current and up-to-date complaints register. The complaints register is to be a record of all complaints received from communities, stakeholders and individuals. The Complaints Record shall:

- 1. Record the name and contact details of the complainant;
- 2. Record the time and date of the complaint;
- 3. Contain a detailed description of the complaint;
- 4. Where relevant and appropriate, contain photographic evidence of the complaint or damage (ECOs to take relevant photographs); and
- 5. Contain a copy of the ECOs written response to each complaint received and keep a record of any further correspondence with the complainant. The ECO's written response will include a description of any corrective action to be taken and must be signed by the Contractor, ECO and affected party. Where a damage claim is issued by the complainant, the ECOs shall respond as described in (section 4.11) below.

4.11 Claims for damages

In the event that a Claim for Damages is submitted by a community, landowner or individual, the ECOs shall:

- 1. Record the full detail of the complaint as described in (section 4.10) above;
- 2. The DPM will evaluate the claim and associated damage and submit the evaluation to the Senior Site Representative for approval;
- 3. Following consideration by the DPM, the claim is to be resolved and settled immediately, or the reason for not accepting the claim communicated in writing to the claimant. Should the claimant not accept this, the ECO shall, in writing report the incident to the Developer's negotiator and legal department; and
- 4. A formal record of the response by the ECOs to the claimant as well as the rectification of the method of making payments not amount will be recorded in the EMPr file.

4.12 Interactions with affected parties

Open, transparent and good relations with affected landowners, communities and regional staff are an essential aspect to the successful management and mitigation of environmental impacts.

The ECOs shall:

- 1. Ensure that all queries, complaints and claims are dealt within an agreed timeframe;
- 2. Ensure that any or all agreements are documented, signed by all parties and a record of the agreement kept in the EMPr file;
- 3. Ensure that a complaints telephone numbers are made available to all landowners and affected parties; and
- 4. Ensure that contact with affected parties is courteous at all times;

4.13 Environmental audits

Internal environmental audits of the activity and implementation of the EMPr must be undertaken. The findings and outcomes included in the EMPr file and submitted to the CA at intervals as indicated in the EA.

The ECOs must prepare a monthly EAR. The report will be tabled as the key point on the agenda of the Environmental Site Meeting. The Report is submitted for acceptance at the meeting and the final report will be circulated to the Project Manager and filed in the EMPr file. At a frequency determined by the EA, the ECOs shall submit the monthly reports to the CA. At a minimum the monthly report is to cover the following:

- Weekly Environmental Checklists;
- Deviations and non-compliances with the checklists;
- Non-compliances issued;
- Completed and reported corrective actions;
- Environmental Monitoring;
- General environmental findings and actions; and
- Minutes of the Bi-monthly Environmental Site Meetings.

4.14 Final environmental audits

On final completion of the rehabilitation and/or requirements of the EA a final EAR is to be prepared and submitted to the CA. The EAR must comply with Appendix 7 of the EIA Regulations.

PART B: SECTION 1: Pre-approved generic EMPr template

5. IMPACT MANAGEMENT OUTCOMES AND IMPACT MANAGEMENT ACTIONS

This section provides a pre-approved generic EMPr template with aspects that are common to the development of substation infrastructure for the transmission and distribution of electricity. There is a list of aspects identified for the development or expansion of substation infrastructure for the transmission and distribution of electricity, and for each aspect a set of prescribed impact management outcomes and associated impact management actions have been identified. Holders of EAs are responsible to ensure the implementation of these outcomes and actions for all projects as a minimum requirement, in order to mitigate the impact of such aspects identified for the development or expansion of substation infrastructure for the transmission and distribution of electricity.

The template provided below is to be completed by providing the information under each heading for each environmental impact management action.

The completed template must be signed and dated on each page by both the contractor and the holder of the EA prior to commencement of the activity. The method statements prepared and agreed to by the holder of the EA must be appended to the template as Appendix 1. Each method statement must also be duly signed and dated on each page by the contactor and the holder of the EA. This template, once signed and dated, is legally binding. The holder of the EA will remain responsible for its implementation.

5.1 Environmental awareness training

Impact management outcome: All onsite staff are aware and understands the individual responsibilities in terms of this EMPr.

Impact Management Actions	Implementation	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
All staff must receive environmental awareness training prior to commencement of the activities;	ECO / cEO / dEO	Hold environmental awareness training workshops	Pre-construction Construction and Operations	ECO dEO	Monthly and as and when required	Attendance register and training minutes / notes for the record
The Contractor must allow for sufficient sessions to train all personnel with no more than 20 personnel attending each course;	Contractor	Scheduling of sufficient sessions through consultation with the ECO / cEO / dEO	Pre-construction Construction	ECO dEO	Monthly and as and when required	Attendance register and training minutes / notes for the record
Refresher environmental awareness training is available as and when required;	cEO / dEO in consultation with the ECO	Hold refresher environmental awareness training workshops	During the construction phase	ECO dEO	Monthly and as and when required	Attendance register and training minutes / notes for the record
 All staff are aware of the conditions and controls linked to the EA and within the EMPr and made aware of their individual roles and responsibilities in achieving compliance with the EA and EMPr; 	cEO / dEO	Hold training workshops and ensure that the EA and EMPr is readily available	During the construction phase	ECO dEO	Monthly and as and when required	Attendance register and training minutes / notes for the record

Impact Management Actions	Implementation	า		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
 The Contractor must erect and maintain information posters at key locations on site, and the posters must include the following information as a minimum: a) Safety notifications; and b) No littering. Environmental awareness training must include as a prince use the following as: 	Contractor CEO / dEO in	Develop and place appropriate posters at key locations Develop	Pre-construction Construction Pre-construction	ECO dEO cEO	Monthly Prior to the	Photographic record Environment
minimum the following: a) Description of significant environmental impacts, actual or potential, related to their work activities; b) Mitigation measures to be implemented when carrying out specific activities; c) Emergency preparedness and response procedures; d) Emergency procedures; e) Procedures to be followed when working near or within sensitive areas; f) Wastewater management procedures; g) Water usage and conservation; h) Solid waste management procedures; i) Sanitation procedures; j) Fire prevention; and k) Disease prevention.	consultation with the ECO	environmental awareness training material which covers the minimum requirements	Construction	dEO	commence ment of the environmen tal awareness training	al awareness training material requirements checklist
A record of all environmental awareness training courses undertaken as part of the EMPr must be available;	ECO / cEO / dEO	Filing system including all proof of training (i.e. attendance register and training minutes /	During the construction phase	ECO dEO	Monthly	Completed and up to date filing system with proof of training

Impact Management Actions	Implementation	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
		notes for the record)				
Educate workers on the dangers of open and/or unattended fires;	cEO / dEO in consultation with the ECO	Develop environmental awareness training material which covers the dangers of open and/or unattended fire	Pre-construction Construction	ECO dEO	Prior to the commence ment of the environmen tal awareness training	Environment al awareness training material requirements checklist
A staff attendance register of all staff to have received environmental awareness training must be available.	ECO / cEO / dEO	Filing system including all proof of training (i.e. attendance register)	During the construction phase	ECO dEO	Monthly	Completed and up to date filing system inclusive of all attendance registers
Course material must be available and presented in appropriate languages that all staff can understand.	ECO / cEO / dEO	Develop environmental awareness training material in the required languages. Training material must by readily available to all staff	During the construction phase	ECO dEO	Monthly	Environment al awareness training material requirements checklist and the training register which must indicate the language of the training

5.2 Site Establishment development

Impact management outcome: Impacts on the environment are minimised during site establishment and the development footprint are kept to demarcated development area.

Impact Management Actions	Implementatio	Implementation				
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
A method statement must be provided by the contractor prior to any onsite activity that includes the layout of the construction camp in the form of a plan showing the location of key infrastructure and services (where applicable), including but not limited to offices, overnight vehicle parking areas, stores, the workshop, stockpile and lay down areas, hazardous materials storage areas (including fuels), the batching plant (if one is located at the construction camp), designated access routes, equipment cleaning areas and the placement of staff accommodation, cooking and ablution facilities, waste and wastewater management;	Contractor	Development of an appropriate method statement	Pre-construction	ECO dEO	Once, prior to constructio n	Availability of the method statement which complies with the minimum requirements listed
 Location of camps must be within approved area to ensure that the site does not impact on sensitive areas identified in the environmental assessment or site walk through; 	DPM	Place construction camps outside of sensitive areas identified in the Basic Assessment Report	Pre-construction Construction	ECO dEO	Once, prior to constructio n	Availability of a layout and sensitivity map indicating avoidance of sensitive areas
Sites must be located where possible on previously disturbed areas;	DPM	Place site outside of sensitive areas and within previously disturbed areas	Pre-construction	ECO dEO	Once, prior to constructio n	Availability of a layout and sensitivity map indicating

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
		identified in the BA Report				avoidance of sensitive areas and placement within disturbed
- The camp must be fenced in accordance with Section 5.5: Fencing and gate installation; and	DPM	Design and implementation of fencing as per the requirements of Section 5.5 of this EMPr	Pre-construction & Construction	ECO dEO	Once, prior to constructio n and once during the constructio n of the fencing	The camp is fenced in accordance with Section 5.5 of this EMPr
 The use of existing accommodation for contractor staff, where possible, is encouraged. 	Not applicable	÷.				

Access restricted areas

Impact management outcome: Access to restricted areas prevented.

Impact Management Actions	Implementation	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
 Identification of access restricted areas is to be informed 	dEO / cEO in	Spatially	Pre-construction	ECO	Once, prior	Access
by the environmental assessment, site walk through and	consultation	demarcate access			to	restricted
any additional areas identified during development;	with the ECO	restricted areas			constructio	areas are
		informed by the BA			n	identified
		Report				and provided
						in a spatial
						format
Erect, demarcate and maintain a temporary barrier with	dEO / cEO in	Erect appropriate	At the	ECO	Monthly	Access
clear signage around the perimeter of any access	consultation	temporary barriers	commencement			restricted
restricted area, colour coding could be used if	with the ECO	around access	and for the			areas are
appropriate; and		restricted areas	duration of the			closed-off
			construction			through
			phase			temporary
						barriers and
						barriers are
						maintained
						to a sufficient
						standard
- Unauthorised access and development related activity	Contractor /	Erect appropriate	During the	ECO	Monthly,	Photographic
inside access restricted areas is prohibited.	dEO / cEO	temporary barriers	construction		and as and	evidence
		around access	phase		when	and notes of
		restricted areas			required	compliance
		and provide clear				that no
		signage of				unauthorised
		restricted status				access or
						activities has

Impact Management Actions	Implementation			Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
						taken place
						within the
						access
						restricted
						areas

5.3 Access roads

Impact management outcome: Minimise impact to the environment through the planned and restricted movement of vehicles on site.

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
 An access agreement must be formalised and signed by 	DPM	Develop access	Pre-construction	dEO	Once, prior	Availability of
the DPM, Contractor and landowner before	Contractor	agreements with		ECO	to	approved
commencing with the activities;		the affected			constructio	and signed
		landowners.			n	negotiations
		Ensure that				
		agreements are				
		approved and				
		signed				
- All private roads used for access to the servitude must be	Contractor	Undertake	During the	cEO / ECO	Weekly	Photographic
maintained and upon completion of the works, be left in		maintenance	construction			record of the
at least the original condition		activities on	phase			pre-
		private roads used				construction
		for construction as				condition
						and

Impact Management Actions	Implementatio	on		Monitoring		
	Responsible	Method of implementation	Timeframe for implementation	Responsible	Frequency	Evidence of
	person	degradation takes place	Implementation	person		compliance degradation of roads, and records of the implementati on and effectiveness of maintenance activities
All contractors must be made aware of all these access routes.	dEO / cEO	Develop a map illustrating all access routes associated with the project and present and provide the map to all contractors	Pre-construction Construction	ECO	Once, prior to constructio n	Access routes map readily available
 Any access route deviation from that in the written agreement must be closed and re-vegetated immediately, at the contractor's expense; 	Contractor	All access routes developed that are not in-line with the access route agreements must be closed and rehabilitated to the pre-disturbance state	Construction and Rehabilitation	cEO ECO	Bi-weekly (every two weeks)	Photographic record of the closure of access roads and revegetation
 Maximum use of both existing servitudes and existing roads must be made to minimize further disturbance through the development of new roads; 	Contractor (and Eskom maintenance staff where	Existing access routes to be used must be specified and the	Construction and operation	cEO Operation and	Weekly	Implementati on of the approved layout

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
	relevant to	development of		maintenance		
	operation)	new roads must be		team		
		avoided as far as				
		possible				
- In circumstances where private roads must be used, the	dEO / cEO	Record the	During the	ECO	Prior to the	Photographic
condition of the said roads must be recorded in		conditions of	construction		use of	record and
accordance with section 4.9: photographic record; prior		private roads to be	phase		private	proof of the
to use and the condition thereof agreed by the		used (prior to use)			roads	road
landowner, the DPM, and the contractor;		as per the				conditions
		requirements of				agreed upon
		section 4.9 and				with the
		agree on the				relevant
		required condition				parties
		of the roads with				
		the landowner,				
		DPM and				
		contractor				
Access roads in flattish areas must follow fence lines and	DPM and	Design access	Pre-construction	ECO	Once	Implementati
tree belts to avoid fragmentation of vegetated areas or	Contractor	roads to follow			during the	on of the
croplands		fence lines and			design and	approved
		avoid vegetated			once prior	layout
		areas			to	
					constructio	
					n	
Access roads must only be developed on pre-planned	Contractor	Construction of	During the	ECO once	Once	Implementati
and approved roads.		access roads only	construction	during the	during the	on of the
		on pre-planned	phase	design	design and	approved
		and approved		dEO	weekly	layout
		access roads			during the	
					constructio	

Impact Management Actions	Implementation I			Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person	, ,	compliance
					n of access	
					roads	

5.4 Fencing and Gate installation

Impact management outcome: Minimise impact to the environment and ensure safe and controlled access to the site through the erection of fencing and gates where required.

Impact Management Actions	Implementation			Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
 Use existing gates provided to gain access to all parts of 	Contractor	Identify and inform	Pre-construction &	dEO	Monthly	Existing gates
the area authorised for development, where possible;		all relevant staff of	Construction			are utilised on
		the existing gates				a frequent
		to be used				basis and
						only limited
						new access
						gates are
						developed
- Existing and new gates to be recorded and	ECO	Existing and new	During the	ECO	Once,	Photographic
documented in accordance with section 4.9:		gates will be	construction		when the	record of the
photographic record;		recorded and	phase		constructio	existing and
		documented as			n of all new	new gates as
		per the			gates have	per the
		requirements of			been	requirements
		section 4.9			completed	of section4.9

Impact Management Actions	Implementatio	on	Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
All gates must be fitted with locks and be kept locked at all times during the development phase, unless otherwise agreed with the landowner;	Contractor	Ensure all relevant gates are fitted with locks and are always locked	Construction and Operation	ECO monthly, Operation and maintenance team and cEO	Bi-weekly (every second week)	All gates are locked and no complaints from landowners are received in this regard
 At points where the line crosses a fence in which there is no suitable gate within the extent of the line servitude, on the instruction of the DPM, a gate must be installed at the approval of the landowner; 	dEO	Install new gates where required with the approval of the affected landowner	During the construction phase	ECO	Once, prior to constructio n and during the constructio n phase, as and when required	New gates are installed where the power line crosses fences
Care must be taken that the gates must be so erected that there is a gap of no more than 100 mm between the bottom of the gate and the ground;	Contractor	Install gates in a manner so that there is a gap of no more than 100mm between the bottom of the gate and the ground	During the construction phase	CEO	Once, during the erection of the gates during the constructio n phase	New gates installed as per the requirement
 Where gates are installed in jackal proof fencing, a suitable reinforced concrete sill must be provided beneath the gate; 	Contractor	Implement a reinforced concrete sill beneath gates installed for jackal proofing	During the construction phase	CEO	Once, during the erection of the gates during the constructio n phase	New gates installed as per the requirement

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
Original tension must be maintained in the fence wires;	Contractor	Maintain original tension of fences through required activities	During the construction phase	•	Monthly	No tension reduction on fence wires
All gates installed in electrified fencing must be re- electrified;	Contractor	Electrify gates installed in electrified fencing	During the construction phase	ECO	Once, during the erection of the gates during the constructio n phase	Gates installed in electrified fencing is electrified
 All demarcation fencing and barriers must be maintained in good working order for the duration of the development activities; 	Contractor	Undertake maintenance activities on fences and barriers	During the construction phase	ECO	Monthly	Photographic record of maintained fences and barriers
 Fencing must be erected around the camp, batching plants, hazardous storage areas, and all designated access restricted areas, where applicable; 	Contractor	Fence construction camps, batching plants, hazardous storage areas and access restricted areas. Avoid sensitive flora	During the construction phase	ECO	Once during the erection of fencing	Photographic record of fences erected
 Any temporary fencing to restrict the movement of life- stock must only be erected with the permission of the land owner. 	dEO/ cEO Contractor	Obtain written approval from the relevant landowner where temporary fencing is required to	During the construction phase	ECO	To be monitored as temporary fencing is required	Written approval to be provided by the dEO

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation restrict livestock movement	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
All fencing must be developed of high quality material bearing the SABS mark;	Contractor	Make use of high quality materials approved by SABS	During the construction phase	cEO	To be monitored as fencing is erected during the construction phase	Use of high quality materials for fencing approved by SABS
The use of razor wire as fencing must be avoided;	Contractor	Razor wire must not be sourced or used for the erection of fencing	During the construction phase	ECO	To be monitored as fencing is erected during the constructio n phase	Fences erected do not make use of razor wire
Fenced areas with gate access must remain locked after hours, during weekends and on holidays if staff is away from site. Site security will be required at all times;	DSS and Contractor	Ensure fenced areas are locked as required through the implementation of a formalised process. Appoint a security company	During the construction phase	cEO	Weekly and as and when required	Fences are locked and no complaints from landowners are received. A security company is appointed
On completion of the development phase all temporary fences are to be removed;	Contractor	Removal of all temporary fences	At the end of the Construction Phase	ECO dEO	Once, following the completion	No temporary fences associated

Impact Management Actions	Implementation	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
					of the constructio n phase	with the project is present following the completion of the construction phase
The contractor must ensure that all fence uprights are appropriately removed, ensuring that no uprights are cut at ground level but rather removed completely.	Contractor	Appropriate removal of all fence uprights	At the end of the Construction Phase	ECO dEO	Once, following the completion of the constructio n phase	No fence uprights associated with the project is present following the completion of the construction phase

5.5 Water Supply Management

Impact management outcome: Undertake responsible water usage.

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
All abstraction points or bore holes must be registered with the DWS and suitable water meters installed to ensure that the abstracted volumes are measured on a daily basis;	DPM and Contractor	Obtaining relevant registrations from DWS and installation of water meters	Pre-construction	CEO	To be monitored with the installation of water meters and daily during constructio n and operation	Use of high quality water meters
 The Contractor must ensure the following: a. The vehicle abstracting water from a river does not enter or cross it and does not operate from within the river; b. No damage occurs to the river bed or banks and that the abstraction of water does not entail stream diversion activities; and c. All reasonable measures to limit pollution or sedimentation of the downstream watercourse are implemented. 	Not applicable	e - water will not be ab	ostracted from a river			

Impact Management Actions	Implementation				Monitoring			
	Responsible	Method	of	Timeframe	for	Responsible	Frequency	Evidence of
	person	implement	ation	implementation	on	person		compliance
 Ensure water conservation is being practiced by: 	Contractor /	Implement	the	During	the	ECO	Monthly,	Successful
a. Minimising water use during cleaning of equipment;	dEO / cEO in	required	water	construction			and as and	implementati
b. Undertaking regular audits of water systems; and	consultation	conservatio	n	phase			when	on of water
c. Including a discussion on water usage and	with the ECO	measures					required	conservation
conservation during environmental awareness training.		throughout	on-site					
d. The use of grey water is encouraged.		construction	า					
		processes						

5.6 Storm and waste water management

Impact management outcome: Impacts to the environment caused by storm water and wastewater discharges during construction are avoided.

Impact Management Actions	Implementation	n	Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
 Runoff from the cement/ concrete batching areas must 	Contractor	Implement	During the	cEO	Weekly	No
be strictly controlled, and contaminated water must be		measures for the	construction			mismanage
collected, stored and either treated or disposed of off-		control and	phase			ment of
site, at a location approved by the project manager;		management of				runoff or
		runoff				contaminate
						d water due
						to the
						temporary
						concrete
						batching
						plant

Impact Management Actions	Implementation	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
All spillage of oil onto concrete surfaces must be controlled by the use of an approved absorbent material and the used absorbent material disposed of at an appropriate waste disposal facility;	Contractor and cEO	Obtain approved absorbent material and make use of licensed waste disposal facilities for disposal of oil	During the Construction Phase	ECO	Monthly	Availability of approved absorbent material at the construction site and proof of disposal of oil at licensed disposal
Natural storm water runoff not contaminated during the development and clean water can be discharged directly to watercourses and water bodies, subject to the Project Manager's approval and support by the ECO;	DPM in consultation with the ECO	Consultation between the DPM and the ECO to determine if water can be discharged directly into water bodies (where present). The necessary water quality testing must be undertaken prior to discharge	During the construction phase	ECO	As and when the need arises to discharge natural stormwater runoff and clean water	facilities Proof of consultation between the DPM and ECO and the outcomes thereof to be provided. Proof of water quality testing and the results thereof.
Water that has been contaminated with suspended solids, such as soils and silt, may be released into watercourses or water bodies only once all suspended solids have been removed from the water by settling out these solids in settlement ponds. The release of settled water back into the environment must be subject to the Project Manager's approval and support by the ECO.	DPM in consultation with the ECO	Consultation between the DPM and the ECO to determine if water can be released following settling.	During the construction phase	ECO	As and when the need arises to discharge settled water	Proof of consultation between the DPM and ECO and the outcomes

Impact Management Actions	Implementation				Monitoring			
	Responsible person	Method implementation	of	Timeframe implementatio	for n	Responsible person	Frequency	Evidence of compliance
								thereof to be provided.

5.7 Solid and hazardous waste management

Impact management outcome: Wastes are appropriately stored, handled and safely disposed of at a recognised waste facility.

Impact Management Actions	Implementatio	n				Monitoring	Monitoring			
	Responsible person	Method implementation	of	Timeframe implementation	for	Responsible person	Frequency	Evidence of compliance		
All measures regarding waste management must be undertaken using an integrated waste management approach;	Contractor	Develop implement waste management plan	and a	During construction phase	the	ECO	Monthly	Implementati on of the waste management plan and proof of waste management through proof of responsible disposal		
 Sufficient, covered waste collection bins (scavenger and weatherproof) must be provided; 	Contractor	Provision appropriate w collection strategically placed throughout the	bins	During construction phase	the	cEO	Weekly	Appropriate waste collection bins are available		

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
						throughout the site
A suitably positioned and clearly demarcated waste collection site must be identified and provided;	DPM and Contractor	Identify an appropriate location for the waste collection site which must be clearly demarcated through signage and temporary fencing	Design and Construction Phase	ECO	Once, prior to the commence ment of construction	A waste collection site is appropriately placed and demarcated
The waste collection site must be maintained in a clean and orderly manner;	Contractor	Regular collection of waste and maintenance of the area must be undertaken as per the waste requirements for the project during construction	During the Construction Phase	cEO	Weekly	The waste collection site is maintained and clean
Waste must be segregated into separate bins and clearly marked for each waste type for recycling and safe disposal;	Contractor	Provide separate and marked bins for the different waste types associated with the construction phase	During the Construction Phase	cEO	Weekly	Separate waste bins are available on site and waste generated is separated into the relevant bins

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
Staff must be trained in waste segregation;	cEO / dEO in consultation with the ECO	Include waste segregation as part of the environmental awareness training material.	Pre-construction Construction	ECO	Monthly, and as and when required	Environmenta I awareness training material requirements checklist
Bins must be emptied regularly;	Contractor	Bins must be emptied before reaching total capacity and on a regular basis as required for the project	During the construction phase	ECO	Monthly	No mismanagem ent of bins.
General waste produced onsite must be disposed of at registered waste disposal sites/ recycling company;	Contractor	Disposal of general waste at licensed waste disposal facilities must be undertaken as per the waste management plan	During the construction phase	ECO	Monthly	Disposal certificates of disposal at licensed facilities to be provided
Hazardous waste must be disposed of at a registered waste disposal site;	Contractor	Disposal of hazardous waste at licensed waste disposal facilities must be undertaken as per the waste management plan	During the construction phase	ECO	Monthly	Disposal certificates of disposal at licensed facilities to be provided

Impact Management Actions	Implementatio	n	Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
- Certificates of safe disposal for general, hazardous and	Contractor	Obtain certificates	During the	ECO	Monthly	Disposal
recycled waste must be maintained.		for safe disposal of	construction			certificates of
		waste	phase			disposal at
						licensed
						facilities to be
						provided and
						filed as part of
						the filing
						system

5.8 Protection of watercourses and estuaries

Impact management outcome: Pollution and contamination of the watercourse environment and or estuary erosion are prevented.

Impact Management Actions	Implementation			Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
- All watercourses must be protected from direct or	Contractor	Contractor to	During the	cEO	Weekly	No incidents
indirect spills of pollutants such as solid waste, sewage,		undertake	construction			reported of
cement, oils, fuels, chemicals, aggregate tailings, wash		activities which	phase			spillage of
and contaminated water or organic material resulting		can cause spills of				pollutants
from the Contractor's activities;		pollutants outside				into
		of watercourses				watercourses

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
In the event of a spill, prompt action must be taken to clear the polluted or affected areas;	Contractor and cEO	Develop a management plan or process for implementation should a spill take place	During the construction phase	cEO	Weekly	Feedback must be provided by the contractor in terms of how the spill was handled and photographi c evidence of the feedback must be provided and kept on record
Where possible, no development equipment must traverse any seasonal or permanent wetland	cEO and Contractor	Ensure layout has been informed by the environmental sensitivities as determined by the basic assessment and specialist studies	Construction Phase	ECO	Once off review that the layout used is the approved one	Confirm no development equipment traverses any seasonal or permanent wetland as per the authorised layout by reviewing the as-built designs (once-off

Impact Management Actions	Implementatio	Implementation			Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of	
	person	implementation	implementation	person		compliance	
						confirmation)	
No return flow into the estuaries must be allowed and no	Not						
disturbance of the Estuarine functional Zone should	applicable -						
occur;	no estuaries						
	present						
- Development of permanent watercourse or estuary	cEO,	Ensure that	During the	cEO	Weekly	Ensure that	
crossing must only be undertaken where no alternative	Contractor	permenant	construction			permenant	
access to tower position is available;		crossings (access	phase			crossings are	
		roads) are				developed if	
		provided for				there is no	
		access to the				alternative.	
		substations if no					
		alternative					
		crossing is					
		available.					
- There must not be any impact on the long term	DPM, cEO	Develop a	During the	ECO, dEO	For all	No incidents	
morphological dynamics of watercourses or estuaries;		management plan	construction and		phases of	reported of	
		or process for	operation phase		the project	spillage of	
		implementation			life cycle	pollutants	
		should a spill take			(i.e.	into	
		place within a			constructio	watercourses	
		watercourse and			n,		
		ensure continuous			operation,		
		monitoring			decommissi		
Evistica a que esta en en sindo por esta la esta de es	DDM 550	Davidon	During at the entire	FCO 5/FO	oning)	Eviation or	
- Existing crossing points must be favored over the creation	DPM, cEO	Develop a	During the pre-	ECO, dEO	During the	Existing	
of new crossings (including temporary access)		management plan	construction and		constructio	crossing	
		or process for	construction		n phase of	points utilised	
		implementation	phase		the project.	as opposed	
		should a spill take				to new ones	

Impact Management Actions	Implementation			Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
		place within a watercourse and ensure continuous monitoring				created and no incidents reported of spillage of pollutants into watercourses
 When working in or near any watercourse or estuary, the following environmental controls and consideration must be taken: a) Water levels during the period of construction; No altering of the bed, banks, course or characteristics of a watercourse b) During the execution of the works, appropriate measures to prevent pollution and contamination of the riparian environment must be implemented e.g. including ensuring that construction equipment is well maintained; c) Where earthwork is being undertaken in close proximity to any watercourse, slopes must be stabilised using suitable materials, i.e. sandbags or geotextile fabric, to prevent sand and rock from entering the channel; and d) Appropriate rehabilitation and re-vegetation measures for the watercourse banks must be implemented timeously. In this regard, the banks should be appropriately and incrementally stabilised as soon as development allows. 	Contractor	Activities undertaken near watercourses must be in-line with and consider the specified environmental controls	During the construction phase	ECO	Monthly, and as and when required	No degradation of the watercourses and no incidents of destruction reported

5.9 Vegetation clearing

Impact management outcome: Vegetation clearing is restricted to the authorised development footprint of the proposed infrastructure.

Impact Management Actions	Implementation	n		Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
General:							
 Indigenous vegetation which does not interfere with the development must be left undisturbed; 	cEO and contractor	Demarcate areas of indigenous vegetation to be avoided before clearance is undertaken	Construction and operation (i.e. for maintenance purposes)	ECO monthly, Operation and maintenance team weekly	Weekly, and as and when required	No unnecessary clearance of indigenous vegetation is undertaken	
Protected or endangered species may occur on or near the development site. Special care should be taken not to damage such species;	Contractor	Demarcate areas containing protected or endangered species to be avoided by construction activities	During the Construction Phase	ECO monthly and Operation and maintenance team weekly	Weekly, and as and when required	No clearance of protected or endangered species other than those permitted to be removed	
 Search, rescue and replanting of all protected and endangered species likely to be damaged during project development must be identified by the relevant specialist and completed prior to any development or clearing; 	Relevant specialist in consultation with the Contractor	Develop and implement a Plant Search and Rescue Plan	Pre-construction & Construction	cEO	Weekly, and as and when required	Implementati on of the Plant Search and Rescue Plan and photographi c evidence and notes of the	

Impact Management Actions	Implementation	on	Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
						implementati on of the plan
Permits for removal must be obtained from the relevant CA prior to the cutting or clearing of the affected species, and they must be filed;	DPM	Undertake the permitting process in order to obtain the relevant permits for the removal of protected species. Permits must be kept on file	Pre-construction	ECO	Once, prior to the commence ment of the constructio n phase and removal of the protected species	CA permits on file
The Environmental Audit Report must confirm that all identified species have been rescued and replanted and that the location of replanting is compliant with conditions of approvals;	ECO	Ensure that the audit report indicates all species rescued and replanted and provides feedback in terms of compliance with the conditions of permits for replanting	During the Construction Phase and following the completion of the Construction Phase	ECO	Once off or as and when required	ECO confirmed rescued and replanted programme implemented correctly.
Trees felled due to construction must be documented and form part of the Environmental Audit Report;	ECO	Ensure that the audit report documents the details of trees felled	During the Construction Phase and following the completion of the	ECO	Once, prior to the commence ment of the constructio n phase	CA permits on file

Impact Management Actions	Implementation	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
			Construction Phase		and removal of the protected species	
Rivers and watercourses must be kept clear of felled trees, vegetation cuttings and debris;	Contractor	Felled trees, vegetation cuttings and debris must be disposed of at a licensed waste disposal facility	During the Construction Phase	ECO	Monthly	No felled trees, vegetation cuttings and debris are dumped in inappropriate locations and disposal certificates are available as proof of responsible disposal
 Only a registered pest control operator may apply herbicides on a commercial basis and commercial application must be carried out under the supervision of a registered pest control operator, supervision of a registered pest control operator or is appropriately trained; 	DPM and Contractor	A suitably qualified pest control operator must be appointed	Construction and Operation	ECO	As and when the use of herbicides is required	Only registered pest control operators must be appointed and proof of their registration must be provided

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
A daily register must be kept of all relevant details of herbicide usage;	DPM and Contractor	A suitably qualified pest control operator must be appointed	Construction and Operation	ECO	As and when the use of herbicides is required	Only registered pest control operators must be appointed and proof of their registration must be
						provided
No herbicides must be used in estuaries	Not Applicable – no estuaries applicable					
- All protected species and sensitive vegetation not	Contractor in	Spatially	During the	ECO	Once,	Demarcation
removed must be clearly marked and such areas fenced off in accordance to Section 5.3: Access restricted areas .	consultation with the cEO	demarcate protected species and sensitive vegetation and	construction phase		during the undertaking of the demarcatio	and fencing is undertaken in-line with the
		implement appropriate fencing where required as per section 5.3			n of the areas and the erection of the fencing	requirements of section 5.3
Alien invasive vegetation must be removed and disposed of at a licensed waste management facility.	Contractor	Undertake removal of alien invasive vegetation in accordance with the relevant	Construction and Operation	ECO Operation and maintenance team	Monthly, and as and when required	Proof must be provided that alien invasive vegetation has been cleared in

Impact Management Actions	Implementatio	n	Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
		guideline and				accordance
		ensure the				to the
		vegetation is				relevant
		disposed of at a				guideline and
		licensed waste				that the
		disposal facility				vegetation
						was disposed
						of at a
						licensed
						waste
						disposal
						facility

5.10 Protection of fauna

Impact management outcome: Disturbance to fauna is minimised.

Impact Management Actions	Implementation			Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
- No interference with livestock must occur without the	dEO / cEO	Develop a	Pre-construction	ECO	Once, prior	Written
landowner's written consent and with the landowner or	Contractor	procedure for	and during the		to the	consent
a person representing the landowner being present;		dealing with	construction		commence	provided by
		livestock within the	phase		ment of	the
		affected			construction	landowner
		properties			and as and	and proof of
					when	representatio

Impact Management Actions	Implementation	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
					required	n of the
					during the	landowner
					construction	during
	150 / 50 :	- " . "		500	phase	interference
The breeding sites of raptors and other wild birds species	dEO / cEO in	Ensure that the	Pre-construction &	ECO	Once, prior	The planning
must be taken into consideration during the planning of	consultation	planning and	Construction		to the	and
the development programme;	with the	development			commence	development
	Contractor	programme			ment of	programme
		considers breeding			construction	includes the
		sites for wild bird			and as and	consideration
		species			when	of breeding sites for wild
					required	bird species
Breeding sites must be kept intact and disturbance to	dEO / cEO in	Avoid breeding	During the	ECO	Weekly, and	Photographic
breeding birds must be avoided. Special care must be	consultation	sites and ensure	Ŭ.		as an when	record of
taken where nestlings or fledglings are present;	with the	that special care is	Construction	monthly, cEO and	required	intact
iaken where hestilings of heagilings are present,	Contractor	taken in the	Phase	cEO and Operation	during the	breeding sites
	Cormación	presence of	Operation Phase	and	construction	breeding siles
		nestlings and		maintenanc	. Monthly,	
		fledglings		e team	and as and	
		110 49 11 193		weekly	when	
				WOORIY	required	
					during	
					operation	
 Special recommendations of the avian specialist must 	dEO / cEO in	All mitigation	During the	ECO	Monthly	Photographic
be adhered to at all times to prevent unnecessary	consultation	measures	Construction	Operation	during	record of
disturbance of birds;	with the	recommended by	Phase	and	construction	compliance
	Contractor	the avifauna	Operation Phase	maintenanc	and	and
		specialist must be	,	e team	monthly	successful
		implemented			during	implementati
					operation	on of the

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		recommend ed measures
No poaching must be tolerated under any circumstances. All animal dens in close proximity to the works areas must be marked as Access restricted areas;	dEO / cEO in consultation with the Contractor	informed of this	During the Construction Phase	ECO	Monthly, and as and when required	No instances of poaching is reported
No deliberate or intentional killing of fauna is allowed;	dEO / cEO in consultation with the Contractor	informed of this	During the Construction Phase	ECO	Monthly, and as and when required	No instances of deliberate or intentional killing is reported

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
 In areas where snakes are abundant, snake deterrents to be deployed on the pylons to prevent snakes climbing up, being electrocuted and causing power outages; and 	dEO / cEO in consultation with the Contractor	Implement and maintain snake deterrents on pylons in areas where snakes are abundant	Construction Phase Operation Phase	ECO Operation and maintenanc e team	Once, during the construction of the pylons and as and when required. Monthly during operation	Photographic record of the implementati on and maintenance of snake deterrents
 No Threatened or Protected species (ToPs) and/or protected fauna as listed according NEMBA (Act No. 10 of 2004) and relevant provincial ordinances may be removed and/or relocated without appropriate authorisations/permits. 	DPM in consultation with the dEO	Undertake a permitting process to obtain the required permits		ECO	Once, prior to the commence ment of construction and as and when required	Permits for removal and/relocati on must be kept on file and be readily available

5.11 Protection of heritage resources

Impact management outcome: Impact to heritage resources is minimised.

Impact Management Actions	Implementation	n		Monitoring		
- Identify, demarcate and prevent impact to all known	Responsible person DPM and a	Method of implementation Spatially identify	Timeframe for implementation Pre-construction	Responsible person ECO	Frequency Once, prior	Evidence of compliance Proof of
sensitive heritage features on site in accordance with the No-Go procedure in Section 5.3: Access restricted areas ;	suitably qualified specialist dEO / cEO in consultation with the Contractor and ECO	and demarcate areas of heritage significance as per the Heritage Impact Assessment and the Heritage Walk-through Report and as per the requirements of section 5.3			to the commence ment of construction	avoidance of sensitive heritage features through details of avoidance and photographi c records
Carry out general monitoring of excavations for potential fossils, artefacts and material of heritage importance;	dEO (in consultation with specialists if/as required).	Ensure construction staff are adequately informed (via environmental awareness training) to carry out monitoring of excavations for fossils, artefacts and important heritage material	During the Construction Phase	ECO	Monthly, or as required	Environment al awareness training includes measures relating to monitoring for chance finds

Impact Management Actions	Implementation	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
 All work must cease immediately, if any human remains 	dEO / cEO in	Develop and	During the	ECO	As and	Proof of work
and/or other archaeological, palaeontological and	consultation	implement	Construction		when	ceased and
historical material are uncovered. Such material, if	with the	procedures for	Phase		required	the required
exposed, must be reported to the nearest museum,	Contractor	situations where				procedures
archaeologist/ palaeontologist (or the South African	and ECO	human remains,				followed in
Police Services), so that a systematic and professional		archaeological,				cases where
investigation can be undertaken. Sufficient time must be		palaeontolgoical				material is
allowed to remove/collect such material before		or historical				discovered.
development recommences.		material are				
		uncovered				

5.12 Safety of the public

Impact management outcome: All precautions are taken to minimise the risk of injury, harm or complaints.

Impact Management Actions	Implementation			Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
 Identify fire hazards, demarcate and restrict public access to these areas as well as notify the local authority of any potential threats e.g. large brush stockpiles, fuels etc.; 	cEO in consultation with the Contractor	Develop an Emergency Preparedness, Response and Fire Management Plan specific to the project	Pre-construction Construction	CEO	Once, prior to the commence ment of constructio n and weekly during the	Compliance with the Emergency Preparedness , Response and Fire Managemen t Plan

Impact Management Actions	Implementation	Implementation			Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of		
	person	implementation	implementation	person		compliance		
					constructio n phase			
All unattended open excavations must be adequately fenced or demarcated;	Contractor	Ensure that all excavations undertaken is fenced and demarcated within a reasonable timeframe and in instances where excavations will be open for longperiods of time	During the Construction Phase	CEO	Weekly	Excavations are fenced where required and photographi c proof can be provided		
 Adequate protective measures must be implemented to prevent unauthorised access to and climbing of partly constructed towers and protective scaffolding; 	Contractor	All staff must be easily identifiable and the climbing of towers and scaffolding must only be undertaken by authorised personnel as managed by the Contractor	During the construction phase	ECO	Monthly, and as and when required	No incidents of unauthorised climbing is reported		
Ensure structures vulnerable to high winds are secured;	Contractor	Ensure that sufficient stabilisation measures are implemented to	During the construction phase	cEO	Weekly, and as and when required	No incidents of unstable structures due to high		

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
		secure structures				winds is
		vulnerable to high				reported
		winds				
- Maintain an incidents and complaints register in which	cEO	Compile and	During the	ECO	Monthly,	The incidents
all incidents or complaints involving the public are		regularly update	construction		and as and	and
logged.		as incidents and	phase		when	complaints
		complaints are			required	register is
		submitted from the				complete
		public and				and provides
		indicate the				all the
		actions taken to				required
		resolve the				details
		complaint				

5.13 Sanitation

Impact management outcome: Clean and well maintained toilet facilities are available to all staff in an effort to minimise the risk of disease and impact to the environment.

Impact Management Actions	Implementation			Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
- Mobile chemical toilets are installed onsite if no other	Contractor	Mobile chemical	During the	cEO	Weekly	Mobile toilets
ablution facilities are available;		toilets must be	Construction			are installed
		placed	Phase			and avoid
		appropriately and				environment
		in areas that avoid				al sensitivities

Impact Management Actions	Implementation			Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
		environmental sensitivities					
The use of ablution facilities and or mobile toilets must be used at all times and no indiscriminate use of the veld for the purposes of ablutions must be permitted under any circumstances;	Contractor in consultation with the cEO	All site staff must be informed of this requirement during the Environmental Awareness Training and the consequences of not adhering to the requirement.	Pe-construction & Construction	ECO	Monthly, and as and when required	No evidence of non- compliance identified	
 Where mobile chemical toilets are required, the following must be ensured: a) Toilets are located no closer than 100 m to any watercourse or water body; b) Toilets are secured to the ground to prevent them from toppling due to wind or any other cause; c) No spillage occurs when the toilets are cleaned or emptied and the contents are managed in accordance with the EMPr; d) Toilets have an external closing mechanism and are closed and secured from the outside when not in use to prevent toilet paper from being blown out; e) Toilets are emptied before long weekends and workers holidays, and must be locked after working hours; f) Toilets are serviced regularly and the ECO must inspect toilets to ensure compliance to health standards; 	Contractor in consultation with the cEO	The installation of the toilets by the Contractor must be as per the listed requirements	During the Construction Phase	CEO	Weekly	No evidence of non-compliance identified	

Impact Management Actions	Implementatio	n	Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
- A copy of the waste disposal certificates must be	Contractor	Certificates	During the	ECO	Monthly,	Certificates
maintained.		obtained from the	Construction		and as and	for waste
		licensed waste	Phase		when	disposal from
		disposal facility			required	the licensed
		with the emptying				waste
		of the toilets must				disposal
		be kept on file				facility
						available on
						site

5.14 Prevention of disease

Impact Management outcome: All necessary precautions linked to the spread of disease are taken.

Impact Management Actions	Implementation			Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
- Undertake environmentally-friendly pest control in the	Contractor	Only	During the	ECO	As and	Contractor to
camp area;		environmentally-	Construction		when pest	provide proof
		friendly pest	Phase		control is	of pest
		control must be			required for	control used
		used, when			the project	being
		required				environment
						ally-friendly

Impact Management Actions	Implementation			Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
Ensure that the workforce is sensitised to the effects of sexually transmitted diseases, especially HIV AIDS;	cEO / Contractor in consultation with the ECO	The effects of sexually transmitted diseases and HIV/ AIDS must be covered in the Environmental Awareness Training	Pre-construction & Construction	ECO	Once, prior to the commence ment of constructio n and monthly during constructio n	Environment al awareness training material requirements checklist
The Contractor must ensure that information posters on AIDS are displayed in the Contractor Camp area;	Contractor	Develop and place information posters on HIV/	During the Construction Phase	cEO	Weekly	Photographic evidence of poster placement
 Information and education relating to sexually transmitted diseases to be made available to both construction workers and local community, where applicable; 	CEO / Contractor in consultation with the ECO	Information and education of sexually transmitted diseases must be covered in the Environmental Awareness Training.	Pre-construction & Construction	ECO	Monthly	Environment al awareness training material requirements checklist
Free condoms must be made available to all staff on site at central points;	Contractor	Placement of free condoms in mobile toilets and at the construction camps	During the Construction Phase	ECO	Monthly	Proof of placement of free condoms by the contractor to be provided

Impact Management Actions	Implementatio	n	Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
Medical support must be made available;	dEO / cEO in consultation with the Contractor	Ensure that designated personnel with first aid training are available on site and that first aid kits to provide medical support is readily available	Construction and Operations	ECO	Monthly	Check the availability of first aid trained personnel and medical kits (including if these are complete in terms of supplies)
Provide access to Voluntary HIV Testing and Counselling Services.	Contractor	Compile a HIV testing schedule and provide counselling services where required	During the Construction Phase	ECO	Quarterly, and as and when required	Voluntary testing schedules and proof of counselling (where undertaken)

5.15 Emergency procedures

Impact management outcome: Emergency procedures are in place to enable a rapid and effective response to all types of environmental emergencies.

Impact Management Actions	Implementation			Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
Compile an Emergency Response Action Plan (ERAP) prior to the commencement of the proposed project;	Contractor	Develop an Emergency Preparedness, Response and Fire Management Plan specific to the project	Pre-construction	ECO	Once, prior to the commence ment of construction	Emergency Preparedness , Response and Fire Managemen t Plan compiled	
The Emergency Plan must deal with accidents, potential spillages and fires in line with relevant legislation;	Contractor	Develop an Emergency Preparedness, Response and Fire Management Plan specific to the project which covers accidents, potential spillages and fires	Pre-construction	ECO	Once, prior to the commence ment of construction	Emergency Preparedness , Response and Fire Managemen t Plan includes required specifications	
All staff must be made aware of emergency procedures as part of environmental awareness training;	cEO / dEO in consultation with the ECO	Develop environmental awareness training material which covers the relevant	Pre-construction	ECO	Prior to the commence ment of the environmen tal	Environment al awareness training material requirements checklist	

Impact Management Actions	Implementation			Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
		emergency procedures			awareness training		
The relevant local authority must be made aware of a fire as soon as it starts;	Contractor in consultation with the ECO	Develop and include a procedure in the Emergency Preparedness, Response and Fire Management Plan for the event of a fire and the procedure to be followed for informing the local authority	Construction	ECO	As and when a fire occurs	The local authority was informed as per the relevant procedure set out in the Emergency Preparedness , Response and Fire Managemen t Plan	
 In the event of emergency necessary mitigation measures to contain the spill or leak must be implemented (see Hazardous Substances section 5.17). 	Contractor	Implement the required mitigation measures in the event of a spill or leak as per the requirements of Section 5.17.	Construction and Operations	ECO	As and when a spill or leak occurs	The mitigation measures included under Section 5.17 have been adhered to	

5.16 Hazardous substances

Impact management outcome: Safe storage, handling, use and disposal of hazardous substances.

Impact Management Actions	Implementation	Implementation			Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
The use and storage of hazardous substances to be minimised and non-hazardous and non-toxic alternatives substituted where possible;	cEO in consultation with the Contractor	Develop a strategy of how hazardous substances can be and should be minimised	Pre-construction & Construction	ECO	Once, prior to the commence ment of constructio n and monthly during the constructio n phase	Contractor to provide evidence of substances used for proof of compliance	
All hazardous substances must be stored in suitable containers as defined in the Method Statement;	Contractor	Develop a Method Statement for the storage of hazardous substances in suitable containers	Pre-construction & Construction	ECO	Once, prior to the commence ment of constructio n and monthly during the constructio n phase	Photographic proof that hazardous substances are stored in suitable containers as per the requirements of the relevant Method Statements	

Impact Management Actions	Implementation			Monitoring	Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
Containers must be clearly marked to indicate contents, quantities and safety requirements;	Contractor	Where hazardous waste is stored these must be clearly marked indicating the required details of the contents	During the Construction Phase	ECO	Monthly	Photographic proof that containers are marked as per the requirements	
All storage areas must be bunded. The bunded area must be of sufficient capacity to contain a spill / leak from the stored containers;	Contractor	Ensure that storage areas are sufficiently bunded which are of sufficient capacity to contain a spill / leak from the stored containers	During the Construction Phase	ECO	Monthly during the Constructio n Phase	Photographic proof that storage areas are bunded and proof that the bund areas are of sufficient capacity to contain a spill / leak from the stored containers	
Bunded areas to be suitably lined with a SABS approved liner;	Contractor	Ensure that bunded storage areas are suitably lined	During the Construction Phase	ECO	Once, during the Constructio n Phase	Photographic proof that bunded storage areas are suitably lined	
 An Alphabetical Hazardous Chemical Substance (HCS) control sheet must be drawn up and kept up to date on a continuous basis; 	cEO / Contractor	Compile and update an Alphabetical Hazardous Chemical	During the Construction Phase	ECO	Monthly, and as and when required	Complete and up to date control sheet provided by	

Impact Management Actions	Implementation			Monitoring	Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
		Substance (HCS) control sheet specific to the project				the Contractor	
All hazardous chemicals that will be used on site must have Material Safety Data Sheets (MSDS);	cEO / Contractor	Keep a record of all hazardous chemicals and the respective MSDS	During the Construction Phase	ECO	Monthly, and as and when required	Record of hazardous chemicals and the respective MSDS	
 All employees working with HCS must be trained in the safe use of the substance and according to the safety data sheet; 	cEO / Contractor	Provide training for personnel working with HCS	Pre-construction	ECO	Once, prior to the commence ment of constructio n and as and when required	Record of training provided to personnel working with HCS	
Employees handling hazardous substances / materials must be aware of the potential impacts and follow appropriate safety measures. Appropriate personal protective equipment must be made available;	cEO / Contractor	Develop environmental awareness training material which covers the relevant impacts and safety measures. Provide appropriate training and personal	Pre-construction & Construction	ECO	Prior to the commence ment of the environmen tal awareness training and monthly during the construction phase for personal	Environment al awareness training material requirements checklist and all relevant personnel have undergone appropriate training and have access	

Impact Management Actions	Implementation			Monitoring	Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
		protective equipment for the relevant personnel handling hazardous substances and materials			protective equipment	to personal protective equipment	
The Contractor must ensure that diesel and other liquid fuel, oil and hydraulic fluid is stored in appropriate storage tanks or in bowsers;	Contractor	Appropriate storage facilities must be constructed or obtained for the storing of diesel, other liquid fuel, oil and hydraulic fluid	During the Construction Phase	ECO	Monthly, and as and when required	Storage tanks for the project are appropriate and no incidents are reported in this regard	
 The tanks/ bowsers must be situated on a smooth impermeable surface (concrete) with a permanent bund. The impermeable lining must extend to the crest of the bund and the volume inside the bund must be 130% of the total capacity of all the storage tanks/bowsers (110% statutory requirement plus an allowance for rainfall); 	Contractor	Appropriate storage facilities must be constructed or obtained for tanks as per the requirements listed	During the Construction Phase	ECO	Monthly, and as and when required	Storage areas for the tanks/ bowsers for the project are appropriate and no incidents are reported in this regard	
The floor of the bund must be sloped, draining to an oil separator;	Contractor	Appropriate storage facilities must be constructed as per	During the Construction Phase	ECO	Once, during constructio n	Bunded storage areas are constructed according to	

Impact Management Actions	Implementation	on		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
		the requirements listed		·		the requirements
 Provision must be made for refueling at the storage area by protecting the soil with an impermeable groundcover. Where dispensing equipment is used, a drip tray must be used to ensure small spills are contained; 	Contractor	Appropriately constructed refuelling facility must be developed as per the requirements. Drip trays must be provided for use	During the Construction Phase	ECO cEO	Monthly Weekly	Soils at the refuelling facility are protected as required and drip trays are provided and used
All empty externally dirty drums must be stored on a drip tray or within a bunded area;	Contractor	Ensure that empty dirty drums are stored appropriately as per the requirements	During the Construction Phase	ECO cEO	Monthly Weekly	Drip trays or bunded areas are used for the storage of dirty drums
No unauthorised access into the hazardous substances storage areas must be permitted;	Contractor	Ensure through the implementation of procedures that no unauthorised access is undertaken into the storage areas	During the Construction Phase	ECO	Monthly	Proof of the implementati on of the relevant procedure must be provided by the contractor
 No smoking must be allowed within the vicinity of the hazardous storage areas; 	Contractor	Inform all employees of the requirement and develop and place relevant	During the Construction Phase	ECO cEO	Monthly Weekly	Photographic record of the signage placed must be provided

Impact Management Actions	Implementatio	n	Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
		signage in the relevant areas				
Adequate fire-fighting equipment must be made available at all hazardous storage areas;	Contractor	Hazardous storage areas must be fitted with adequate fire- fighting equipment	During the Construction Phase	ECO	Monthly	Adequate fire-fighting equipment is available and has been serviced
Where refueling away from the dedicated refueling station is required, a mobile refueling unit must be used. Appropriate ground protection such as drip trays must be used;	Contractor	Provide a mobile refuelling unit as well as suitable ground protection, where required	During the Construction Phase	ECO	Monthly, and as and when required	A mobile refuelling unit and suitable ground protection is available for use
 An appropriately sized spill kit kept onsite relevant to the scale of the activity/s involving the use of hazardous substance must be available at all times; 	Contractor	Provide an appropriate spill kit for the project for the use of hazardous substances	During the Construction Phase	ECO	Monthly, and as and when required	Appropriate spill kits are available for use
The responsible operator must have the required training to make use of the spill kit in emergency situations;	cEO and Contractor	Provide training on the use of spill kits to the relevant employees	Pre-construction	ECO	Once, prior to the commence ment of construction	Proof of training to be provided by the contractor
 An appropriate number of spill kits must be available and must be located in all areas where activities are being undertaken; 	cEO and Contractor	Provide an appropriate number of spill kits in relevant areas	During the Construction Phase	ECO	Monthly	Proof of appropriate number of spill kits in

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
						appropriate areas to be provided by the contractor
 In the event of a spill, contaminated soil must be collected in containers and stored in a central location and disposed of according to the National Environmental Management: Waste Act 59 of 2008. Refer to Section 5.7 for procedures concerning storm and waste water management and 5.8 for solid and hazardous waste management. 	cEO and Contractor	Storage and disposal of contaminated soil must be in accordance with the National Environmental Management: Waste Act and sections 5.7 and 5.8 of this EMPr	During the Construction Phase	ECO	Monthly, and as and when required	Proof of storage and disposal in terms of the National Environment al Managemen t: Waste Act must be provided. Certificates of disposal at licensed waste disposal facilities must be provided

5.17 Workshop, equipment maintenance and storage

Impact management outcome: Soil, surface water and groundwater contamination is minimised.

Impact Management Actions	Implementation	on			Monitoring			
	Responsible person	Method of implementation	Timeframe implementatio	for	Responsible person	Frequency	Evidence of compliance	
Where possible and practical all maintenance of vehicles and equipment must take place in the workshop area;	Contractor	Demarcate specific areas for the maintenance of vehicles and equipment	During Construction Phase	the	ECO	Monthly	A dedicated area for the maintenance of vehicles and machinery is used.	
 During servicing of vehicles or equipment, especially where emergency repairs are effected outside the workshop area, a suitable drip tray must be used to prevent spills onto the soil. The relevant local authority must be made aware of a fire as soon as it starts; 	Contractor	Ensure that a drip tray is available for any emergency repairs required	During Construction Phase	the	ECO	Monthly	Contractor to provide evidence of drip tray use for emergency repairs	
Leaking equipment must be repaired immediately or be removed from site to facilitate repair;	Contractor	Ensure that where leaking equipment is identified it is repaired immediately or removed from site for repairs	During Construction Phase	the	ECO	Monthly	Contractor to provide details of equipment repaired or removed from site	
Workshop areas must be monitored for oil and fuel spills;	cEO	Undertake regular inspections of the workshop areas for oil and fuel spills	During Construction Phase	the	ECO	Monthly	Register of inspection	

Impact Management Actions	Implementatio	n		Monitoring	Monitoring			
		1	Γ		T =			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of		
	person	implementation	implementation	person		compliance		
		and keep an						
		updated register						
		of inspection on						
		site						
- Appropriately sized spill kit kept onsite relevant to the	Contractor	Provide an	During the	ECO	Monthly,	Appropriate		
scale of the activity taking place must be available;		appropriate spill kit	Construction		and as and	spill kits are		
		for the project	Phase		when	available for		
					required	use		
- The workshop area must have a bunded concrete slab	Contractor	Ensure that the	During the	ECO	Once,	Workshop		
that is sloped to facilitate runoff into a collection sump or		workshop area is	Construction		during the	area is		
suitable oil / water separator where maintenance work		sufficiently bunded	Phase		Constructio	bunded in		
on vehicles and equipment can be performed;		in accordance			n Phase	accordance		
		with the required			and as and	with the		
		specification			when	required		
					required	specification		
Water drainage from the workshop must be contained	Contractor	Ensure that water	During the	ECO	Monthly	Workshop		
and managed in accordance Section 5.7: Storm and		drainage from	Construction			drainage is		
waste water management.		workshop area is	Phase			managed in		
		managed as per				accordance		
		the requirements				with the		
		of section 5.7				requirements		

5.18 Batching plants

Impact management outcome: Minimise spillages and contamination of soil, surface water and groundwater.

Impact Management Actions	Implementatio	n			Monitoring		
	Responsible person	Method of implementation	Timeframe implementation	for	Responsible person	Frequency	Evidence of compliance
 Concrete mixing must be carried out on an impermeable surface; 	Contractor	Provide impermeable surface for the mixing of concrete	During Construction Phase	the	cEO	Weekly	No concrete mixing is undertaken on open ground
Batching plants areas must be fitted with a containment facility for the collection of cement laden water.	Contractor	Implement measures for the control and management of cement laden water	During construction phase	the	CEO	Weekly	No mismanage ment of laden water due to the temporary concrete batching plant
Dirty water from the batching plant must be contained to prevent soil and groundwater contamination	Contractor	Implement measures for the control and management of dirty water to prevent soil and groundwater contamination	During construction phase	the	cEO	Weekly	No mismanage ment of dirty water due to the temporary concrete batching plant and no/minimal soil and

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe fo	r Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
						groundwater contaminatio n
Bagged cement must be stored in an appropriate facility and at least 10 m away from any water courses, gullies and drains;	Contractor	Demarcate and provide a storage area for bagged cement in-line with the listed requirements	During the Construction Phase	e cEO	Weekly	Photographic proof of bagged cement stored within the demarcated area
A washout facility must be provided for washing of concrete associated equipment. Water used for washing must be restricted;	Contractor	Provide a washout facility for the washing of associated equipment. Enforce limitations on water use for washing of equipment	During the Construction Phase	e cEO	Weekly	No cement laden water is released into the environment. Only minimal water is used for washing
 Hardened concrete from the washout facility or concrete mixer can either be reused or disposed of at an appropriate licensed disposal facility; 	Contractor	Make use of hardened concrete where possible or dispose of concrete in a suitable manner	During the Construction Phase	ECO	Monthly	Certificates of disposal of concrete at licensed waste disposal facility
Empty cement bags must be secured with adequate binding material if these will be temporarily stored on site;	Contractor	Bind empty cement bags and temporarily store it	During the Construction Phase	ECO	Monthly	Proof of binding of empty cement bags

Impact Management Actions	Implementatio	on		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
		in an appropriate area on site				and storage in an appropriate are on site to be provided by the Contractor
Sand and aggregates containing cement must be kept damp to prevent the generation of dust (Refer to Section 5.20: Dust emissions)	Contractor	Ensure that sand and aggregates are kept damp or otherwise protected from dust generation	During the Construction Phase	ECO	Monthly	Proof of damping (or alternative dust suppression) of sand and aggregates must be provided by the Contractor
Any excess sand, stone and cement must be removed or reused from site on completion of construction period and disposed at a registered disposal facility;	Contractor	Ensure that all excess sand, stone and cement is removed or reused	At the completion of the Construction Phase	ECO	Once, with the completion of constructio n	Certificates for the disposal of sand, stone and cement at licensed waste disposal facilities or proof of reuse must be provided

Impact Management Actions	Implementation				Monitoring	Monitoring		
		T		Γ				
	Responsible	Method	d of	Timeframe	for	Responsible	Frequency	Evidence of
	person	implem	nentation	implementatio	n	person		compliance
- Temporary fencing must be erected around batching	Contractor	Erect	Temporary	During	the	cEO	Weekly	Temporary
plants in accordance with Section 5.5: Fencing and gate		fencing	9	construction				fencing
installation.				phase				around
								batching
								plants

5.19 Dust emissions

Impact management outcome: Dust prevention measures are applied to minimise the generation of dust.

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
Take all reasonable measures to minimise the generation	Contractor	Apply appropriate	During the	cEO	Weekly	Contractor to
of dust as a result of project development activities to		dust suppressant	Construction			provide proof
the satisfaction of the ECO;			Phase			of use of
						appropriate
						dust
						suppressants
Removal of vegetation must be avoided until such time	Contractor	Proper planning for	During the	cEO	Weekly	Plan for
as soil stripping is required and similarly exposed surfaces		vegetation	Construction			implementati
must be re- vegetated or stabilised as soon as is		removal must be	Phase and			on must be
practically possible;		undertaken as well	Rehabilitation			provided by
		as for the				the
		associated				Contractor
		rehabilitation				

Impact Management Actions	Implementation	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
Excavation, handling and transport of erodible materials must be avoided under high wind conditions or when a visible dust plume is present;	Contractor	Ensure that specific limitations are placed on the transport and handling of erodible materials during high wind conditions or when a visible dust plume is present	During the Construction Phase	cEO	Bi-weekly (every second week)	No complaints submitted in this regard
 During high wind conditions, the ECO must evaluate the situation and make recommendations as to whether dust-damping measures are adequate, or whether working will cease altogether until the wind speed drops to an acceptable level; 	ECO	ECO to provide adequate recommendations	During the Construction Phase	Not Applicable		
 Where possible, soil stockpiles must be located in sheltered areas where they are not exposed to the erosive effects of the wind; 	Contractor	Place soil stockpiles in areas less affected by wind	During the Construction Phase	cEO and	Bi-weekly (every second week) Monthly	Soil stockpiles are not exposed to wind and have not been eroded
Where erosion of stockpiles becomes a problem, erosion control measures must be implemented at the discretion of the ECO;	Contractor in consultation with the ECO	Contractor to implement erosion control measures as recommended and agreed with the ECO	During the Construction Phase	cEO	Weekly, until erosion is no longer a problem	Recommend ations made by the ECO have been implemented by the Contractor

Impact Management Actions	Implementatio	n		Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
 Vehicle speeds must not exceed 40 km/h along dust roads or 20 km/h when traversing unconsolidated and non-vegetated areas; 	cEO / dEO / contractor	Inform all drivers of speed limits and place appropriate signage along the relevant roads	During the Construction Phase Operation Phase	ECO Operation and Maintenance team	Monthly	No complaints from community members are submitted	
 Straw stabilisation must be applied at a rate of one bale/10 m² and harrowed into the top 100 mm of top material, for all completed earthworks; 	Contractor	Ensure that straw stabilisation is undertaken as per the listed requirements	During the Construction Phase	ECO	Monthly	Photographic record of all straw stabilisation undertaken	
For significant areas of excavation or exposed ground, dust suppression measures must be used to minimise the spread of dust.	Contractor	Appropriate dust suppressant measures are implemented	During the Construction Phase	CEO	Weekly	Photographic record of measures being implemented and the results thereof	

5.20 Blasting

Impact management outcome: Impact to the environment is minimised through a safe blasting practice.

Impact Management Actions	Implementatio	n		Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
Any blasting activity must be conducted by a suitably licensed blasting contractor; and	cEO / dEO / contractor	Ensure the contractor is suitably licensed with all necessary credentials and certifications	Pre-Construction Phase	ECO/EO	Once off, before blasting activities commence .	ECO/EO to check all valid credentials and certifications on hand.	
Notification of surrounding landowners, emergency services site personnel of blasting activity 24 hours prior to such activity taking place on Site.	cEO / dEO / contractor	Ensure all responsible personnel and landowners have been notified of blasting activities 24 hours in advance and keep records of notifications.	Pre-Construction Phase	ECO/EO	Once off, before blasting activities commence .	ECO/EO to confirm all necessary personnel and landowners have been notified. Notification records to be provided.	

5.21 Noise

Impact Management outcome: Prevent unnecessary noise to the environment by ensuring that noise from development activity is mitigated.

Impact Management Actions	Implementatio	n			Monitoring		
	Responsible person	Method of implementation	Timeframe implementation	for	Responsible person	Frequency	Evidence of compliance
The Contractor must keep noise level within acceptable limits, Restrict the use of sound amplification equipment for communication and emergency only;	Contractor	Ensure that noise limits do not exceed acceptable limits and avoid the use of amplification communication	During Construction Phase	the	ECO	Monthly, and as and when required	No complaints registered in this regard. No amplification equipment is used.
All vehicles and machinery must be fitted with appropriate silencing technology and must be properly maintained;	Contractor	Provide and implement silencing technology	During Construction Phase	the	ECO	Monthly, and as and when required	No complaints registered in this regard. Silencing technology is utilised.
 Any complaints received by the Contractor regarding noise must be recorded and communicated. Where possible or applicable, provide transport to and from the site on a daily basis for construction workers; 	cEO	Update complaints register. Provide daily transport to and from site for employees	During Construction Phase	the	ECO	Monthly, and as and when required	Complaints register provided by the cEO and proof of transportatio n services provided

Impact Management Actions	Implementation			Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
 Develop a Code of Conduct for the construction phase 	cEO and	Compile a Code	Pre-construction	ECO	Once, prior	No
in terms of behaviour of construction staff. Operating	Contractor in	of Conduct for	and Construction		to the	complaints
hours as determined by the environmental authorisation	consultation	staff. Appropriate			commence	registered in
are adhered to during the development phase. Where	with the ECO	operating hours			ment of	this regard.
not defined, it must be ensured that development		must be identified			constructio	
activities must still meet the impact management		for the project.			n	
outcome related to noise management.						

5.22 Fire prevention

Impact management outcome: Prevention of uncontrollable fires.

Impact Management Actions	Implementation	n		Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of	
	person	implementation	implementation	person		compliance	
 Designate smoking areas where the fire hazard could be 	cEO /	Identify and	Pre-construction &	ECO	Monthly	Photographic	
regarded as insignificant;	Contractor	demarcate	Construction			record of	
		through signage				designated	
		designated				smoking area	
		smoking areas					
 Firefighting equipment must be available on all vehicles 	cEO / dEO in	Provide all vehicles	Construction	ECO	Monthly	All vehicles	
located on site;	consultation	with firefighting				are fitted with	
	with the	equipment				firefighting	
	Contractor					equipment	
						and the	
						details	

Impact Management Actions	Implementation			Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
						thereof are provided by the cEO
The local Fire Protection Agency (FPA) must be informed of construction activities;	cEO in consultation with the ECO	Undertake formal consultation to inform the local FPA of the associated construction activities	Pre-construction	ECO	Once, during the commence ment of the Constructio n Phase	Proof of consultation with the FPA
Contact numbers for the FPA and emergency services must be communicated in environmental awareness training and displayed at a central location on site;	dEO / cEO / Contractor in consultation with the ECO	Develop environmental awareness training material which covers the contact numbers for the FPA and emergency services. Place the contact numbers for the FPA and emergency services at a visible and central location	Pre-construction & Construction	ECO	Prior to the commence ment of the environmen tal awareness training and once during the construction phase	Environment al awareness training material requirements checklist and photographi c record of contact numbers on display
Two way swop of contact details between ECO and FPA.	ECO	Consultation between the ECO and FPA in order to	Pre-construction	Not Applicable		

Impact Management Actions	Implementation				Monitoring			
	Responsible	Method	of	Timeframe	for	Responsible	Frequency	Evidence of
	person	implementation		implementation	า	person		compliance
		exchange conta	ct					
		details						

5.23 Stockpiling and stockpile areas

Impact management outcome: Reduce erosion and sedimentation as a result of stockpiling.

Impact Management Actions	Implementatio	n	Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
 All material that is excavated during the project development phase (either during piling (if required) or earthworks) must be stored appropriately on site in order to minimise impacts to watercourses, watercourses and water bodies; 	Contractor	Identify and demarcate an appropriate location for the storage of excavated materials	Pre-construction & Construction	ECO	Monthly	Excavated material is not stored within sensitive environment al areas
All stockpiled material must be maintained and kept clear of weeds and alien vegetation growth by undertaking regular weeding and control methods;	Contractor	Implement appropriate and sufficient maintenance on stockpiled material regularly	During the Construction Phase	cEO ECO	Bi-weekly (every second month) Monthly	Stockpiled material is maintained sufficiently and is clear of weeds and alien vegetation

Impact Management Actions	Implementation				Monitoring			
	Responsible person	Method of implementation	Timeframe implementatio	for	Responsible person	Frequency	Evidence of compliance	
Topsoil stockpiles must not exceed 2 m in height;	Contractor	Enforce limitations for the height of topsoil stockpiles	During Construction Phase	the	cEO ECO	Bi-weekly (every second month)	Topsoil stockpiles do not exceed 2m in height	
During periods of strong winds and heavy rain, the stockpiles must be covered with appropriate material (e.g. cloth, tarpaulin etc.);	Contractor	Appropriate material must be provided in order to cover stockpiles when required	During Construction Phase	the	ECO	Monthly Monthly	Contractor to provide proof of availability of appropriate material to cover stockpiles when required	
Where possible, sandbags (or similar) must be placed at the bases of the stockpiled material in order to prevent erosion of the material.	Contractor	Sandbags must be provided in order to prevent erosion of stockpiled materials	During Construction Phase	the	ECO	Monthly	Contractor to provide proof of availability of sandbags to prevent erosion of stockpiled materials	

5.24 Civil works

Impact management outcome: Impact to the environment minimised during civil works to create the substation terrace.

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
 Where terracing is required, topsoil must be collected and retained for the purpose of re-use later to rehabilitate disturbed areas not covered by yard stone; 	Contractor	Collection and safe storage of topsoil for later use in rehabilitation phase	During the Construction Phase	ECO	Monthly	Visual inspection of topsoil stockpiles for later use
 Areas to be rehabilitated include terrace embankments and areas outside the high voltage yards; 	Contractor	Regard areas that do not house infrastructure as requiring rehabilitation and apply rehabilitation measures to these regions	During the Construction Phase, where the area is no longer going to be utilised	ECO	Monthly	Visual inspection of rehabilitation implementati on to ensure these areas are being rehabilitated
 Where required, all sloped areas must be stabilised to ensure proper rehabilitation is effected and erosion is controlled; 	Contractor	If required stabilise soil using recognised methods to ensure proper rehabilitation and erosion control	Duration of the construction phase	ECO	Monthly	Visual inspection of stabilised soil regions and descriptions of staff of stabilisation method used

Impact Management Actions	Implementation	on		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
These areas can be stabilised using design structures or vegetation as specified in the design to prevent erosion of embankments. The contract design specifications must be adhered to and implemented strictly;	Contractor	If required stabilise soil using recognised methods to ensure proper rehabilitation and erosion control	Duration of the construction phase	ECO	Monthly	Visual inspection of stabilised soil regions and descriptions of staff of stabilisation method used
Rehabilitation of the disturbed areas must be managed in accordance with Section 5.35: Landscaping and rehabilitation;	Contractor	Review and ensure that all rehabilitation measures are implemented in accordance with the requirements of Section 5.35	Duration of the construction phase	ECO	Monthly	Visual inspection of rehabilitation conducted and the degree of conformanc e with the requirements set out in Section 35.5 of this report
All excess spoil generated during terracing activities must be disposed of in an appropriate manner and at a recognised landfill site; and	Contractor	Dispose of all excess spoil using appropriate means and at recognised landfill sites. Keep written registers of the disposal conducted	Duration of the construction phase	ECO	Monthly	Evidence of disposal slips as applicable kept in the site environment al file

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
- Spoil can however be used for landscaping purposes	Contractor	Where spoil is	Duration of the	ECO	Monthly	Spoil material
and must be covered with a layer of 150 mm topsoil for		utilised for	construction			used in
rehabilitation purposes.		landscaping	phase			landscaping
		purposes				is suitably
		implement a				covered with
		150mm topsoil				a later of
		layer on top				topsoil at
		following shaping				least 150mm
		and compaction				deep
		to promote				
		rehabilitation				

5.25 Excavation of foundation, cable trenching and drainage systems

Impact management outcome: No environmental degradation occurs as a result of excavation of foundation, cable trenching and drainage systems.

Impact Management Actions	Implementatio	n	Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
 All excess spoil generated during foundation excavation must be disposed of in an appropriate manner and at a licensed landfill site, if not used for backfilling purposes; 	Contractor	Use a licensed waste disposal facility for the disposal of excess spoil	During the Construction Phase	ECO	Monthly	Certificates obtained for the disposal of excess spoil at a licensed waste

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
						disposal facility
Spoil can however be used for landscaping purposes and must be covered with a layer of 150 mm topsoil for rehabilitation purposes;	Contractor	Spoil used for landscaping must be applied as per the listed requirements	Construction and Rehabilitation	ECO	Monthly	Photographic record of spoil used for landscaping purposes as well as feedback from the contractor
Management of equipment for excavation purposes must be undertaken in accordance with Section 5.18: Workshop, equipment maintenance and storage; and	Contractor	Undertake the management of equipment for excavation as per the requirements of section 5.18	During the Construction Phase	ECO	Monthly	Managemen t of equipment is undertaken in line with the requirements of section 5.18
Hazardous substances spills from equipment must be managed in accordance with Section 5.17: Hazardous substances.	Contractor	Undertake the management of hazardous substances spills from equipment as per the requirements of section 5.17	During the Construction Phase	ECO	Monthly	Managemen t of hazardous substances spills from equipment is undertaken in line with the requirements

Impact Management Actions	Implementation					Monitoring			
	Responsible person	Method implementatio	of	Timeframe implementatio	for n	Responsible person	Frequency	Evide comp	nce of pliance
								of 5.17	section

5.26 Installation of foundations, cable trenching and drainage systems

Impact management outcome: No environmental degradation occurs during the installation of foundation, cable trenching and drainage system.

Impact Management Actions	Implementatio	n				Monitoring		
	Responsible person	Method implemen	of tation	Timeframe implementation	for	Responsible person	Frequency	Evidence of compliance
Batching of cement to be undertaken in accordance with Section 5.19: Batching plants; and	Contractor	Ensure batching cement	correct of	During construction phase	the	CEO	Weekly	Measures in place to ensure the batching of cement is done in accordance with Section 5.19: Batching plants
 Residual solid waste must be disposed of in accordance with Section 5.8: Solid waste and hazardous management. 	Contractor	Undertake disposal o solid wast the requ of section	f residual e as per uirements	During Construction Phase	the	ECO	Monthly	The disposal of residual solid waste is undertaken in line with section 5.8.

Impact Management Actions	Implementation	n	Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance

5.27 Installation of equipment (circuit breakers, current Transformers, Isolators, Insulators, surge arresters, voltage transformers, earth switches)

Impact management outcome: No environmental degradation occurs as a result of installation of equipment.

Impact Management Actions	Implementation	n		Monitoring		
Management of dust must be conducted in accordance with Section 5. 20: Dust emissions;	Responsible person Contractor	Method of implementation Review and implement dust management actions in accordance with the requirement of Section 5.20 of this report	Timeframe for implementation During the Construction Phase	Responsible person ECO	Frequency Monthly	Evidence of compliance Dust managemen t actions observed to be in accordance with the requirement of Section 5.20 of this report
 Management of equipment used for installation must be conducted in accordance with Section 5.18: Workshop, equipment maintenance and storage; 	Contractor	Review and implement equipment	During the Construction Phase	ECO	Monthly	Equipment managemen t actions

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation management actions in	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance observed to be in
		accordance with the requirement of Section 5.18 of this report				accordance with the requirement of Section 18 of this report
Management hazardous substances and any associated spills must be conducted in accordance with Section 5.17: Hazardous substances; and	Contractor	Review and implement hazardous substances and any associated spills in accordance with the requirement of Section 5.17 of this report	During the Construction Phase	ECO	Monthly	Hazardous substances and any associated spills managemen t actions observed to be in accordance with the requirement of Section 5.17 of this report
Residual solid waste must be recycled or disposed of in accordance with Section 5.8: Solid waste and hazardous management.	Contractor	Review and dispose/recycle residual solid waste in accordance with the requirement of Section 5.8 of this report	During the Construction Phase	ECO	Monthly	Dispose/recy cle residual solid waste observed to be in accordance with the requirement

Impact Management Actions	Implementation	n	Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
						of Section 5.8
						of this report

5.28 Steelwork Assembly and Erection

Impact management outcome: No environmental degradation occurs as a result of steelwork assembly and erection.

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
- During assembly, care must be taken to ensure that no	Contractor	Conduct an	Duration of the	ECO	Monthly	Evidence of
wasted/unused materials are left on site e.g. bolts and		inspection of the	construction			leftover
nuts		site once assembly	phase			waste/unuse
		is complete to				d materials
		remove all stray				on site
		bolts or unused				following
		materials that may				closure of
		be left on site				assembly
- Emergency repairs due to breakages of equipment must	Contractor	Review and	Duration of the	ECO	Monthly	Evidence of
be managed in accordance with Section 5.18 :		conduct all	construction			emergency
Workshop, equipment maintenance and storage and		emergency	phase			repairs
Section 5.16: Emergency procedures.		repairs in				carried out
		accordance with				having been

Impact Management Actions	Implementation	n	Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
		Sections 5.18 and				conducted in
		5.16 of this report				accordance
						with Sections
						5.18 and 5.16
						of this report

5.29 Cabling and Stringing

Impact management outcome: No environmental degradation occurs as a result of stringing.

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
- Residual solid waste (off cuts etc.) shall be recycled or	Contractor	Undertake	During the	ECO	Monthly	Undertake
disposed of in accordance with Section 6.8: Solid waste		recycling or	Construction			recycling or
and hazardous Management;		disposal of solid	Phase			disposal of
		waste as per the				solid waste as
		requirements of				per the
		section 6.8				requirements
						of section 6.8
 Management of equipment used for installation shall be 	Contractor	Undertake the	During the	ECO	Monthly	Managemen
conducted in accordance with Section 5.18: Workshop,		management of	Construction			t of
equipment maintenance and storage;		equipment as per	Phase			equipment is

Impact Management Actions	Implementatio	n		Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
		the requirements of section 5.18				undertaken in line with the requirements of section 5.18	
Management hazardous substances and any associated spills shall be conducted in accordance with Section 5.17: Hazardous substances.	Contractor	Undertake the management of hazardous substances as per the requirements of section 5.17	During the Construction Phase	ECO	Monthly	Managemen t of hazardous substances is undertaken in line with the requirements of section 5.17	

5.30 Testing and Commissioning (all equipment testing, earthing system, system integration)

Impact management outcome: No environmental degradation occurs as a result of Testing and Commissioning.

Impact Management Actions	Implementatio	n	Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
Residual solid waste must be recycled or disposed of in	Contractor	Undertake	During the	ECO	Monthly	Undertake
accordance with Section 5.8: Solid waste and hazardous		recycling or	Construction			recycling or
management.		disposal of solid	Phase			disposal of
		waste as per the				solid waste as
						per the

Impact Management Actions	Implementatio	n	Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
		requirements of				requirements
		section 5.8				of section 5.8

5.31 Socio-economic

Impact management outcome: enhanced socio-economic development.

Impact Management Actions	Implementation	Implementation				
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
Develop and implement communication strategies to facilitate public participation;	dEO / cEO	Identify and implement appropriate strategies for communication with the communities through consideration of the community needs		ECO	Once, prior to the commence ment of constructio n and monthly during the constructio n	Communicati on is undertaken as per the identified strategies and no complaints are submitted regarding communicati on
 Develop and implement a collaborative and constructive approach to conflict resolution as part of the external stakeholder engagement process; 	Contractor	Development and implement a Grievance Mechanism which considers the	Construction	ECO	Once, prior to the commence ment of constructio	Conflict resolution is undertaken in line with the requirements

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
		community needs and provides procedures for conflict resolution			n and monthly during the constructio n phase	of the Grievance Mechanism. No complaints on conflict resolution is submitted by the community
Sustain continuous communication and liaison with neighboring owners and residents	Contractor	Development and implement and Grievance Mechanism provides procedures for communication / liaison with neighbouring landowners and residents	Pre-construction & Construction	ECO	Once, prior to the commence ment of constructio n and monthly during the constructio n phase	Communicati on / liaison with neighbouring landowners and residents are undertaken in line with the requirements of the Grievance Mechanism. No complaints on communicati on with neighbouring landowners

Impact Management Actions	Implementatio	n		Monitoring		
		T			T	
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence of
	person	implementation	implementation	person		compliance
						and residents
						are submitted
- Create work and training opportunities for local	Contractor	Develop and	Pre-construction &	ECO	Once, prior	The "locals
stakeholders; and		implement a	Construction		to the	first" policy is
		"locals first" policy			commence	considered in
		for the provision of			ment of	terms of the
		employment			constructio	employment
		opportunities			n and	and training
					monthly	opportunities
					during the	
					constructio	
					n phase	
- Where feasible, no workers, with the exception of	Not applicable	··				
security personnel, must be permitted to stay over-night						
on the site. This would reduce the risk to local farmers.						

5.32 Temporary closure of site

Impact management outcome: Minimise the risk of environmental impact during periods of site closure greater than five days.

Impact Management Actions	Implementation			Monitoring			
	Responsible	Method of	Timeframe for	Responsible	Frequency	Evidence	of
	person	implementation	implementation	person		complian	се
- Bunds must be emptied (where applicable) and need to	Contractor	Regular emptying	During the	ECO	Prior to site	Bunds	are
be undertaken in accordance with the impact		of the bunds must	Construction		closure for	emptied	as
management actions included in sections 5.17:		be undertaken.	Phase			per	the

Impact Management Actions	Implementatio	Implementation			Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance	
Hazardous substances and 5.18: Workshop, equipment maintenance and storage;		This must be undertaken as per the requirements listed in sections 5.17 and 5.18			more than 05 days	requirements listed under sections 5.17 and 5.18	
Hazardous storage areas must be well ventilated;	Contractor	Install appropriate ventilation in all hazardous storage areas	During the construction phase	ECO	Prior to site closure for more than 05 days	Effective ventilation is installed in hazardous storage areas	
Fire extinguishers must be serviced and accessible. Service records to be filed and audited at last service;	Contractor / cEO	Ensure fire extinguishers are serviced, as required and are easily accessible with appropriate signage indicating location. Ensure service records and kept up to date and filed	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Signage placed indicating location of fire extinguishers and service records	
Emergency and contact details displayed must be displayed;	Contractor / cEO	Place emergency and contact details which are readily available and easily accessible	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Photographic proof of contact details on display	
 Security personnel must be briefed and have the facilities to contact or be contacted by relevant management and emergency personnel; 	Contractor in consultation with the ECO	Hold a workshop with all security personnel to provide a brief of	Pre-construction & construction	ECO	Prior to site closure for more than 05 days	Proof of the workshop held must be kept on file by	

Impact Management Actions	Implementation			Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
		the project and security requirements. Provide facilities in order to contact management and emergency personnel				the contractor.
Night hazards such as reflectors, lighting, traffic signage etc. must have been checked;	Contractor	Regular checks of night hazards must be undertaken	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Proof of checks of night hazards must be provided by the contractor
Fire hazards identified and the local authority must have been notified of any potential threats e.g. large brush stockpiles, fuels etc.;	cEO / Contractor in consultation with the ECO	Identify any potential fire hazards and notify the relevant local authority	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Proof of notification of the fire hazards to the local authority must be provided by the Contractor
Structures vulnerable to high winds must be secured;	Contractor	Ensure structures vulnerable to wind are secure prior to site closure	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Structures vulnerable to wind are secured prior to site closure

Impact Management Actions	Implementation	on		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
Wind and dust mitigation must be implemented;	Contractor	Implement wind and dust mitigation prior to site closure	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Wind and dust mitigation is implemented prior to site closure
 Cement and materials stores must have been secured; 	Contractor	Ensure cement and material stores are secured prior to site closure	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Cement and material stores are secured prior to site closure
Toilets must have been emptied and secured;	Contractor	Ensure toilets are emptied and secured prior to site closure	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Toilets are emptied and secured prior to site closure
 Refuse bins must have been emptied and secured; 	Contractor	Ensure refuse bins are emptied and secured prior to site closure	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Refuse bins are emptied and secured prior to site closure
Drip trays must have been emptied and secured.	Contractor	Ensure drip trays are emptied and secured prior to site closure	During the Construction Phase	ECO	Prior to site closure for more than 05 days	Drip trays are emptied and secured prior to site closure

5.33 Dismantling of old equipment

Impact management outcome: Impact to the environment to be minimised during the dismantling, storage and disposal of old equipment commissioning.

Impact Management Actions	Implementation	on		Monitoring	Monitoring			
	Responsible person	Method of implementation	Timeframe fo implementation	Responsible person	Frequency	Evidence of compliance		
All old equipment removed during the project must be stored in such a way as to prevent pollution of the environment	Contractor	Ensure old equipment is secured and where required, stored in contained areas where no spillage or pollution may result	During the Construction Phase	ECO	Monthly	Drip trays are emptied and secured prior to site closure		
Oil containing equipment must be stored to prevent leaking or be stored on drip trays;	Contractor	Ensure old equipment is secured and where required, stored in contained areas where no spillage or pollution may result	During the Construction Phase	ECO	Monthly	Drip trays are emptied and secured prior to site closure		
All scrap steel must be stacked neatly and any disused and broken insulators must be stored in containers;	Contractor	Store defunct insulators in containers and scrap steel in one single place, neatly secured	During the Construction Phase	ECO	Monthly	Where needed, insulators observed to be stored in containers		

Impact Management Actions	Implementation	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
						and scrap stored neatly as determined by the ECO
 Once material has been scrapped and the contract has been placed for removal, the disposal Contractor must ensure that any equipment containing pollution causing substances is dismantled and transported in such a way as to prevent spillage and pollution of the environment; 	Contractor , cEO	Ensure dismantling and packaging of scrapped material is transported in such a way as to prevent spillage and pollution of the environment;	During the Construction Phase	ECO	Monthly	Where needed, insulators observed to be stored in containers and scrap stored neatly as determined by the ECO
The Contractor must also be equipped to contain and clean up any pollution causing spills; and	cEO and Contractor	Provide training on the use of spill kits to the relevant employees	During the Construction Phase	ECO	Monthly	Proof of training to be provided by the contractor
Disposal of unusable material must be at a licensed waste disposal site.	cEO and Contractor	Ensure a registered waste disposal site is utilised and keep disposal slips and record in the site environmental file	During the Construction Phase	ECO	Monthly	Visual inspection of disposal record documentati on and registration of the waste disposal site utilised.

5.34 Landscaping and rehabilitation

Impact management outcome: Areas disturbed during the development phase are returned to a state that approximates the original condition.

Impact Management Actions	Implementatio	Implementation			Monitoring		
	Responsible person	Method implementatio	of	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
 All areas disturbed by construction activities must be subject to landscaping and rehabilitation; All spoil and waste must be disposed of to a registered waste site; 	Contractor	,	and a	Pre-construction & Rehabilitation	'	Weekly	Rehabilitation of the disturbed
waste mast be disposed of to a registered waste site,		for rehabilitation of disturbed area. Dispose of all and waste of	the of all s. spoil at a raste				areas is undertaken as per the rehabilitation plan. All certificates of waste disposal at licensed facilities are available.
 All slopes must be assessed for contouring, and to contour only when the need is identified in accordance with the Conservation of Agricultural Resources Act, No 43 of 1983 	Contractor in consultation with the ECO	Assess all slo and deterr whether contouring required	•	Rehabilitation	cEO	Weekly	All slopes are assessed and contoured as required

Impact Management Actions	Implementatio	n		Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
 All slopes must be assessed for terracing, and to terrace only when the need is identified in accordance with the Conservation of Agricultural Resources Act, No 43 of 1983; 	Contractor in consultation with the ECO	Assess all slopes and determine whether terracing is required	Rehabilitation	cEO	Weekly	All slopes are assessed and terraced as required
Berms that have been created must have a slope of 1:4 and be replanted with indigenous species and grasses that approximates the original condition;	Contractor	Ensure all berms have a slope of 1:4 and is replanted with indigenous species and grasses	Rehabilitation	cEO	Weekly	All berms have a slope of 1:4 and is replanted with indigenous species and grasses
 Where new access roads have crossed cultivated farmlands, that lands must be rehabilitated by ripping which must be agreed to by the holder of the EA and the landowners; 	Not applicable					
 Rehabilitation of access roads outside of farmland; 	Not applicable					
 Indigenous species must be used for with species and/grasses to where it compliments or approximates the original condition; 	Contractor	Make use of indigenous species for rehabilitation	Rehabilitation	cEO	Weekly	Indigenous species are used for rehabilitation
Stockpiled topsoil must be used for rehabilitation (refer to Section 5.24: Stockpiling and stockpiled areas);	Contractor	Ensure stockpiled topsoil is used as per the requirements listed under section 5.24	Rehabilitation	cEO	Weekly	Stockpiled topsoil is used as per the requirements listed under section 5.24
 Stockpiled topsoil must be evenly spread so as to facilitate seeding and minimise loss of soil due to erosion; 	Contractor	Ensure that topsoil is spread evenly	Rehabilitation	cEO	Weekly	Topsoil is spread evenly

Impact Management Actions	Implementation		Monitoring			
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
Before placing topsoil, all visible weeds from the placement area and from the topsoil must be removed;	Contractor	Remove all visible weeds from placement area and topsoil before spreading the topsoil	Rehabilitation	CEO	Weekly	No weeds are visible in the placement area or the topsoil
Subsoil must be ripped before topsoil is placed;	Contractor	Undertake the ripping of subsoil prior to the spreading of topsoil	Rehabilitation	CEO	Weekly	Subsoil is ripped before topsoil is placed
The rehabilitation must be timed so that rehabilitation can take place at the optimal time for vegetation establishment;	Contractor	Plan the timeframe for rehabilitation in order to undertake vegetation planting during the optimal time for vegetation establishment	Rehabilitation	ECO	At the start of rehabilitatio n to confirm correct timeframe	Rehabilitation is undertaken during the optimal time
 Where impacted through construction related activity, all sloped areas must be stabilised to ensure proper rehabilitation is effected and erosion is controlled; 	Contractor	All disturbed slope areas must be stabilised	Rehabilitation	cEO	Weekly	Disturbed slopes are stabilised sufficiently
 Sloped areas stabilised using design structures or vegetation as specified in the design to prevent erosion of embankments. The contract design specifications must be adhered to and implemented strictly; 	Contractor	Stabilise slopes as per the design specifications	Pre-construction & Rehabilitation	cEO	Weekly	Slopes are stabilised as per the design specifications
Spoil can be used for backfilling or landscaping as long as it is covered by a minimum of 150 mm of topsoil.	Contractor	Spoil used for landscaping must be applied as per	Rehabilitation	cEO	Weekly	Photographic record of spoil used for

Impact Management Actions	Implementation			Monitoring		
	Responsible person	Method of implementation	Timeframe for implementation	Responsible person	Frequency	Evidence of compliance
Where required, re-vegetation including hydro-seeding	Contractor in	the listed requirements Make use of a	Rehabilitation	ECO	As and	landscaping purposes as well as feedback from the contractor Use of a
can be enhanced using a vegetation seed mixture as described below. A mixture of seed can be used provided the mixture is carefully selected to ensure the following: a) Annual and perennial plants are chosen; b) Pioneer species are included; c) Species chosen must be indigenous to the area with the seeds used coming from the area; d) Root systems must have a binding effect on the soil; e) The final product must not cause an ecological imbalance in the area	consultation with a suitably qualified specialist	suitable	Rendomination		when required	suitable vegetation seed mixture if required

6 ACCESS TO THE GENERIC EMPr

Once completed and signed, to allow the public access to the generic EMPr, the holder of the EA must make the EMPr available to the public in accordance with the requirements of Regulation 26(h) of the EIA Regulations.

PART B: SECTION 2

7 SITE SPECIFIC INFORMATION AND DECLARATION

7.1 Sub-section 1: contact details and description of the project

7.1.1 Details of the applicant:

Name of applicant: Akuo Energy Afrique Tel No: Not included for POPIA compliance

Fax No: Not supplied

Postal Address: 140 avenue des Champs-Elysées, 75008, Paris, France Physical Address: 140 avenue des Champs-Elysées, 75008, Paris, France

7.1.2 Details and expertise of the EAP:

Name of EAP: Jo-Anne Thomas

Tel No: 011-656-3237 Fax No: 086-684-0547

E-mail address: joanne@savannahsa.com

Expertise of the EAP (Curriculum Vitae included): Refer to Appendix 2 of this EMPr for

a CV of the EAP

7.1.3 Project name: Zionsheuvel Solar PV Facility, Northern Cape Province

7.1.4 Description of the project:

Zionsheuvel Solar Energy (Pty) Ltd (a consortium consisting of Akuo Energy Afrique, Africoast Investments and Golden Sunshine Trading) proposed to develop the Zionsheuvel Solar PV Facility and its associated electrical infrastructure on Remainder of Farm Leeuwberg 79 in the Renosterberg Local Municipality in the greater Pixley ka Seme District Municipality in the Northern Cape Province. The project site is located approximately 20km north of Philipstown and 30km west of Petrusville.

The Project (Zionsheuvel Solar PV Facility) is part of a cluster of solar facilities known as the Crossroads Green Energy Cluster. The Cluster entails the development of up to 21 solar energy facilities, each up to 240MW in capacity, and each including grid connection infrastructure connecting the facilities to the proposed Hydra B Substation (refer to Figure 1.2). Each solar energy facility will be constructed as a separate stand-alone project and therefore, separate Scoping and Environmental Impact Assessment (S&EIA) processes will be undertaken for each of the renewable energy facilities. The projects will be considered through the EIA process in batches, with Batch 1 consisting of 9 projects, Batch 2 consisting of 6 projects and Batch 3 consisting of 6 projects. Zionsheuvel Solar PV Facility forms part of the EIA process for Batch 1 consisting of 9 projects to be undertaken in 2023.

The Zionsheuvel Solar PV Facility is proposed in response to the identified objectives of the national and provincial government and local and district municipalities to develop renewable energy facilities for power generation purposes. It is the developer's intention to bid the Zionsheuvel Solar PV Facility in terms of a regulated power purchase procurement process (e.g., the Department of Mineral Resources and Energy's (DMRE's) Renewable Energy

Independent Power Producer Procurement (REIPPP) Programme) (or similar procurement programme) to evacuate the generated power into the national grid. This will aid in the diversification and stabilisation of the country's electricity supply, in line with the objectives of the Integrated Resource Plan (IRP), with the Zionsheuvel Solar PV Facility set to inject up to 240MW into the national grid.

From a regional perspective, the Northern Cape Province, and particularly the area under investigation, is considered favourable for the development of a commercial solar facility by virtue of prevailing climatic conditions (i.e. solar irradiation), relief, the extent of the affected properties, the availability of a direct grid connection (i.e., a point of connection of the national grid) and the availability of land on which the development can take place.

A development footprint of ~576ha has been identified within the Development Area found within the Project Site and assessed for the construction of the facility and its associated infrastructure. The optimal position for the PV facility was determined taking into consideration the environmental sensitivities identified through the Scoping Study. The PV infrastructure has been appropriately placed to optimise the energy generating potential of the solar resource while also minimising impacts on environmental sensitivities.

The proposed facility will have a proposed contracted capacity of up to 240MW and will include the following infrastructure:

- » Solar PV array comprising PV modules and mounting structures (monofacial or bifacial and of fixed-tilt, single-axis tracking, and/or double-axis tracking PV technology)
- » Inverters and transformers
- » Cabling between the project components
- » Battery Energy Storage System (BESS)
- » On-site facility substation
- » Site offices, Security office, operations and control, and maintenance and storage laydown areas
- » Access roads, internal distribution roads

7.2 Sub-section 2: Development footprint site map

This sub-section must include a map of the site sensitivity overlaid with the preliminary infrastructure layout. The sensitivity map must be prepared from the national web based environmental screening tool, when available for compulsory use at: https://screening.environment.gov.za/screeningtool. The sensitivity map shall identify the nature of each sensitive feature e.g. threatened plant species, archaeological site, etc. Sensitivity maps shall identify features both within the planned working area and any known sensitive features within 50 m from the development footprint.

The maps provided below have been compiled based on verified site sensitivities through specialist studies and relate to the larger solar farm which the substations are associated with. The DFFE screening tool report for the project site is included in Appendix 3 of this EMPr.

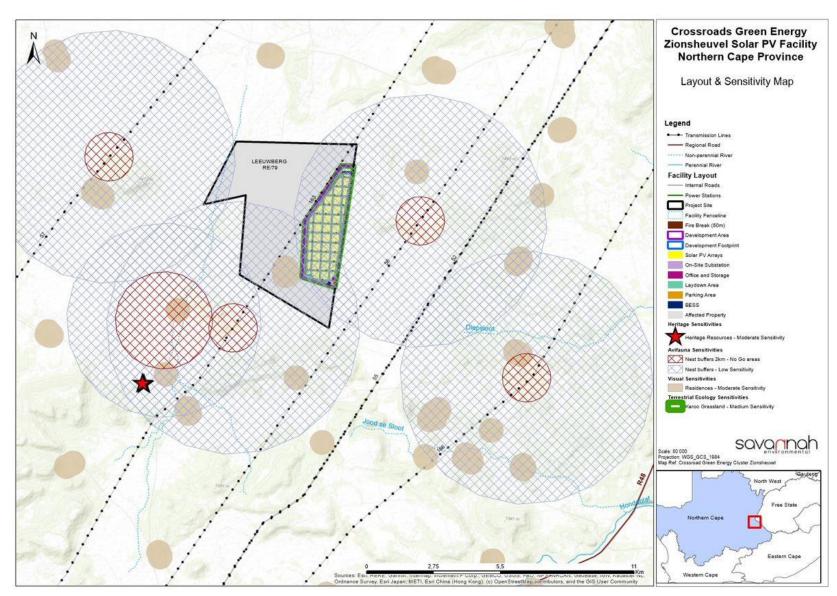


Figure 1: Environmental sensitivity and layout map of Zionsheuvel Solar PV Facility including the onsite substation (indicated in purple)

7.3 Sub-section 3: Declaration

The proponent/applicant or holder of the EA affirms that he/she will abide and comply with the prescribed impact management outcomes and impact management actions as stipulated in part B: section 1 of the generic EMPr and have the understanding that the impact management outcomes and impact management actions are legally binding. The proponent/applicant or holder of the EA affirms that he/she will provide written notice to the CA 14 day prior to the date on which the activity will commence of commencement of construction to facilitate compliance inspections.

Date:
29 May 2023

7.4 Sub-section 4: amendments to site specific information (Part B; section 2)

Should the EA be transferred to a new holder, <u>Part B: Section 2</u> must be completed by the new holder and submitted with the application for an amendment of the EA in terms of Regulations 29 or 31 of the EIA Regulations, whichever applies. The information submitted for an amendment to an environmental authorisation will be considered to be incomplete should a signed copy of <u>Part B: Section 2</u> not be submitted. Once approved, <u>Part B: Section 2</u> forms part of the EMPr for the development and the EMPr becomes legally binding to the new EA holder.

8 SITE SPECIFIC ENVIRONMENTAL ATTRIBUTES

If any specific environmental sensitivities/attributes are present on the site which require more specific impact management outcomes and actions, not included in the pre-approved generic EMPr template, to manage impacts, those impact management outcomes and impact management actions must be included in this section. These specific management controls must be referenced spatially and must include impact management outcomes and impact management actions. The management controls including impact management outcomes and impact management actions must be presented in the format of the preapproved generic EMPr template. This applies only to additional impact management outcomes and impact management actions that are necessary.

If <u>Part C</u> is applicable to the development as authorised in the EA, it is required to be submitted to the CA together with the BAR or EIAR, for consideration of, and decision on, the application for EA. The information in this section must be prepared by an EAP and the name and expertise of the EAP, including the curriculum vitae are to be included. Once approved, <u>Part C</u> forms part of the EMPr for the site and is legally binding.

This section will **not be required** should the site contain no specific environmental sensitivities or attributes.

OBJECTIVE 1: To ensure that the design of the facility responds to the identified environmental constraints and opportunities

Project component/s	 » PV array » Access roads » BESS » Underground cabling » Associated buildings » Onsite substation
Potential Impact Activities/risk sources	 Impact on identified sensitive areas. Design fails to respond optimally to the environmental considerations. Positioning of all project components. Pre-construction activities, e.g. geotechnical investigations, site surveys and anvironmental walk through surveys.
	environmental walk-through surveys.Positioning of temporary sites.
Mitigation: Target/Objective	 The design of the Project responds to the identified environmental constraints and opportunities. Optimal planning of infrastructure to minimise visual impact. Site sensitivities are taken into consideration and avoided as far as possible, thereby mitigating potential impacts.

Mitigation: Action/Control	Responsibility	Timeframe
Plan and conduct pre-construction activities in an environmentally acceptable manner.	Developer Contractor	Pre-construction
Nest buffers core areas must be treated as no go areas.	Project Manager, Environmental Officer	Construction and Operational Phase
Consider all design related mitigation measures recommended within the EIA process when compiling the final design. Ensure micro-siting avoids all identified areas of sensitivity.	Developer Contractor	Pre-construction
Heritage buffers core areas must be treated as no go areas.	Project Manager, Environmental Officer	Construction and Operational Phase
Undertake a detailed geotechnical pre-construction survey.	Developer Geotechnical specialist	Pre-construction
Pre-construction walk-through of the final facility layout, to locate SCC that can be translocated and comply with the DFFE permit conditions.	Developer Specialist	Pre-construction
Undertake search and rescue for identified SCC before construction.	Developer Specialist	Pre-construction
The EMPr should form part of the contract with the Contractors appointed to construct the Project and must be used to ensure compliance with environmental specifications and management measures. The implementation of this EMPr for all life-cycle phases of the project is considered to be key in achieving the appropriate environmental management standards as detailed for this project.	Developer Contractor	Tender Design and Design Review Stage
Plan the placement of laydown areas and assembly plant in order to minimise vegetation clearing (i.e. in already disturbed areas) wherever possible and to avoid habitat loss and disturbance to adjoining areas.	Developer	Pre-construction
The construction equipment camps must be planned as close to the site as possible, to minimise impacts on the environment.	Developer	Pre-construction
Ensure that laydown areas and other temporary use areas are in areas of low sensitivity and are properly fenced or demarcated as appropriate and practically possible.	Developer	Project planning

Mitigation: Action/Control	Responsibility	Timeframe
Plan development levels to minimise earthworks, to ensure that levels are not elevated.	Developer	Project planning
All the parts of the infrastructure must be nest proofed and anti-perch devices placed on areas	Developer	Planning & Design
that can lead to electrocution.	Contractor	
The construction site must be fenced off. The fence around the PV Facility should be designed to be animal and bird friendly, to prevent entrapment and electrocutions of ground-dwelling birds and animals. In practical terms this means that the perimeter fence of the Facility should only include the developed areas and as little undeveloped ground or natural veld as possible. No electrified strands should be placed within 30cm of the ground as some species such as tortoises are susceptible to electrocution from electric fences because they do not move away when electrocuted but rather adopt defensive behaviour and are killed by repeated shocks. Alternatively, the electrified strands should be placed on the inside of the fence and not the outside as is the case on the majority of already constructed PV plants.	Developer	Project planning
Clear rules and regulations for access to the proposed site must be developed.	Developer Contractor	Pre-Construction
Access roads and entrances to the site should be carefully planned, to limit any intrusion on the neighbouring property owners and road users.	Developer	Planning and design
Plan and placement of light fixtures for the plant and the ancillary infrastructure in such a manner so	Developer Contractor	Planning
as to minimise glare and impacts on the surrounding area.	Confidence	
Plan to maintain the height of structures as low as possible.	Developer	Design and planning
	Design engineer	
Minimise disturbance of the surrounding landscape and maintain existing vegetation around the	Developer	Design and planning
development	Design engineer	
Reduce the construction period as far as possible, through careful planning and productive	Developer	Pre-construction
implementation of resources.	Contractor	
Areas of indigenous vegetation, even secondary communities outside of the direct project footprint, should under no circumstances be fragmented or	Developer	Pre-construction

Mitigation: Action/Control	Responsibility	Timeframe
disturbed further than that proposed for the project. Clearing of vegetation should be minimized and avoided where possible.	Contractor	
Where possible, existing access routes and walking paths must be made use of.	Developer Contractor	Pre-construction

Performance	»	The design meets the objectives and does not degrade the environment.	
Indicator	»	Demarcated sensitive areas are avoided at all times.	
		Design and layouts respond to the mitigation measures as recommendations in the EIA Report.	nd
Monitoring		Review of the design by the Project Manager and the ECO prior to the commencement of construction. Monitor ongoing compliance with the EMPr and method statements.	he

OBJECTIVE 2: Ensure that relevant permits and plans are in place to manage impacts on the environment

Project	» PV Array and BESS
component/s	» Access roads» Underground cabling
	Associated buildings and servicesOnsite substation
Potential Impact	» Impact on identified sensitive areas and protected species.» Design fails to respond optimally to the environmental considerations.
Activity/risk	» Positioning of all project components
source	 Pre-construction activities, e.g. geotechnical investigations, site surveys and internal access roads and environmental walk-through surveys. Positioning of temporary sites.
Mitigation: Target/Objective	 To ensure that the design of the Project responds to the identified environmental constraints and opportunities. To ensure that pre-construction activities are undertaken in an environmentally friendly manner. To ensure that the design of the Project responds to the identified constraints identified through pre-construction surveys.

Mitigation: Action/Control	Responsibility	Timeframe
Obtain abnormal load permits for transportation of project components to site (if required).	Contractor(s)	Pre-construction
Obtain permits from the relevant provincial authorities to relocate and/or disturb listed plant and animal species.	Developer	Pre-construction
The chance find procedure included in Appendix xx must be implemented in the event that	Developer	Pre-construction

Mitigation: Action/Control	Responsibility	Timeframe
archaeological or palaeontological resources are found.	Contractor	
Prepare a detailed Fire Management Plan (FMP) in collaboration with surrounding landowners.	Developer	Pre-construction
Communicate the FMP to surrounding landowners and maintain records thereof.	Developer	Pre-construction Construction
A Stormwater Management Plan (SWMP) should be developed and should provide for a drainage system sufficiently designed to prevent water run-off from the solar panels to cause soil erosion.	Developer Design engineer	Pre-construction
Compile a procedure for the safe handling of battery cells during transportation and installation	Developer Design engineer	Pre-construction
Develop and implement an alien, invasives and weeds eradication/control plan	Developer Specialist	Pre-construction
Compile a Waste Management Plan for the full project life-cycle, including consideration of general and hazardous waste. Ensure provision is made for recycling where feasible. The Waste Management Plan must clearly outline how solar panels, battery storage equipment etc. will be disposed of after reaching their end of life.	Developer	Pre-construction Construction Operation Decommissioning

Performance	Permits are obtained and relevant conditions complied with.
Indicator	 Impact on protected plant species reduced to some degree through Search and Rescue. Relevant management plans and Method Statements prepared and implemented.
Monitoring and Reporting	 Review of the design by the Project Manager and the ECO prior to the commencement of construction. Monitor ongoing compliance with the EMP and method statements.

OBJECTIVE 3: Ensure appropriate planning is undertaken by contractors

Project	» PV array
Component/s	» Access roads
	» BESS
	» Underground cabling
	» Associated buildings and services
	» Onsite substation
Potential Impact	» Impact on identified sensitive areas.
	» Design and planning fail to respond optimally to the environmental considerations.
Activities/Risk	» Positioning of all project components
Sources	» Pre-construction activities.
	» Positioning of temporary sites.
	» Employment and procurement procedures.
Mitigation:	» To ensure that the design of the PV Facility responds to the identified
Target/Objective	environmental constraints and opportunities.
	» To ensure that pre-construction activities are undertaken in an environmentally friendly manner.

Mitigation: Action/Control	Responsibility	Timeframe			
The terms of this EMPr and the EA must be included in Contractors contracts.	Developer Contractor	Pre-construction			
Create awareness of skills through posters and media announcements and set-up a skills desk at a central and accessible location. The skills desk should serve to record local job seeker skills.	Developer Contractor	Pre-construction			
The developer should engage with local and business organisations to investigate the possibility of procuring construction materials, goods and/or products from local suppliers were feasible.	Developer Contractor	Pre-construction			

Performance Indicator	» »	Conditions of the EMPr form part of all contracts. Local employment and procurement is encouraged.
Monitoring	»	Monitor ongoing compliance with the EMP and method statements.

OBJECTIVE 4: Ensure appropriate planning is undertaken by contractors

On-going communication with affected and surrounding landowners is important to maintain during the construction and operation phases of the Project. Any issues and concerns raised should be addressed as far as possible in as short a timeframe as possible.

Project	»	PV facility
component/s	>>	Access road
	>>	Associated infrastructure

	>>	Onsite substation
Potential Impact	»	Impacts on affected and surrounding landowners and land uses
Activity/risk source	» »	Activities associated with construction Activities associated with operation
Mitigation: Target/Objective	» »	Effective communication with affected and surrounding landowners, and communities. Addressing of any issues and concerns raised as far as possible in as short a timeframe as possible.

Mitigation: Action/control	Responsibility	Timeframe
Compile and implement a grievance mechanism procedure for the public, to be implemented during both the construction and operation phases of the PV Facility. This procedure should include details of the contact person who will be receiving issues raised by I&APs and the process that will be followed to address issues.	Developer Contractor O&M Contractor	Pre-construction (construction procedure) Pre-operation (operation procedure)
Develop and implement a grievance mechanism for the construction, operation and closure phases of the project for all employees, contractors, subcontractors and site personnel. This procedure should be in line with the South African Labour Law.	Developer Contractor O&M Contractor	Pre-construction (construction procedure) Pre-operation (operation procedure)
Liaising with landowners must be undertaken prior to the commencement of construction in order to provide sufficient time for them to plan agricultural activities.	Developer Contractor	Pre-construction
Before construction commences, representatives from the local municipality, community leaders, community-based organisations and the surrounding property owners (of the larger area), must be informed of the construction schedules.	Developer Contractor	Pre-construction and construction
Clearly inform the local municipality of the potential impact of the proposed project in order for the necessary preparations to take place	Developer	Pre-construction

Performance	>>	Effective communication procedures in place.
Indicator		

Monitoring

- » A Public Complaints register must be maintained, by the Contractor to record all complaints and queries relating to the project and the action taken to resolve the issue.
- » All correspondence should be in writing.
- » Developer and contractor must keep a record of local recruitments and information on local labour; to be shared with the ECO for reporting purposes during construction.

APPENDIX 1: METHOD STATEMENTS

7.1 ENDIX 1. MEMOD GIVIEMENTO					
To be prepared by the contractor prior to commencement statements are not required to be submitted to the CA.	of	the	activity.	The	method

APPENDIX 2: CV OF THE EAP

APPENDIX 3: DFFE SCREENING TOOL REPORT					